



FINANCIAL TIMES

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World News Business Summary

US agrees to unfreeze \$567m of Iran assets

The US agreed to return \$567m in frozen Iranian assets in a move which could encourage Tehran to use influence over Islamic fundamentalists holding American hostages in Lebanon.

B&C hopes to raise £130m from sale of Gartmore

British & Commonwealth Holdings, UK financial services group, said it expected strong competition from foreign buyers to enable it to raise at least £130m (\$204m) from the disposal of Gartmore, its UK-based investment management subsidiary.

PURGE OF POLITBURO IS EXPECTED • THOUSANDS OF PROTESTERS DEMAND FREE ELECTIONS

E German Government quits

By Leslie Collitt in East Berlin

EAST GERMANY'S Government resigned yesterday in a dramatic act signifying a new political era in a country which is demanding its own resignation. The Government's resignation marks the latest attempt to deal with a deepening political crisis, which has already toppled Mr Erich Honecker and has brought with it mass demonstrations and a flood of refugees to the West.

The move from Party to Parliament in E Europe

HUNGARY, October 1989: Ruling Hungarian Socialist Workers Party renounced leading role and became Socialist Party, Parliamentary and Presidential elections scheduled for next year.

POLAND, June 1989: Partially free elections destroy the Polish United Workers Party's pretensions to rule. Solidarity-dominated government led by Tadeusz Mazowiecki formed in August.

SOVIET UNION, March 1989: Election of 2,250 member Congress of People's Deputies, which elected 542 member Supreme Soviet, includes former dissi-

dents Andrei Sakharov and Roy Medvedev, recent dissident/populist Boris Yeltsin and representatives of the Popular Front movements, especially from Baltic republics. Supreme Soviet overrules Mikhail Gorbachev on a strike law in October, but Communist Party insists on continuation of leading role.

YUGOSLAVIA, March 1989: Government led by Ante Markovic comes to power pledged to introduce free market system. In October, Markovic end other leaders forecast a multi party democracy and a strengthening of the federal government.

level of leadership who conducted themselves opportunistically and continue to do so," it noted. Its call for a special Party Congress this year was in response to growing demands from rank-and-file Party members who are pressing for a sweeping democratisation of the neo-Stalinist Party. They want Mr Krenz to resign and to be replaced by Mr Hans Modrow, the reform-minded District Party leader in Dresden.

Paris links missile approval to UK backing for project

By Paul Betts and David White in London

FRANCE is insisting that the UK should join a French-led programme for a new family of air defence missiles as a condition for French Government approval of the proposed missile link-up between British Aerospace and the state-controlled Thomson-CSF.

The French position appears to reflect strong pressure from Aerospatiale, the state-owned aerospace group, which is also France's main missile contractor. The French authorities have indicated they would clear the proposed merger as long as it was not "incompatible" with other French and European missile programmes involving Aerospatiale.

Aerospatiale has always been known to have reservations over the BAE-Thomson association and to feel it is a more natural ally for BAE than Thomson. It already cooperates with the British group in missiles as well as in the Airbus commercial aircraft programme.

Mitsotakis pledge

Greece's Conservative leader, Constantine Mitsotakis, said he would make "a sincere effort" to form a Government within three days.

SA police form union In a renewed challenge to white authority a mixed-race policeman formed South Africa's first trade union for police and prison warders.

Nambians vote About 700,000 Nambians began voting in a five-day election that takes them over a threshold towards independence after 74 years of South African rule.

IMF man expelled Bangladesh told the Resident Representative of the IMF to leave the country apparently after a row over Dhaka's fiscal policies.

Bonn to ban CFC's West Germany plans an immediate ban on CFCs, chemicals that attack the ozone layer which surrounds the earth and screens out some-provoking solar radiation. International climate convention, Page 20

Thatcher on Lawson British Prime Minister Margaret Thatcher said in House of Commons she would support the resignation last month of her former Chancellor, Nigel Lawson, "totally incomprehensible".

Women priests The Church of England's "Patent" the General Synod, supported the principle of women being ordained as priests under church law.

Corsican separatists Heavily armed and hooded Corsican separatists rounded up villagers and blew up 150 apartments being built on the French island of Corsica.

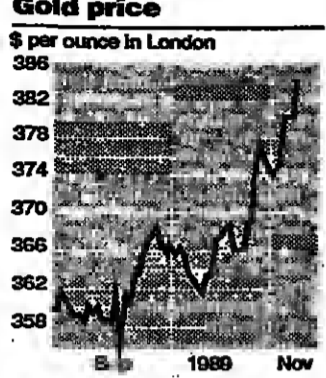
Basque boycott Basque separatists said they will end their 10-year-old boycott of the Spanish parliament when it assembles this month.

Ozal faces block Turkey's opposition parties said they would boycott the inauguration of outgoing Prime Minister Turgut Ozal as president because they did not recognise his election.

French privatisation The French socialist party relaunched the controversy over the privatisation programme of the previous conservative government, with the accusation that nationalised enterprises were sold below their real value.

US vetoes resolution The US vetoed a Security Council resolution deploring Israeli actions in the occupied territories and demanding the return of property confiscated from a village where Palestinians staged a tax strike.

Gold price



\$358.50 a troy ounce, up \$5.25 from Monday's close and the highest level for four months. At the afternoon "fix" the price eased back to \$384.25 an ounce.

UNITED Scientific Holdings, defence contractor facing a \$107m (\$169m) takeover bid from Meggit, said it was liable for up to \$2.46m in "golden parachutes" for directors of its US subsidiary.

AT&T is planning to offer equity stakes in its Unix Software operation to major computer companies in a move designed to address concerns that its control of the Unix Software Operation could place AT&T at an advantage over other Unix computer system makers.

BORD International Gold, recently bought by LAC Minerals group of Canada, made a net loss of US\$1.56m in the first quarter of its financial year.

ASIA-Pacific Foreign and trade ministers from 12 Asia-Pacific countries agreed to meet regularly with the aim of boosting economic co-operation.

BOPORS: The Swedish Government is investigating whether the Bofors arms company assisted in the development of the Condor 2 ballistic missile project involving Iraq, Argentina and Egypt.

MCCAIV Cellular Communications, US mobile telephone operator in a \$5.4bn battle to take over LIN Broadcasting, reported a net loss in third quarter of \$44.5m compared to a loss of \$81.7m in the same period last year.

NIPPON Express, Japan's largest integrated transport company, reported a 24.1 per cent increase in pre-tax profit to ¥14.8bn (¥12m) for six months to September.

INVESTA, Norway's leading investment company, established Aktjeofond Midjortinvest, a NOK1bn (€1.4m) mutual fund investing in environmental sector companies.

WAL-MART, one of the biggest US retailers, reported third quarter earnings 29 per cent higher at \$22.7m or 41 cents a share.

GEC-Plassey Telecommunications, UK telecommunications equipment producer, announced the launch of a Paris offshoot to sell and eventually manufacture for the French market.

ALITALIA, Italian state airline, suffered a blow to its recovery strategy with the death of Carlo Verri, its 50-year-old president, in a car crash in Rome.

Demonstrators halt Soviet military parade

By Quentin Peel in Moscow

DEMONSTRATIONS in several republics of the Soviet Union yesterday disrupted the celebrations of the anniversary of the 1917 Russian Revolution, with nationalist protesters in the republic of Moldavia forcing a big military parade to be abandoned.

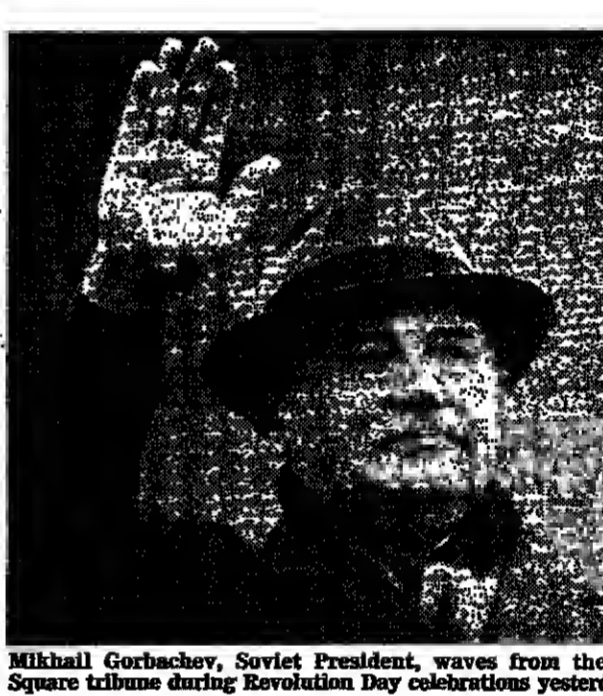
In both Georgia and Armenia, the traditional celebrations were abruptly cancelled, and nationalist protesters clashed with police before clambering on to the tanks and military vehicles and preventing them continuing the parade.

However, in the Baltic republic of Lithuania, an attempt to stop the military parade by independence campaigners was foiled, while in Estonia and Latvia, there was a widespread boycott of the celebrations by supporters of Popular Front movements.

The most dramatic confrontation of the day took place in Kishinev, the capital of Moldavia, where a crowd of protesters clashed with police before clambering on to the tanks and military vehicles and preventing them continuing the parade.

The authorities in the republics were apparently powerless to prevent the demonstration, which was well advertised in advance as an attempt to stop "the military parade of an army of occupation," according to residents in the city.

Mr Yuri Bogdanov, a leader of the Moldavian Popular Front, said several thousand demonstrators from a variety of nationalist groups broke through the cordons of police,



Mikhail Gorbachev, Soviet President, waves from the Red Square tribune during Revolution Day celebrations yesterday

Barclays de Zoete Wedd and Morgan Grenfell call off talks

By Richard Waters in London

BARCLAYS de Zoete Wedd and Morgan Grenfell, the beleaguered UK merchant bank seeking a white knight to fend off Banque Indosuez, yesterday called off talks.

Morgan, however, said that it remained in discussion with a "limited number" of other institutions. Its share price closed up 1p at 48p (£7.38), reflecting the market's belief that a bid will emerge.

resolved, rather than because of an unwillingness on the part of Barclays to make a full bid. He said the decision to end the discussions had been mutual.

However, the fact that it was BZW that first approached Morgan led analysts to suggest yesterday that it is suffering the lack of a major corporate finance presence more than it admits and that it will need to take a major step to rival the leading London corporate finance houses.

MARKETS

Table with 3 columns: CURRENCY, STOCK INDICES, and COMMODITIES. Includes Sterling, Dollar, and various stock indices.

CONTENTS

Table of contents listing various articles and their page numbers, such as 'Acid test for Gandhi's most bitter opponent' and 'Poland: Arms-makers look for sales in plough-shares market'.

Advertisement for Henderson Crosthwaite Institutional Brokers Limited. Text includes: 'We are the first of a new breed of small, profitable, and successful agency stockbrokers...', 'Our current team of eleven salesmen, twelve analysts, three dealers and four support staff...', and contact information for Peter Ross, Perry Crosthwaite, David Lang, and Brian Newman.

EUROPEAN NEWS

Bonn allocates DM6bn for housing programme

By David Goodhart in Bonn

THE West German centre-right coalition yesterday agreed a crash programme to promote new house-building partly in response to the inflow of East Germans and other East bloc Germans this year.

The programme, which is likely to cost the Government an extra DM6bn (£2bn) over the next four years, consists of a doubling of the cash for public housing to DM2bn a year, new incentives to save for buying a house, and generous tax breaks for private house builders. The Government will also relax rent control laws.

The tightening housing market had become a central political theme even before the sharp increase in East German immigrants from September onwards. Thanks to a perceived over-supply of housing, there was a slump in housing investment in the mid-1980s which last year resulted in only 208,000 new houses being built - the lowest annual figure since the war. This year the figure should rise to 260,000, and to 400,000 in 1990.

The increased pressure on demand comes not only from the German immigrants but also from the growing number of single households. The Government now plans to build an extra 1m homes over the next

three years.

Although the benefits of the crash programme will not be visible until after the general election at the end of next year, the Government hopes that the appearance of decisive action may help dampen electoral support for the far-right Republicans who have been picking up much of their support from relatively poorly housed lower income groups in the big cities.

Most of the new cash will go straight into new public housing. Next year there will be only a small increase in public housing to 120,000, from the planned 100,000, but thereafter it will increase more rapidly.

Although there are clearly acute housing bottle-necks in some parts of the country, some commentators believe the problem is getting out of proportion. Most people, they argue, are merely being prevented from increasing the standard of their housing as swiftly as they would like. A poll taken at the end of August found that despite the growing awareness of a housing problem 95 per cent of respondents were personally happy with their housing conditions.

The West German Red Cross yesterday appealed to employers to provide temporary

accommodation for the thousands of East German that are continuing to flow into the country and who are now causing the 50 special camps erected for them in Bavaria to overflow.

The authorities believe that 15,000 East Germans have crossed the Czech border, in their distinctive Trabant or Wartburg motor cars, in buses, or by train, between Monday morning and yesterday evening. They were expecting a further 6,000 to 8,000 today.

That will take to over 40,000 the number of East Germans who have left in the latest mass wave which began with the opening of the Czech border last Friday, and to over 100,000 the number who have left unofficially since the Hungarian border was opened in September. Since the start of the year the number of East Germans who have left officially and unofficially is now well over 170,000. West German politicians and business leaders continued yesterday to appeal to East Germans to think twice before hopping over the border. Mr Klaus Murrmann, President of the Federation of German Employers, warned that the capacity of the labour market to absorb the new-comers was not limitless.

Stockholm investigates Bofors over missile claims

By John Burton in Stockholm and Alan Friedman in London

THE SWEDISH Government is investigating if the Bofors arms company helped in developing the Condor 2 ballistic missile project involving Iraq, Argentina and Egypt.

This coincides with a decision by Stockholm to curb export of dual-use equipment that could be used in developing long-range missiles, such as Condor 2.

Sweden is the first European non-Nato nation to accept Missile Technology Control Regime (MTCR) guidelines reached in 1987, to stop missile proliferation in the developing

world.

US officials say Condor 2, once developed, could upset stability in the Middle East and other Third World areas by its ability to carry nuclear warheads or chemical weapons.

Sweden's arms export control office KMI has asked Bofors to explain why it is listed as a subcontractor for a Swiss company alleged to have co-ordinated Western European technology procurement for Condor 2.

The inquiry is based on an internal document of the Con-

sen Group, based in Zug, Switzerland and Monte Carlo. The document, dated June 1987, lists Bofors as one of six European companies "most important in co-operation and as subcontractors with Consen."

Other concerns mentioned include Messerschmitt-Bölkow-Blohm in West Germany and Fiat's Sma-BPD in Italy. These have repeatedly denied technology sales for the project.

Western diplomatic sources allege Consen has been funneling missile technology to Condor partners through sev-

eral subsidiaries, including Condor Projekt AG, and a joint venture, Intesa SA, with the Argentine Air Force.

Bofors said it had not had time to answer KMI's query, since it received the letter late last week, and could not say if it has co-operated with Consen. Bofors has been the subject of several arms trade controversies in recent years.

Three former executives are on trial in Stockholm for allegedly smuggling more than 900 RBS-70 missiles to the Gulf via Singapore in violation of Swedish law.

Bofors is at the centre of Indian election campaign claims it bribed members of Rajiv Gandhi's government in 1988, to win an artillery order.

The publicity surrounding Bofors has forced Sweden to tighten controls on weapons sales abroad.

Its acceptance of the MTCR is seen as the latest step in this process. Swedish officials insist they decided to curb missile technology exports before Bofors' possible role in Condor came to their attention.

French fail to end EC telecoms deadlock

By Lucy Kellaway in Brussels

EC TELECOMMUNICATIONS ministers yesterday failed to settle the deep differences over telecom liberalisation, increasing the likelihood that the Commission will intervene early next year in an attempt to force through its package.

A compromise put forward by the French presidency failed yesterday to resolve differences both between member states and between members and the Commission in three central areas.

These are: the scope of the proposed liberalisation of services; the use by the Commis-

sion of Article 90 which allows it to make laws without consulting member states; and the harmonisation of technical and legal standards with which suppliers of services must comply.

The French, Belgians, Spanish and Portuguese remain concerned that liberalisation will threaten their monopoly telephone utilities.

The British, Dutch and Germans reiterated their concern yesterday that the harmonisation directive (known as Open Network Provision) is too restrictive and would stifle

competition.

Almost all member states oppose the use of Article 90, although the Commission yesterday showed little sign of dropping the matter.

The French Government has taken the Commission to court over its use of Article 90 and a decision is expected next year.

Ministers will try again next month to reach agreement on telecoms but if no agreement is reached by April the Commission still stands to force through its proposals.

Under the French compromise, the market in data

switching would be liberalised but governments would have the power to issue licences.

This was unacceptable to Britain and West Germany which feared it could be used to protect national monopolies.

In an attempt to win round the keen liberalisers, the French plan suggested that harmonisation should initially apply only to telephone services and to leased lines.

However, it calls for member states to extend harmonisation to providers of all data services two years later. The British, however, argue that it would

force smaller local companies out of business.

Mr Leon Brittan, the Competition Commissioner, said yesterday: "The Commission sticks to its use of Article 90, as it must in carrying out its duties under the rules of the treaty."

However, he added that Brussels would be willing to consider making concessions in cases where particular difficulties arose. These could involve countries with telephone services not sufficiently developed to meet the Commission's timetable.

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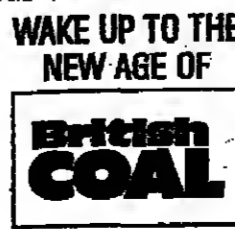
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Profits, sales of French industry race ahead

By William Dawkins in Paris

FRENCH INDUSTRY'S sales and profits are racing ahead, but companies still fail to invest enough in new output, preferring to take over competitors, a survey by Crédit National, the leading French bank, warned this week.

A sample of 970 French industrial companies reported nearly 7 per cent increases in turnover last year, double the 3.4 per cent in 1987.

Industrial investment was up by 11 per cent, against 6 per cent the previous year. But this is only to catch up on inadequate investment of earlier years.

The author, Mr Joël Frohin,

a member of the bank's business consultancy department, highlights French industry's inability to keep pace with domestic demand as a prime reason for the growth in the country's industrial trade deficit, from FF10bn in 1988 to FF42bn last year.

The sample's average value added (sales minus direct costs) rose by 5.5 per cent last year, against 1.2 per cent in the previous 12 months, but still behind the rise in turnover.

Larger companies studied more than doubled the share of their valued added spent on buying stakes in other businesses over the past four years.

Spanish bankers face 1992 with confidence

By Tom Burns in Madrid

SPAIN APPEARS prepared to face the European single market challenge in the financial services sector but could face difficulties on the industrial front, according to bankers and businessmen who met yesterday in Madrid at a conference organised by the Financial Times and the Spanish business newspaper Expansion.

Mr Mario Conde, chairman of Banesto, a large Spanish bank, sounded a triumphant note when he stressed that European banks would have difficulties penetrating the market because retail banking in Spain "can only be conducted through a large branch network". Bank branches per inhabitant were above the European average, and there was strong customer loyalty.

Mr Manuel Guasch, chairman of Banerik in Spain and of the agribusiness company Ebro, warned in contrast: "There is virtually nil vision in Spain as to what 1992 means. Spanish business is thinking in terms of a common market, not of a single market."

best mutual funds, the best insurance contract," he said.

On the business front, Mr Donald Johnston, managing director of Salomon Brothers, pointed out that 70 per cent of Spain's companies had less than 50 employees. Some "will either seek to merge or to acquire so as to increase their dimension, while others will conclude that their acquisition serves the best interests of their shareholders."

Mr Manuel Luque, former chief executive of the big Span-



However, Mr Conde's optimistic theme was echoed by Mr Rodrigo Echenique and by Mr Guillermo de la Dehesa, chief executives of Banco de Santander and of Banco Pastor respectively who shared the view that the Spanish banking market was already saturated.

Mr Echenique said the way forward to 1992 for Spanish banks was through cross-border alliances much in the manner of Santander's share swap agreement last year with the Royal Bank of Scotland. Mr de la Dehesa said the Pastor bank, a medium-sized institution, was in the process of negotiating a similar type of agreement in France.

Professor Jack Revell, of University College of North Wales and an expert on the Spanish financial sector, was more cautious about the future and suggested that in 1992 there would be many predators on the lookout for weakened banks. "In many cases these weakened banks will be those that have expanded beyond their capacity, including those that have gone into cross-border activity without the resources to cover both that and their normal operations at home."

Mr François Henrot, executive vice-president of Compagnie Bancaire, argued that there could be important changes in Europe's retail financial sector after 1992. "Retail customers are increasingly well-informed financially and well-informed. They will increasingly do their shopping for financial services... and pick up the best account, the best credit, the

ish detergent group Camp, argued that sectors of industry were being "colonised". He urged Spanish businessmen to club together because "the Spanish medium company can successfully outbid a multinational for the acquisition of another Spanish medium company."

Mr Jose Maria Izard, managing director of Spanish battery producer Tudor, said that even when Spanish companies had established a notable presence in the domestic sector their size was still far smaller than that of similar companies in developed European countries. Mr Izard, whose company has acquired a West German battery producer, said one option was to invest abroad in order to acquire an EC distribution network, production points close to European consumers and a complementary technology.

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EUROPEAN NEWS

French report claims state companies sold at huge discounts

By Ian Davidson in Paris

THE FRENCH Socialist party has relapsed into the controversy over the privatisation programme of the previous conservative Government, with the accusation that nationalised enterprises were deliberately sold well below their real value.

After six months' work, a majority report of the special committee of enquiry set up by the National Assembly in April has published a voluminous indictment which claims that the 12 companies privatised by the Government of Mr Jacques Chirac in 1986-88 were sold between FF4bn (around \$400m) and FF8.5bn below their true worth.

The report is likely to keep alive the left-right debate over privatisation-nationalisation, which has resurfaced recently inside the

Socialist Government. President Mitterrand has ruled against either privatisation or nationalisation; but some members of the Government, including Mr Roger Fauroux, Industry Minister, are concerned that nationalised companies are hampered in their access to new capital.

The report also claims that the privatisation programme was tainted by favouritism and conflict of interest between the Gaullist Government and its friends in business.

In particular, it points a finger at the role played in the privatisation process by Mr Roger Martin, one-time chairman of the Saint-Gobain glass and engineering group; and it implies that privatisation of the Matra engineering group was made particularly advantageous for Mr

Jean-Luc Lagardere, then as now head of Matra.

The under-valuation of the privatisation programme rises to between FF8bn and nearly FF20bn, according to the report, if account is taken of an alleged shortfall in the value of the nationalisation of the Crédit Agricole bank.

The report's general conclusions are roundly rejected by the conservative members of the committee, who claim in an appendix that the evidence of the report merely confirms that the privatisation programme was a great success. Strikingly, however, the conservatives do not quarrel with the committee's complaint that Mr Roger Martin should not have been a member of the Government's privatisation com-

mittee when he was still connected with Saint-Gobain, an early candidate for privatisation.

The report is particularly stinging in its comments on the terms of privatisation of Matra, which it describes as "Lagardisation", after Mr Lagardere. It points out that the flotation price of FF110 per share put a value on the company which was between 20 and 27 per cent lower in nominal terms than the value at nationalisation in 1982.

The report bases its accusation of deliberate under-selling on two grounds: that Mr Edouard Balladur, then Finance Minister, tended to pitch the privatisation price at the low end of the range of advice offered by expert committees; and that in many cases the privatised

companies rose to a sharp premium. According to the report, Mr Balladur did indeed set the flotation price at the low end of the recommended scale in the case of four companies: Société Générale, Suez, Crédit Agricole and Matra.

But in most cases, that is, before the crash of October 1987, the price set was within or even above the recommended range. The committee bases the second part of its claim, and its calculation of the financial short-fall to the French state, on the comparison between the prices at the time of privatisation and the average quotations during the following three months.

With the exception of the Compagnie Financière de Suez, whose privatisation fell just before the October

1987 stock-market crash, all the privatised companies rose to a premium during the following three months, ranging from +5.2 per cent for Société Générale to +29.8 per cent for Saint-Gobain, +28.6 per cent for Crédit Commercial de France, and +38.3 per cent for the small bank Sogéna.

Over a longer period, however, between flotation and August 1988, the comparison between the performance of the privatised companies and the stock market average is less clear cut. Half of the 12 companies did significantly better than the market, including Matra, and the TF1 television station. But most of the others performed in parallel with the market, and some even did very much worse, notably Sogéna.

Mitsotakis tries to avert crisis

By Kerin Hope in Athens

GREECE'S Conservative leader, Mr Constantine Mitsotakis, yesterday said he would make "a sincere effort" to form a government during the next three days and avert a prolonged political crisis in Greece.

Mr Mitsotakis, whose New Democracy Party narrowly failed to win an outright majority in Sunday's election but captured 148 seats in the 300-member Parliament, was the first party leader to receive an exploratory mandate from President Christos Sartzetakis.

In order to succeed in forming a minority government, Mr Mitsotakis will need guarantees from the Communist-led Left Alliance, which controls 21 seats, as well as support from two independent deputies, one representing Greece's Moslem minority and the other a federation of green groups.

"Do we want this country to be governed or to fall apart? That's the point we've reached," he said.

A statement by the Federation of Greek Industrialists called for a new government which would apply consensus policies to solve pressing economic problems: reducing inflation and the public sector deficit, and providing incentives for faster growth.

Austrians ease curb on lorries

By Lucy Kellaway in Brussels

THE European Community yesterday announced that it had won concessions from Austria over a plan to ban all noisy lorries travelling at night through the country.

Last summer, Austria announced that starting in December, lorries with sound emissions of more than 80 decibels would be banned between 10 pm and 5 am.

Austria, which is anxious not to upset the Community at a time when it is seeking to become a member, has agreed to make an exception for lorries carrying fresh produce and newspapers.

The Government has also promised to make other exceptions on a case by case basis.

The concession will apply for six months, and will give transport companies time to comply with the new rules.

The move comes at a time when the EC is negotiating transport arrangements with all the Alpine countries. Heavy vehicles are already subject to night restrictions in Switzerland, and the Austrian Government had become worried about the damage being caused to the country by an increasingly heavy flow of traffic.

The ban was intended as an interim measure designed to last until the EC and its Alpine neighbours came up with an agreed policy on transport: "certainly not a definition for clean lorry."

The compromise is expected to prevent a sudden interruption of road transit across Europe or an unacceptable diversion of traffic from other routes into the Community.

Polish arms-makers look for sales in plough-shares market

Christopher Bobinski reports on how the industry is coping with cuts in military spending

CUTS IN arms spending are threatening the future of several Polish arms factories. A switch to civilian production is by no means easy and there is scant hope of making up for falling domestic sales by increasing exports.

Figures only now being published under the new Solidarity Government show that 80 factories employing a total of 280,000 workers are involved in arms production. Some, like the Labedy Bumar plant in Gliwice in Silesia which produces tanks, have a mere 10 per cent of their output devoted to civilian products.

As the cuts are implemented, lower wages and output are leading to shopfloor tension, as a recent strike at the WSK Swidnik plant - once an important helicopter producer - employing 9,000 showed.

Investment aimed at retooling these factories is costly and difficult to implement, and switches to civilian production mean losing tax bonuses and wage preferences. Furthermore, strategic considerations demand that arms capacity be maintained even if production itself has been curtailed.

The two-day strike at the WSK Swidnik plant - where workers were demanding a change of management and higher output and were protesting against the Sigmars project - meant that the plant lost the chance to switch at least some of its capacity.

Sigmars groups Buggierini, a diesel engine producer, Bawit, a miniature tractor maker, and Omas, which specialises in agricultural machinery, with Agrumet, a farming machinery company in nearby Lublin. It would provide employment to 300 of the WSK workforce which at present is working

barely more than one shift a day.

"During the strike, the workers said either the entire plant goes into the joint venture or no one does," said Mr Leslaw Paga from Boca, a private consulting company in Lublin hired to sell the idea to the WSK workers' council. By law, the latter has to approve any joint venture.

Mr Paga did his job well and the council voted to go in by 22 votes to 13 against. But as the

news went out over the loudspeakers, the workers downed tools, demanded new elections to the workers' council and the works Solidarity organisation backed the stoppage.

"It shows how difficult it will be to restructure industry," Mr Paga said. Now Sigmars, which plans to produce more than 20,000 mini-tractors and 10,000 diesel engines a year in Poland, is looking for another partner to replace WSK in the project which will be financed

by \$45m worth of loans to be raised abroad.

At Labedy Bumar, whose hard currency earnings from sales of the T-72 tank (comparable to West Germany's Leopard) have fallen from \$254m in 1986 to \$73m this year, overall output has slumped.

What sales still remain to the Polish army are not being paid for in full. The plant is owed Zl 7bn (£1.5m) by the Government and Mr Richard Jankowski, the managing

director, is threatening to sue if he does not get the money.

An attempt to switch to mining machinery has also proved disappointing as Poland's coal mines are also facing a cash crisis because the Government is failing to keep up with subsidy payments and they cannot afford to take delivery of new equipment.

The plant is seeking to diversify into construction machinery and is looking to farmers for new markets. But, like the

rest of Poland's arms industry, would prefer to find new customers abroad to bolster its exports.

Indeed, Solidarity's Gazeta Wyborcza newspaper has reported that an arms plant at Bolechow is considering producing Nato standard ammunition, the West German Bundeswehr is said to be thinking of ordering uniforms in Poland, and there are also possibilities of boots being sold to the US army.

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Sweden agrees big cut in tax rates

By Robert Taylor in Stockholm

THE FINAL details of Sweden's long-awaited tax reform agreed between three of the country's main political parties were revealed yesterday in what has been described as the biggest shake-up of the Swedish tax system for a hundred years.

After January 1991 no Swede will have to pay more than half his income in tax, compared with the current top rate of 72 per cent, the highest in the world. As many as 85 per cent of Swedes who earn SKr180,000 (£18,000) a year or less will not have to pay any state income tax at all but only a maximum of around 30 per cent in local government income tax. For many this could be as low as 23 per cent as a result of extra rebate entitlements.

The tax cuts are to be protected against inflation with an annual adjustment of 2 per cent above the rise in the consumer price index.

Next January in the first of the two stages in the tax reform package all Swedes earning more than SKr75,000 a year will have their state income tax cut by 7 per cent, and for those earning less, a 9 per cent tax reduction. It will mean that the highest marginal tax rate next year will be 65 per cent. The more drastic tax reductions will come 12 months later.

As a way of helping the low paid there will be an improvement in tax rebates and an

increase in child allowances, though Sweden's milk subsidy is to be abolished.

To pay for the tax cuts, which it is estimated will amount to SKr76bn, the petrol tax is to go up by 25 per cent to SKr1.50 a litre in two stages. There is also to be a broadening of Sweden's indirect taxes which are currently at 23 per cent to cover the use of energy, hairdressing, water and sewerage as well as refuse collection.

A 15 per cent tax is to be levied on individual private pension funds, which is much less than originally envisaged and pension insurance will become more expensive. There will be a 30 per cent tax on income from capital and property from January 1991 as well as a 30 per cent tax on the profit made on a house sale.

The final tax reform package emerged after five weeks of intensive negotiations involving Sweden's political parties and media interest groups initiated by Mr Ingvar Carlsson, the Social Democratic Prime Minister.

It is seen by many commentators as a victory for Mr Bengt Westerberg, leader of the opposition Liberal party who wanted a new maximum marginal tax rate of 60 per cent for everybody, and a setback for the more egalitarian demands of the powerful blue-collar LO union confederation.

The Centre party said while it supported the changes, it did not agree with the way in which the revenue lost was to be raised.

Politically the broad-based agreement on tax is expected to help the ruling Social Democrats at the 1991 general election. It is of particular satisfaction to Mr Kjell-Olof Feldt, the Finance Minister, who has fought hard to gain support for tax reform.

Only the right-wing Moderates remain outside the tax consensus, arguing that Sweden needs to reduce its overall high tax burden and not merely readjust its incidence. Their critical stance will make it hard for the non-Socialist parties to reunite as a credible alternative to the ruling Social Democrats.

Investment isn't about wheeling and dealing on the stockmarket. It's a way of coping with some pretty fundamental human needs. It's about being in a position to support yourself and your dependants. It's about knowing where you want to be X years from now and what you want to be doing. It's about bringing up children in a secure environment; about school fees and family holidays; about the money you need to set up a business in town; or a house in the country. Any country.

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FINANCIAL TIMES

Aoun supporters continue protests against President

By Lara Marlowe in Beirut... DIVISIONS deepened in the Lebanese Christian community yesterday...

Japanese graduates shun heavy industry

By Nick Garnett, recently in Tokyo... JAPAN'S famed and powerful heavy manufacturing industries are increasingly preoccupied...

US agrees to unfreeze \$567m of Iran assets

By Lionel Barber in Washington... THE US has agreed to return \$567m in frozen Iranian assets in a move which could encourage the Tehran government...

Namibian voters begin five-day poll in peace

By Patti Waldmeir in Windhoek... VOTERS began five days of polling yesterday in Namibia, Africa's last remaining colony...



Voters line up in snaking queue yesterday at the Hakabana polling station in the Katutura township near Windhoek

Senior Unita man urges US-Soviet peace effort

By Michael Haiman, Africa Editor... A SENIOR official of Unita, the Angolan rebel movement, yesterday called for a joint US-Soviet effort to end the country's 14-year civil war...

Sharp cut in Tunisia's top tax rate

By Francis Gihles in Tunis... THE MAXIMUM rate of personal income tax in Tunisia will be cut from 65 per cent to 35 per cent from January 1 1990...

Jordan dusts down the ballot boxes to seal break with past

Tony Walker and Lamis Andoni report on today's election... THERE were banners with slogans attacking corruption calls for an end to martial law...

Sri Lanka acts to reduce its budget deficit

SRI LANKA'S budget deficit in 1990 is expected to shrink by 19 per cent, or Rs10bn (£158m), compared to 1989...

Taiwan inflation rises

TAIWAN'S consumer price index (CPI) climbed 5.94 per cent in October from a year earlier, marking the biggest monthly growth since 1982...

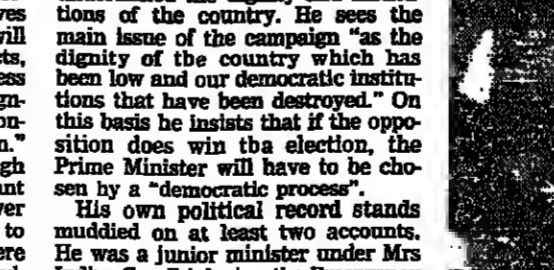
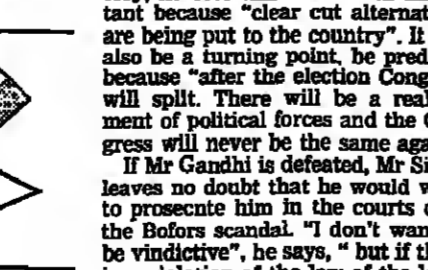
Acid test for Indian premier's most bitter opponent

David Housego goes on the campaign trail with Mr V P Singh, India's opposition leader and finds him in confident mood

WITH balding head, slight shuffling walk and eyes blinking behind large spectacles, V.P. Singh, India's opposition leader...

Indira Gandhi's former Minister of Finance he was best known for his attack on tax evasion by industrialists... Mr Singh does all he can to distance his style of living from that of the Prime Minister...

Police union founded... Mr Gregory Rockman, the coloured Cape Town police lieutenant who lifted the lid on white police brutality... Manila prices up... Inflation in the Philippines reached 13.44 per cent last month...



Mr V P Singh turning point

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TOSHIBA

AMERICAN NEWS

US gubernatorial and mayoral elections



Facing results: Norman Rice of Seattle; Jim Florio of New Jersey; Coleman Young of Detroit; David Dinkins and Ralph Giuliani of New York; Ben Nichols of Itasca.

Black candidates look to historic victories in US

By Nancy Dunne in Washington

BLACK candidates looked set to make historic gains in yesterday's US elections, as US voters went to the polls to choose mayors, governors and a vast array of local officials. The key contests were in Virginia, where Mr Douglas Wilder, a grandson of slaves, sought to become governor of a former segregationist stronghold and New York City where Mr David Dinkins looked set to become the metropolis' first black mayor.

If Mr Wilder won, he would be the first black elected state governor. In the only other governor's race in the off-year elections, Democrat Mr James Florio was expected to easily to beat Republican Mr James Courter in New Jersey in one of the nastiest campaigns of the year.

"Slash and burn" tactics, perfected in last year's presidential campaign and employed in the major governors' races, have been occasionally mirrored in one of more than 100 contests for chief executive in the larger US cities.

The contest has turned particularly bitter in Cleveland, where two black office holders survived a primary which eliminated three white candidates in a city about 50% black and 50% white.

A Cleveland Plain Dealer poll gives the edge to an eloquent, young state senator who is pitted against establishment-backed long-time head of the City Council.

The City Council President, Mr George Forbes, has made headway in the race by accusing his opponent of beating, not his but two, of his former wives.

Mr Mike White, 38 year old state senator, denied the charges of wife-beating but raised eyebrows when he refused to say he had never "hit" a wife.

The Plain Dealer, which endorsed Mr White, acknowledged in its editions Sunday that their candidate's "rosy rhetoric that had charmed much of the city in September seemed to be wearing a little thin by the end of October...when those words were brushed aside, there sometimes didn't seem to be much behind them."

The choice for Clevelanders would, indeed, seem to be a difficult one. Mr Forbes has reputedly an "explosive" temper of his own.

He once threw a chair at another councilman, calling him a "mulatto punk," and he

has physically ejected journalists from public hearings.

Mr Forbes also admitted owning rental properties with 300 housing code violations using his elected position to attract business to his law firm.

In Houston, Mayor Kathy Whitmire, running for re-election, has been fighting charges of "cronyism" because of \$15m worth of city contracts awarded to the construction firm of one of her appointees.

Ms Whitmire is still popular with women in the district and black voters.

As election day neared, she held a substantial lead over her challenger, Mr Fred Hoffmeier, a former mayor, and son of another mayor who had built the famous Astrodome.

Also in Texas, there is one Congressional race to fill the seat of the late Congressman Mickey Leland, who died in a plane crash last summer in Ethiopia. Eleven challenges are hoping to emerge from the field.

Many of the mayor's races are expected to result in the re-election of incumbents, like Mayor Xavier Suarez in Miami and Mayor Coleman Young of Detroit.

Voters are also going to the polls to decide a number of ballot initiatives and referendums.

In Seattle, in the north-west, one of the initiatives, an attempt to defeat court-ordered busing of school children for the purpose of racial integration, has become the focus of the mayoral campaign.

A Democratic black city councilman, Mr Norman Rice, entered the race to defeat a "Save Our Schools" initiative, which would divert city revenue to the independent school district if busing is ordered.

His opponent, Douglas Jewett, a Republican, is the author of the initiative, and has built a populist campaign around the measure.

In the meantime, Mr Rice had a change of mind and announced a plan for eliminating mandatory busing.

In San Francisco, a proposal to build a new baseball stadium is on the ballot.

In Maine, voters will give their views in a non-binding referendum on whether or not to ban testing of unarmed cruise missiles over the state.

In Texas, they will vote on higher salaries for state legislators. In Washington state the issue is more funds for education.

State/City	Candidate	Party	Candidate	Party
GUBERNATORIAL†				
New Jersey	James Florio	D	James Courter	R
Legislature:	Democrats 39		Republicans 41	
Virginia	Douglas Wilder	D	J Marshall Coleman	R
Legislature:	Democrats 64		Republicans 34	
MAYORAL				
New York, New York	David Dinkins	D	Rudolph Giuliani	R
Charlotte, N Carolina	Sue Myrick (†)		Craig Madens	*
Hartford, Connecticut	Carrie Perry (†)			&
Miami, Florida	Xavier Suarez (†)	R	Armando LaCasa	D
Minneapolis, Minnesota	Donald Fraser (†)		Jens Peterson	*
Pittsburgh, Pennsylvania	Sophie Masloff (†)		Unopposed	
Seattle, Washington	Norman Rice		Doug Jewett	*
Detroit, Michigan	Coleman Young (†)		Tom Barrow	*
Cleveland, Ohio	George Forbes		Michael White	*
Houston, Texas	Katherine Whitmire		Fred Hoffmeier	*
Itasca, New York	Ben Nichols	D	Joan Cookingham	R
New Haven, Connecticut	John Daniels			
OTHER				
Texas, 15th District	Special Congressional election to fill place held by late Rep M Leland		Eleven running	
			7 Dems, 3 Reps and 1 Libertarian	

† and Legislative
* Non-partisan election
† Incumbent

Drug dealer alleges sale to Mayor Barry

By Our Foreign Staff

A man convicted of drug-dealing alleged this week that he supplied cocaine to Washington Mayor Marion Barry more than once.

The dealer, Mr Charles Lewis, alleged he provided cocaine - a powerful, addictive form of cocaine - to the mayor of the US capital on more than one occasion.

The statement came while Mr Lewis testified in a hearing in which he pleaded guilty to two charges of distributing cocaine in hopes of getting a reduced sentence for co-operating in pending drug probes.

Mr Barry, who has been in office for nearly 11 years, has said he believes he has been accused of using drugs by people who want to tie his name to get shorter sentences.

With unsubstantiated drug use allegations against Barry in a city with a record number of mostly drug-related murders, the mayor's popularity has plummeted.

Despite many press accounts of investigations against the mayor, Mr Lewis was the first on-the-record, under-oath accusation that Barry had been given drugs.

The federal investigation began when city police called off an attempt to make an undercover drug purchase from Mr Lewis on discovering the mayor was in Lewis' hotel room.

Mr Barry has acknowledged

making at least six visits to Mr Lewis' hotel during that period, but has steadfastly denied using or purchasing drugs during those trips.

Responding to the allegations, the mayor said: "I'm not worried at all about this... saying that Lewis would 'say anything in court... trying to save his own hide.'"

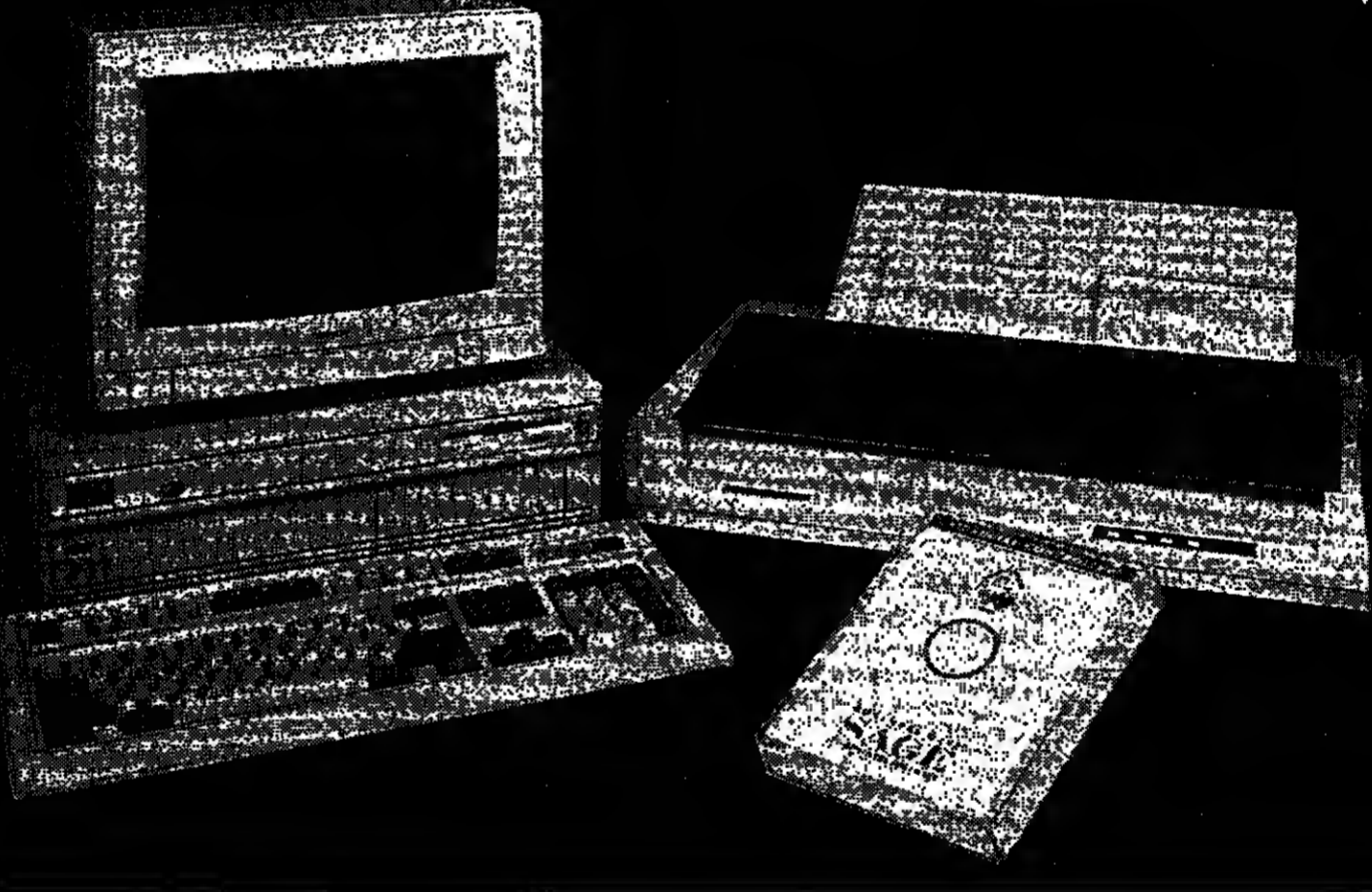
"We question the credibility of the source," said the mayor's lawyer, Mr Kenneth Mandy. "Charles Lewis is a besieged and beleaguered man who knows that his only salvation comes by not giving truthful statements about the mayor."

Lewis was convicted on cocaine distribution charges in the Virgin Islands earlier this year. His sentencing in that case was postponed indefinitely on Monday as part of the plea bargain.

Mr Lewis, a former Washington local government official, had been a consultant to the Virgin Islands government. He said he was staying in the Washington hotel while looking for work. After the court case, Mr Lewis' attorney Mr Alan Saccin predicted Mr Lewis will serve between 10 and 12 months in jail, the minimum called for under rules governing plea bargain.

Mr Lewis, a former Washington local government official, had been a Virgin Islands government consultant.

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WORLD TRADE NEWS

US accepts Gatt finding on import discrimination

By William Dullforce in Geneva

THE US yesterday accepted a Gatt disputes panel finding that its legal procedure for handling patent infringement cases discriminates against imported goods...

'Eco-tourism' takes off for Costa Rica

Tim Coone looks at a major but relatively untapped market in Central America

THE surfboard and sun-tan lotion are giving way to boots and binoculars as the essentials for the well-equipped tourist wishing to explore the latest on offer in Central America...



\$75m of Costa Rica's commercial bank debt, 5 per cent of the total, has been converted through the debt-for-nature swap scheme.

Foreign governments or foundations interested in helping conserve Costa Rica's National Parks can buy its debt on the secondary market...

The value of donations can thus be greatly increased. Interest on the bonds is then used to finance various conservation projects.

A ceiling of \$15m is being placed on debt conversion this year, to limit possible inflationary effects.

It is still unclear what effect Costa Rica's recent commercial debt renegotiation will have on the debt-for-nature swaps.

local currency," said Dr. Umana, but bilateral government-to-government debt might be included in future.

But what of the contradictions between conservation and tourism? Mr. Guillermo Canessa, recently left his job in government as head of wildlife conservation in the Ministry of Natural Resources to set up his own "Eco-tour" agency.

In areas of National Parks where peasant farmers continue to cut down forest, "the tourist industry can offer an alternative for them. We can demonstrate that the trees can be worth more to them standing than felled."

His main concern is that adequate controls be kept on new developments. "We are just beginning in this. The government is fully behind conservation and the development of eco-tourism, but it has still to define a clear strategy to balance the two."

UK telecom group seeks to win French sales

By William Dawkins in Paris

G E C - P l e s s e y Telecommunications (GPT), the UK telecommunications equipment producer, yesterday announced the launch of a Paris offshoot to sell and eventually manufacture for the French market.

This is among the first fruits of the recent takeover of Plessey by GEC with Siemens, the West German electronics giant. The company, named GPTecom, will have access to Siemens technology and products for sale in France.

It has been operating since July, since when GPTecom has picked up tenders for \$18m-worth of orders, which it expects to produce actual sales of \$3.5m.

Sandwiched between war-torn Nicaragua and crisis-ridden Panama, Costa Rica has successfully expanded its tourist industry in recent years, despite the negative image cast by its neighbours.

Tourist arrivals grew by over 20 per cent to 328,385 last year, an unprecedented jump this decade. Of these, 20,000 were visitors who came on specialised tours, up from 5,000 just two years ago, according to Mr. Roberto Chaverri, head of Tourist Resources at Costa Rica's Institute of Tourism (ICT).

He said "Eco-tourism" will be Costa Rica's big money-spinner in the coming decade, encouraged by a new approach to tourism in government circles and backed by a novel debt-for-nature financing strategy coming from the Ministry of Natural Resources and Central Bank.

Nature-park treks, bird-watching (there are 850 species), sport fishing and white-water rafting attract visitors who spend on average \$1,800 (£1125)-\$3,000 a week against \$280 a week for the package deal tourist seeking the standard beach, surf and sun which the rest of the Caribbean and Central America has been investing millions of dollars to attract, he said.

"We cannot expect to compete with the other main tourist resorts such as Cancun in Mexico, but we do have our natural resources which are unique in Central America."

There are 19 National Parks and nature reserves in Costa Rica, which have become too expensive to maintain for a tightly-stretched government budget. The solution has been to "bring together tourism and conservation," said Mr. Chaverri, at a ceremony opening up the National Parks to private

Pacific Rim nations agree to boost co-operation

By Chris Sherwell in Sydney

FOREIGN and trade ministers from 12 Asia-Pacific countries yesterday agreed to meet regularly, starting in Singapore next year, with the aim of boosting economic co-operation and campaigning for international trade liberalisation.

The decisions, made at an inaugural gathering in Canberra, have strengthened a fragile diplomatic process involving a diverse group of dynamic economies, and mark the emergence of an important new force on the global economic stage.

"This is a process that has momentum," proclaimed Senator Gareth Evans, Australia's Foreign Minister, who chaired the meeting. Mr James Baker, US Secretary of State, called the meeting potentially historic.

Represented at the gathering were Japan and South Korea, the US and Canada, Australia and New Zealand, and the six-nation Asean group, embracing Singapore, Indonesia, Malay-

sia, Thailand, the Philippines and Brunei. The ministers put off a decision on future membership, in particular the participation of China, Taiwan and Hong Kong, because of the political sensitivities involved. But it is clear that their membership is wanted.

The Singapore meeting is scheduled for mid-1990, and will be followed by a third in South Korea in 1991. Future meetings will be held in Asean capitals every other year.

On top of this, trade ministers from the 12 will meet in September and December 1990 to discuss results emerging from the Uruguay Round of multilateral trade negotiations and, according to an agreed joint statement, "consider how to unblock any obstacles to a comprehensive and ambitious result."

The three-page statement, being an agreed ministerial declaration, represented a more binding outcome to the meeting than previously hoped.

E Germany 'not to build Polo under licence'

EAST Germany will not try to build the Volkswagen Polo car under licence, despite the poor performance and long waiting lists for its own Wartburg and Trabant models, according to Mr Gerhard Tautenhahn, East German minister for investment goods and vehicle building. David Goodhart reports from Bonn.

That compares with total sales of just \$5m for all British telecommunications equipment in France last year, of which GPT's existing sales office accounted for £350,000.

It has long been rumoured East Germany might try to build the Polo. It had been thought that after recent problems fitting the Polo engine into the Trabant, it might be easier just to build the whole Polo. Mr Tautenhahn said that since 1984, more than Mark 9bn had been spent building the four-stroke Polo engine, initially for the slightly bigger Wartburg, but annual production of Wartburgs has risen in that time by only 10,000 to 71,500. East Germans have to wait at least 15 years for a new car.

Japanese cartels warning

By William Dullforce in Geneva

MR T. Boone Pickens, the Texan takeover specialist, told a Senate Finance Committee Japan may be exporting its "system of cartels" to the US, and would use its US operations as a way into European markets, Nancy Dunne reports from Washington.

His company had increased its holdings in Kotto Manufacturing to 26 per cent, but he had been unable to gain a seat on Kotto's Board. Requests for information had been denied.

"I represented a foreign threat to their stable, closed cartel-like system. They cannot afford to let an American on the inside for fear of what we might discover."

Senator Max Baucus, sub-committee chairman, said the talks under way across town were potentially the most important US trade initiative of the decade.

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allow the user a wider range of options. In spite of this, the PC5 is more compact than our rivals' machines. THE ATARI RANGE The Atari PC5 is just one of many recent advances we've made in the computer market. Another is the PC4R with removable hard disk, called SyQuest, which is transforming computer security. Although it has a massive 44 Megabyte memory, SyQuest is no larger than a compact disc case, so data can easily be removed and locked away at any time. The Atari Portfolio also packs a punch. It's the only pocket-sized computer that's PC compatible. Contact your Atari dealer for further details. There are no medals for guessing what might happen if you don't.



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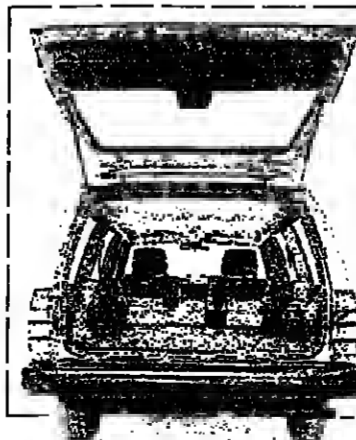
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UK NEWS

Charges considered over Clapham railway disaster

By Kevin Brown, Charles Leadbeater and Andrew Taylor

THE Director of Public Prosecutions is taking legal advice on whether to bring manslaughter charges against British Rail and 11 signals technicians blamed for causing last year's Clapham Rail disaster in which 35 people died, the Crown Prosecution Service said yesterday.

The CPS said Mr Allan Green would decide whether to bring charges in a few weeks, after considering the report of a public inquiry into the disaster chaired by Sir Anthony Hidden, the barrister.

A charge of corporate manslaughter would be the second such in Britain within months. The first was brought recently against P & O European Ferries, master of the Herald of Free Enterprise ferry, which capsized off Zeebrugge two years ago killing nearly 200.

The Hidden report, published yesterday, names the technicians and details a series of errors which led to three trains colliding after a signalling breakdown on December 12.

The report says the prime cause of the accident was a

wiring mistake made in signalling modernisations by technician Mr Brian Hemmingsway.

Mr Clifford Hale, 53, head of the BR department responsible for the work, resigned minutes before the report was published. BR said the others would face disciplinary charges which could lead to dismissal.

The report is severely critical of BR management, which failed to ensure that proper supervision was carried out, and allowed working practices "to slip to unacceptable and dangerous standards."

The report says BR had a genuine concern for safety, but allowed working practices to continue which were dangerous. "This unhappy coexistence was never detected by management and so the bad practices were never eradicated," Sir Anthony says the causes of the accident "go much wider and higher in the organisation" than those working on the signalling. He identifies 18 areas "where things went wrong."

Factors included a "totally unacceptable" level of overtime working, which affected staff concentration. This was well known in management and should not have been countenanced, the report says. Sir Anthony says issues of low pay and Government funding of BR were not for his inquiry to address. But he says BR has problems with both.

The report makes 93 recommendations for changes in BR's operating practices. They include tighter procedural regulations for technicians; moves to end excessive overtime; changes in recruitment policy to bring in skilled senior staff, and urgent introduction of cab radars, "black box" voice recorders, and a system to prevent drivers passing red signals.

Sir Robert Reid, BR chairman, said he would not resign. He accepted the report in full, and said some recommendations were already being addressed. Sir Robert will see Mr Cecil Parkinson, Transport Secretary, today to discuss the report's financial implications.

Break signals for the future, Page 13

Thatcher holds line on Lawson resignation

By Michael Cassell, Political Correspondent

THE Prime Minister, Mrs Margaret Thatcher, yesterday fought off fresh attempts by the opposition to exploit the resignation of Mr Nigel Lawson as Chancellor of the Exchequer by insisting in Parliament that she found his departure "totally incomprehensible."

With ministers hoping that the political backlash from Mr Lawson's departure is beginning to die, attention at the House of Commons still focuses on the prospects of a potentially damaging leadership contest next month.

Despite suggestions, however, that a group of backbench MPs plan to support a candidate to contest Mrs Thatcher's leadership for the first time since 1975, no names have so far emerged.

The Prime Minister's office yesterday professed complete lack of concern about the prospects of any challenge, which would almost certainly fail and which most MPs agree could only inflict further damage on the party. It was also being made clear that, however much pressure is kept on Mrs Thatcher to reveal more on the events surrounding Mr Lawson's departure, would not be adding to her account.

Mrs Thatcher attempted publicly to dispel accusations that, in previously suggesting she did not know the reason for Mr Lawson's abrupt departure, she had deliberately withheld the truth surrounding his resignation.

Mr Lawson said at the weekend that he told Mrs Thatcher that the continuing presence of Sir Alan Walters, her personal economic adviser, was the only reason for his decision. He is thought to believe increasingly that Mrs Thatcher failed to take seriously his impending resignation.

The Prime Minister told MPs she did not believe Mr Lawson would want to resign "over a personality, with such suddenness and haste."

The Chancellor's autumn statement is expected to be made to the Commons next Wednesday.

Union in talks to avert ambulance crisis

By Michael Cassell and Jimmy Burns

BRITAIN'S health service chiefs and union leaders were planning to meet this morning to try and avoid a major escalation of the eight-week ambulance dispute.

The move follows a government warning that it would bring in armed forces today to provide an ambulance service in London, after the capital's ambulances services were brought to a standstill.

The warning - which could have troops involved in an ambulance dispute for the first time since 1982 - was made in the House of Commons yesterday by Mr Kenneth Clarke, the Health Secretary, "in view of the gravity of the situation and the need to maintain an essential service in London."

It was immediately condemned by Mr Roger Poole, the ambulance workers' chief union negotiator. Mr Poole accused the Government of

making "purely political use" of the armed forces. He said it was "total over-reaction" as ambulance workers had offered to continue answering emergency calls. This was despite a work-to-rule introduced when talks to resolve a dispute over the Government's 6.5 per cent pay offer broke down two weeks ago. The union is now seeking binding arbitration.

The involvement of troops in the dispute had been widely predicted by union officials ever since the talks broke down. But the final decision to bring in troops came half-way through a day when the combination of hard-line management and intensified industrial action led to London's 71 stations being closed.

By last night there were indications of the dispute spreading elsewhere in the UK. In West Yorkshire, police began answering non-emergency calls

for the first time after crews at seven stations said they considered themselves suspended in support of their colleagues in London. There were also reports of positions hardening elsewhere - including Surrey, Dorset and Greater Manchester.

The spark to the latest crisis was struck early in the morning yesterday when staff in one London ambulance station were suspended without pay for refusing to transfer to a neighbouring station as part of their work-to-rule.

As hundreds of staff were subsequently suspended without pay elsewhere in the capital for refusing to carry out non-emergency work and to maintain full radio contact with their headquarters, the London Ambulance Service reported all patient and emergency calls to the police.

From this afternoon about 50

military vehicles will provide accident and emergency cover along with a further 53 vehicles provided by the police and voluntary services. Military ambulances manned by armed forces personnel will be based at police stations around the capital.

Police and Ministry of Defence officials have indicated that the kind of service provided by today's cover will be unable to match that provided normally by ambulance crews in terms of equipment and medical training.

Normally, the London Ambulance Service takes 2,000 accidents and emergency calls a day with 171 ambulances.

Ministers are aware that the ambulance crews are attracting considerable public sympathy but they remain convinced that the pay offer to workers is a fair one.

Talking gets tough in tricky dispute

John Gapper reports on the arguments over ambulance pay

ESCALATION of the ambulance dispute has transformed it into one of the most difficult public sector pay wrangles the Government has faced in its decade of office. Not since the 1982 health dispute have army vehicles been used to cover for ambulance workers.

It is tricky not only because of its public nature, but also because of the hardening stances of the two sides. As the dispute has progressed, the resolve of the unions to achieve a deal linking pay to other emergency services has increased.

Simultaneously, Mr Duncan Nichol, chief executive of the National Health Service management board, has adopted the toughest possible version of the Government's traditional wish for greater public sector pay flexibility. He has suggested that each ambulance service negotiate pay for itself.

He stressed two points yesterday. The first was that only 10 per cent of the 20m ambulance journeys each year are in cases of accident and emergency. The second was that 94 per cent of the 1m NHS staff have settled the pay increase issue, mostly at about 6.5 per cent.

The first point - disputed by unions who say that 15 per cent of journeys are for emergencies - backed his determination to keep ambulance workers' pay within the remit of the NHS, where it has been since 1974 when they were moved from local government employment. The second point was used in defence of the standard pay negotiating system. Of groups negotiating in this way most have now settled, although medical laboratory staff are balloting on industrial action.

The Department of Health emphasises that one solution might be a long-term, flexible pay deal of the sort agreed for the non-industrial civil service. This would allow geographical or skill-related pay variations within a central bargaining framework.

Mr Nichol's position seems harder than this, however. In talks with the ambulance unions last month, during the last flare-up in London, he said that he wanted complete flexibility for individual ambulance services to raise and lower pay. This would imply a thorough move to local bargaining.

He did not mention the 130,000 NHS administrative and clerical staff who this summer settled a deal adding 9.5 per cent to the pay bill - the closest in the NHS to satisfying the conditions both sides in the ambulance dispute have set for a settlement.

Under the administrative and clerical deal, a pay "spine" of 10 grades replaced the old system of 500 grades. Health authorities now have the freedom to supplement pay points by up to 30 per cent in the Thames regions and 20 per cent elsewhere for posts which are hard to fill, but a central pay mechanism is retained. The flexibility has put an extra 3 per cent on the pay bill.

Mr Roger Poole, secretary of the staff side, argues that a complete move to local pay bargaining is impractical because of the ease with which ambulance workers could move between services to get the best deal. However, he says unions are willing to accept flexibility.

Mr Nichol has offered talks leading to pay alterations giving more recognition to staff with special skills, and helping to tackle geographical recruitment and retention difficulties. The implication is that he would be willing to follow the clerical staff deal.

However, the length and bitterness of the dispute has put a number of obstacles in the path of resolution:

● Time: The administrative and clerical deal was negotiated over a period of months. The pressure to reach a quick resolution of the ambulance dispute makes a similar delay impractical.

● Emergency services: Mr Poole insisted yesterday that the link to firemen's pay - and thus a form of comparability with the private sector - was now an essential target of the unions. This would pull ambulance crews outside the health service in pay terms.

● Basic pay: The unions say any deal would have to include a higher basic element, which could not be forward-funded from next year's pay round in the way Mr Nichol has suggested. Money would have to be attached from the start to a discussion process on future negotiations.

● Regional pay: Although the pay offer is said to amount to at least 9.3 per cent for ambulance crews in London, this is reached by increasing London weighting of £301 a year to £1,200 and consolidating it. The unions argue that this is merely shuffling figures.

Swap banks win appeal date

By Katharine Campbell

LAST week's High Court ruling that money market transactions conducted by London's Hammersmith & Fulham council were illegal is to be challenged in the Court of Appeal in January.

A group of banks yesterday secured an appeal hearing due to begin on 15 January. They are seeking to overturn the judgment which caused an uproar in money markets by apparently ruling all local authority interest rate swaps unlawful.

At current interest rates, the banks stand to lose around £300m on their Hammersmith & Fulham exposure, and a further £300m to other councils if the judgment is not overturned.

Lord Donaldson, Master of the Rolls (the most senior civil judge in England and Wales), and Lords Justices Nourse and Russell were told by the banks' counsel, Mr Rodney Davies, that the decision had "caused

dismay in the financial community."

Its repercussions would be felt worldwide, Mr Davies said, because several foreign banks were involved in council swaps as counterparties.

The appeal will last eight days, and the banks will appeal all points of law. Ms Irene Dornier, chairman of the 35-bank steering committee said the banks would seek to secure a new ruling that local authorities were empowered to use such instruments for debt management.

Separately, a significant number of other UK local authorities, concerned at the implications of the judgment and anxious not further to sour relationships with the banking community, say that they want to continue to honour their obligations on outstanding contracts.

Some foreign banks and at least one broker have already indicated they will cease local

authority business altogether as a result of this episode.

Hammersmith & Fulham council last Friday rescinded arrangements it had had with bankers since last February to make payments due into a special escrow account. Since the judgment, Haringey council in north London has also circulated all its bankers saying it will not make or receive payments while it seeks urgent legal advice.

Other authorities however wish to explore other avenues. Mr David Hopkins, treasurer of Westminster City Council and recently appointed president of the Chartered Institute of Public Finance and Accountancy says he is calling a meeting on 20 November of interested local authorities to discuss a common approach.

A total of 77 councils are believed to be involved in the interest rate swap market, though they have not all been identified.

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WARM TO THE EXPERIENCE

UK NEWS

Treasury blocks RAF weapon funding

THE TREASURY has blocked Ministry of Defence funding for work on an anti-tank weapon for the Royal Air Force's latest Harrier GBS aircraft in what is seen as first evidence of a drive to curb anti-armour weapon spending, writes David White.

Its refusal to approve funds for two shortlisted projects led by GEC-Marconi and Hunting anticipated an East-West agreement reducing conventional arms in Europe.

Treasury officials are bargaining for an agreement in the Vienna talks both for direct savings - by ensuring that the UK takes its share of equipment costs covered in the talks - and for indirect savings from revising programmes that have been geared to countering concentrations of Warsaw Pact armoured units in central Europe.

They believe that recent high investment in anti-armour systems can be cut if the perceived threat of attack diminishes. They also want the MoD to review the mix of land-based and air-delivered weapons destined for anti-armour operations.

That implicitly questions the front-line role of the British Aerospace/McDonnell Douglas Harrier GBS, which the RAF has just begun developing in Gt. Wymondley, West Cambridgeshire.

GEC-Marconi, jointly with Rockwell of the US, is proposing the Brimstone, a variant of Rockwell's Hellfire missile equipped with an all-weather millimetre-wave radar seeker. The Swarm (Smart Weapon Anti-Armour) project proposed by Hunting in collaboration with Honeywell of the US and Diehl of West Germany is a dispenser system releasing 16 parachuted sub-munitions capable of locating a target.

Development and manufacturing costs are put at hundreds of millions of pounds. The companies which had expected MoD backing of about £20m each for the initial phase have had to fund their work to date. At GEC's Marconi Defence Systems subsidiary, that is believed to be costing £200,000 a month.

Brittan fuels Tory split with pro-Europe stance

By Ralph Atkins in London and David Buchan in Brussels

SIR LEON Brittan, European Commission vice-president, yesterday fanned deep internal disputes among Conservatives by arguing for an actively pro-European stance and swift membership of the exchange rate mechanism (ERM).

The former Home Secretary said Britain would jeopardise the enormous benefits of having a future European central bank in London unless it enthusiastically backed the project from the start.

He also proposed members of the European Parliament should bring expertise to the House of Commons by sitting on select committees considering European Community legislation.

His Granada lecture in London was devoted in large part to outlining the role of the EC and defunding it against charges of excessive bureaucracy.

But he included a thinly-disguised commentary on recent government turmoil and former Chancellor of the Exchequer Nigel Lawson's battle with Sir Alan Walters, the Prime Minister's former economics adviser. On the debate about the ERM, Sir Leon said: "Academics, like accountants, should be on tap, and not on top."



Brittan: ERM advocate

was once a country of high inflation but now has a rate comparable with West Germany.

On monetary union, Sir Leon said its benefits would be the same as joining the ERM "with large". Fixed exchange rates would mean, in effect, a common currency; the risk of currency realignments would finally be removed and costs and uncertainty faced by industry massively reduced.

He saw no reason to "stay away" from the concept of a European central bank based on the US Federal Reserve. "If it were based in London... the benefits to the City would be enormous. But there will of course be no chance of that happening unless Britain were to show its enthusiasm for the project from the outset."

He said West Germany's EC partners should make clear that they would "warmly welcome" the possibility of an eventually liberal democratic East Germany one day joining West Germany and therefore the European Community.

Sending Bonn a positive signal about possible German reunification was in the Community's self-interest, whatever national anxieties it might stir among some EC states, he said.

Business braces for taxing change

Paul Cheeseright looks at the progress of the uniform business rate

THE most significant change in commercial property taxation for a generation is now short of just one detail. The system is in place, the transitional arrangements have been set down and the tax level has been estimated. What is still out clear is what the tax will be levied on.

This is the uniform business rate. Rates, or property taxes, on homes disappear with the poll tax. But they continue, in an updated form, on commercial property.

When on Monday, Mr Chris Patten, the Environment Secretary, announced "I estimate that the multiplier for 1990-91 will be 36 pence for England", he was saying that businesses will have to pay rates at 36p for every pound of the property's rateable value.

But the Inland Revenue, despite a deadline of October 31, has not yet assessed the new rateable value of every non-domestic property in England. It has nearly finished, but not quite.

The two things go together. To get away from what has appeared to business as capriciously different levels of rates from borough to borough, the Government decided to introduce a uniform business rate - that 36p. But it would introduce the rate on a fresh valuation of every commercial property in the country, the first

revaluation since 1973.

On average, the Government estimated earlier this year, rateable values at the date of assessment - April 1 1988 - were 7.7 times higher than in 1973. But that average hides sharp differences.

The property world changed dramatically in the 15 years between valuations: the expansion and vastly increased capital value of shops, the rise in value of London and south east offices, the decline of older industrial properties in the Midlands and the North.

So the impact of the uniform business rate is varied and the reactions of business taxpayers vary accordingly. As the Government over the last year has edged towards the introduction of the new system from April 1 1990 (it is already in place in Scotland), the lobbyists have been out in force.

Their success has been mixed and that can be seen through the transitional arrangements. Frightened by the impact of perhaps a doubling in rates for some companies and sensitive to the needs of small business, the Government decided to spread the introduction of the new system over five or so years - no more than 20 per cent a year for larger properties and 15 per cent for smaller, plus the rate of inflation.

The downside of that was the concomitant move, demanded by the Treasury, to spread out the benefits for those companies - in northern manufacturing, for example - which face a lower rates bill. The Government will not accept a reduction in the total revenue coming from commercial property rates. Business organisations through the North and Midlands rose in protest.

Although the Government has said that the rate burden of businesses in the North and Midlands will be reduced by about 11bn, the impact on individual company costs is dampened by the tax reduction over five years.

By the end of the year it should be possible for any company to know what its rates bill will be. The detailed results of the revaluation will be known. The Government will announce the precise rate. But it is obvious from Mr Patten's announcement that inflation is taking its toll.

Last July the Government was estimating the rate poundage, the multiplier, at between 32p and 36p. Now, to take into account inflation, it has been raised to 36p as the middle of a new range of 34p to 38p.

The knowledge will encourage those who lease space to step up their activities a gear. "There is going to be great pressure on people to take space by April 1 so they can get the benefit of the transitional arrangements," said Mr Robin Goodchild of Gerald Eve, chartered surveyors.

The point is that any company taking up a property after April 1 will have to pay the full extent of the rate increase: no transitional arrangements for them. This could act as a temporary stimulant in some sections of the market.

Indeed, the introduction of the uniform business rate comes when the property market, after two years of exceptionally high returns, is starting to turn down. Extensive construction has produced more space, notably in the south east. But this is the region where the uniform business rate will have its sharpest impact in increased accommodation costs. Rates can be between 20 and 50 per cent of rental costs.

A combination of increased space and a growing reluctance of companies to pay more for space at a time of high interest rates and diminishing confidence about future investment could have a depressing effect on the property market.

The impact may be most severe in the retail sector. Retailers, after chasing space and pushing up rents until early 1988, now find margins and profits under pressure.

In Brief

Sony joins BAe in bid for telecom licence

Sony, Japanese consumer electronics group, has joined British Aerospace in its bid for one of Britain's new personal-communications licences.

Sony is only an associate of the BAe consortium, but it plans to take a stake of about 4 per cent when legal formalities are completed. The company says it wants to make a push into Europe's telecommunications markets as mobile telephones become mainstream consumer items rather than executive toys.

Spycatcher appeal

The Independent and The Sunday Times, UK national newspapers, asked the Court of Appeal to quash their convictions for contempt of court in publishing extracts from the book Spycatcher - memoirs of Peter Wright, the former MI5 agent - while a ban was in force against two other papers.

Paper drops LSE plans

The Daily Telegraph newspaper has decided against seeking a stock exchange listing for the foreseeable future because Conrad Black, the newspaper's chairman, believes London Stock Exchange rules are too restrictive.

Call for oil tax review

Bob Reid, chairman of Shell UK, called on the Government to re-examine the tax regime governing offshore oil production to encourage investment in older oil fields.

Opera House revamp

Royal Opera House, home of the national opera and ballet, will resume its struggle for a £150m modernisation largely financed by controversial property development on its West End premises.

Women priests

The possibility of women being ordained in the Church of England came closer when the General Synod, the church's governing body, adopted a clause endorsing the principle of women priests.

Girobank sale may be delayed

By David Barchard

PRIVATISATION of Girobank, the banking subsidiary of the Post Office, to the Alliance & Leicester building society may be delayed into the New Year because the Parliamentary Order which approves the sale have still not been drafted.

Alliance & Leicester, one of the UK's home loans and savings institutions, agreed with the Post Office last April to buy Girobank for £150m. It was hoped that the deal could be completed before parliament went into recess in the summer.

It now looks certain that the Designation Order, which must lie before parliament for 40 days before being approved, will not be ready for several weeks.

The Order is to be drafted by the Building Societies Commission, which is the industry watchdog scrutinising the sale to ensure that its terms do not conflict with building society legislation.

Girobank has already been forced to shed its leasing business because Alliance & Leicester, as a building society, is not legally allowed to own any leasing activities.

It is understood that Alliance & Leicester has not yet prepared the formal proposal it must submit to the Commission. The application has to be approved by both the BSC and the Bank of England.

Reported crime down 5% but 'violence' on increase

By Alan Pike, Social Affairs Correspondent

A 5 per cent reduction in crimes reported to the police last year is confirmed in the Home Office's annual Criminal Statistics published yesterday.

The reduction, to 3.7m offences in England and Wales, follows more than 40 years in which crime reported to the police has increased at an average annual rate of 6 per cent. But crimes of violence against the person - although representing only 4 per cent of all recorded offences - continued rising last year. There were 158,000 such offences recorded in 1988, 17,000 more than in 1987.

The Home Office's commitment to crime prevention exercises is unlikely to change with the resignation of Mr Douglas Hurd by Mr David Waddington as Home Secretary. A strong emphasis has been placed by the department in recent years on persuading both the public

and business leaders to take more responsibility for controlling crime.

Mr Waddington has inherited a substantial shopping list of unfinished business. Private sector involvement in the prison system is one outstanding item. It is a strong possibility that legislation will eventually be introduced to allow private sector organisations to manage remand institutions, where Britain's prison overcrowding problems are at their greatest.

One of the earliest issues of controversy for the new Home Secretary will be whether legislation should be introduced to permit the prosecution in the British courts of alleged Nazi war criminals for offences committed abroad during the Second World War. Parliament will debate the principles involved before the end of the year.

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FT LAW REPORTS

Commercial judge is allowed to transfer cases

TATE & LYLE INDUSTRIES LTD v DAVID MCKEE (LONDON) LTD

Court of Appeal (Sir Stephen Brown, President, Lord Justice Bingham and Sir John May) November 2 1989

THERE IS no exhaustive definition of "official referees' business," the test being one of appropriateness; and accordingly, the Commercial Court may transfer an application for leave to appeal from a building or civil engineering arbitration to the Official Referees' Court, if it is a matter which would more appropriately be heard by an official referee in that it falls within his area of special expertise.

The Court of Appeal so held when dismissing an appeal by Tate & Lyle Industries Ltd, from Mr Justice Hirst's refusal (FT, January 27 1989) to re-list before a Commercial judge its application for leave to appeal from an interim arbitration award. The respondent to the appeal was Davy McKee (London) Ltd.

LORD JUSTICE BINGHAM giving the judgment of the court, said that Tate & Lyle and McKee made a contract for the renovation by McKee of a sugar refinery. The contract was based on a standard form of chemical engineering contract, and contained an arbitration clause.

Disputes arose. An arbitrator was appointed. He ordered the trial of preliminary issues. On November 18 1987 he published his interim award and reasons.

Tate & Lyle was dissatisfied with his construction of the contract. It applied for leave to appeal under section 1(2) of the Arbitration Act 1979, and issued a notice of originating motion of appeal.

Mr Justice Hirst ordered that the application for leave (and the appeal if any) be transferred for hearing by an official referee.

In making that order the

judge was acting in accordance with the settled practice of commercial judges over the last few years.

The application for leave to appeal came before the senior official referee, Judge Lewis Hawser QC. He refused leave.

Tate & Lyle then asked Mr Justice Hirst to re-list the application before a commercial judge on the ground that Mr Justice Hirst had acted without jurisdiction in ordering the transfer, and that the official referee had accordingly also acted without jurisdiction.

Mr Justice Hirst rejected those contentions. Tate & Lyle appealed.

The Rules of the Supreme Court (RSC) channelled applications for leave to appeal from arbitrations, and the appeals if leave was granted, to commercial judges. Most applications and appeals arose out of shipping, commodity and other commercial contracts, with which commercial judges were very familiar.

There were, however, two classes of arbitration in which commercial judges did not command any special expertise - building and civil engineering arbitrations, and rent review arbitrations.

They were likely to be much less well-versed than official referees in building and civil engineering arbitrations, and less well-versed than Chancery judges in rent review arbitrations.

Despite that, it was the practice for some years after the 1979 Act for commercial judges to hear applications for leave in all classes of case, and frequently to hear substantive appeals if leave were given.

The commercial judges came to recognise that it was sensible for appeals raising substantive questions of law to be determined by judges expert in relevant fields.

Thus the practice changed. The new practice was described in the *Guide to Commercial Practice* issued in 1986.

It said that applications relating to arbitrations were required to be heard by a commercial judge, unless be otherwise directed; and that such directions were ordinarily made for transfer to a Chancery judge in rent review arbitrations, and to an official referee in building and civil engineering arbitrations.

If Mr Justice Hirst's order was made without jurisdiction, it made no difference that he was acting according to the *Guide*, which was not binding.

Mr Gadam for Tate & Lyle accepted that if the dispute had been the subject of court instead of arbitration proceedings, it would almost certainly have been referred for trial to an official referee, as falling within his area of special expertise.

He acknowledged that the relevant contract was on a form familiar to official referees. He did not suggest that commercial judges would possess comparable expertise. He rightly did not criticise the practical good sense which underlay the judge's decision.

If, therefore, Tate & Lyle were to succeed, it must be on the strength of its technical legal argument.

Section 68 of the Supreme Court Act 1981 provided that provision might be made by rules of court for High Court jurisdiction to be exercised by judges nominated to deal with "official referees' business."

The question was whether rules of court provided for the High Court's arbitration appeal jurisdiction to be exercised by an official referee.

RSC Order 36 rule 1(2) provided that official referees' business "includes . . . any cause or matter . . . (a) which involves a prolonged examina-

tion of documents or accounts, or a technical scientific or local investigation such as could more conveniently be conducted by an official referee; or (b) for which trial by an official referee is desirable . . . on grounds of expedition, economy or convenience or otherwise."

Tate & Lyle contended that that sub-rule provided an exhaustive definition of the meaning of "official referees' business." An application for leave and an appeal under section 1 of the 1979 Act did not, it was argued, fall within it. They did not fall within (a). Nor did they fall within (b) since "trial" there meant trial of an action in open court, not determination of an application in chambers or of an appeal on a point of law in open court.

Mr Keating for McKee answered that the sub-rule was not an exhaustive definition, only a guideline. He relied on Order 36 rules (2) and (3) which provided for transfer of business from the Queen's Bench or Chancery Divisions to an official referee when the court considered the matter might more appropriately be dealt with as official referees' business; and transfer to the Queen's Bench or Chancery Division where the official referee considered that the matter might more appropriately be tried by a master or judge.

Thus, submitted Mr Keating, the rule provided for a flexible allocation of business according to where the matter might most appropriately be dealt with - a criterion nowhere defined but well understood by practitioners.

Order 73 rule 2(2) provided that any arbitration appeal to the High Court must be made to a single judge in court. Rule 3(1) provided that subject to that rule, the High Court arbitration jurisdiction might be exercised by a judge in chambers, a master or the Admiralty Registrar.

Order 73 rule 6 provided (1)

that any matter which was required by rule 2 or 3 to be heard by a judge, should be heard by a commercial judge "unless such judge otherwise directs;" and (2) that nothing in paragraph (1) should be construed "as preventing the powers of a commercial judge from being exercised by any judge of the High Court."

Mr Justice Hirst did "otherwise direct" under rule 6(1). Mr Gadam submitted that the direction was unlawful because the matter was not one in which an official referee could lawfully exercise the jurisdiction of the High Court. He said it was not capable of being "official referees' business."

The submission was not accepted. The test for transfer to an official referee was appropriateness. Order 36 rule 1 (2)(a) described the kind of cause or matter which might be appropriate for determination by an official referee. But many matters having those characteristics were habitually determined in other courts, and rule 1(2) provided no exhaustive definition of matters which official referees might entertain.

It was true that in the White Book and elsewhere "trial" was often used to mean a final trial as distinct from an interlocutory application, but when rule 1(2) was read in context it was plain that the word there did not bear that narrow meaning.

If the relevant matters were matters which it was appropriate for an official referee to determine, as they were in this case, the Act and the rules did not prevent the judge from making an order for transfer. The appeal was dismissed.

For McKee: Donald Keating QC and Rupert Jackson QC (Masons)

For Tate & Lyle: David Gadam QC and Nicholas Padfield (Sinnott and Sinnott)

Rachel Davies
Barrister

Manchester Business School

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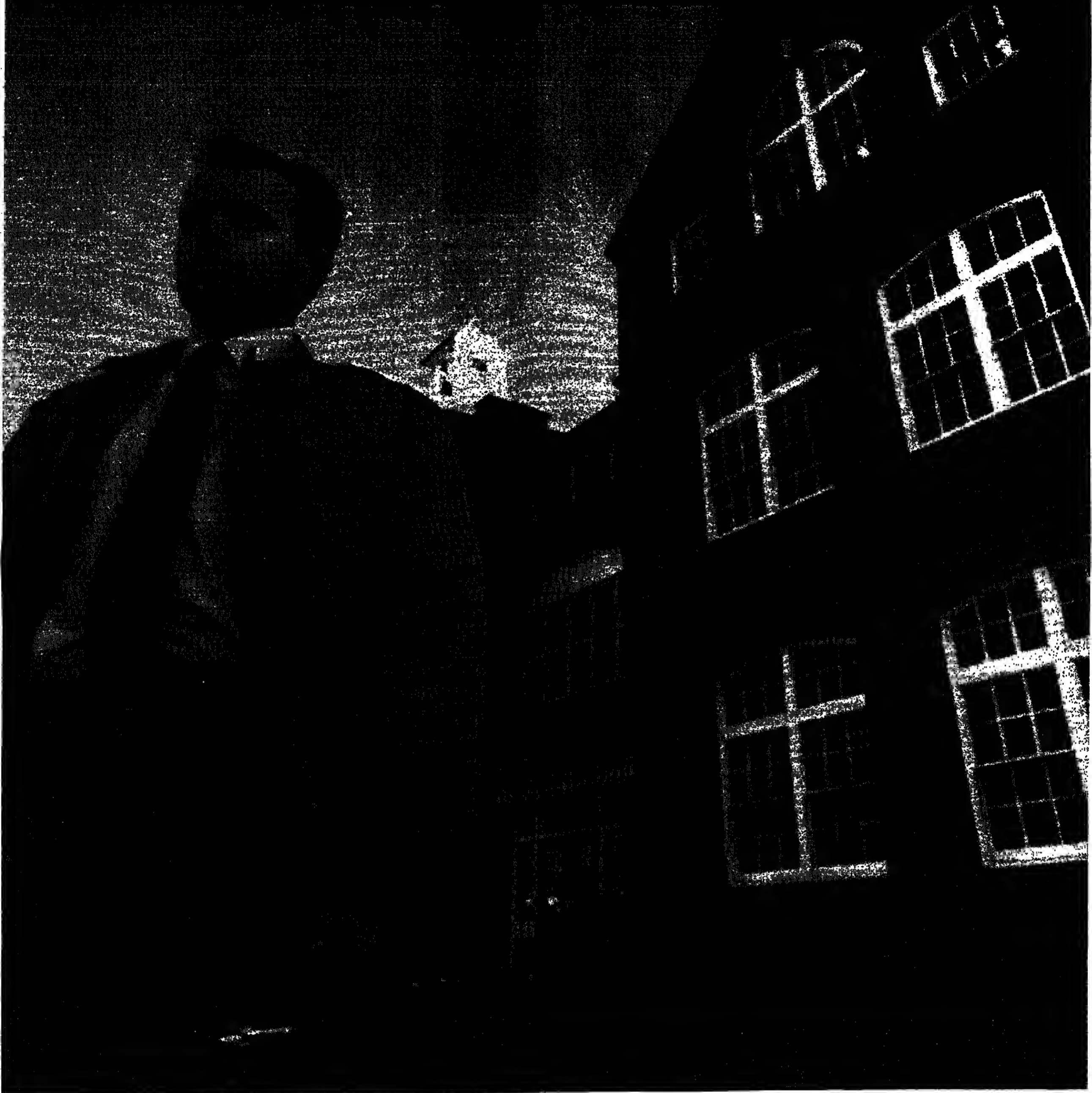


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TECHNOLOGY

Gordon Moore, Chairman of Intel, tells Terry Dodsworth about his career as a pioneer in the semiconductor industry

A risky ride but a good track record

Gordon Moore could be an historian of the electronics revolution. Chairman of Intel, the Californian semiconductor group, he looks back over a lifetime in which he has been close to the centre of nearly every important development in chip technology. It is hard to believe that this career spans only 33 years. Moore contends that the electronics industry has been driven by three big breakthroughs: the invention of the transistor, the integrated circuit and the microprocessor. In his first job in 1956 he worked with Bill Shockley, the eccentric genius who co-invented the transistor a decade before. A year later, he became one of the eight founder members of Fairchild, the company which produced the first commercial integrated circuit in 1959. A decade after that, he and Bob Noyce, one of the team which set up Fairchild, went on to establish Intel. They produced the first commercial dynamic random access memory (DRAM) and a variety of other memory devices. They also invented the first microprocessor in 1971. Moore, 60, with a doctorate in both physics and chemistry, is an unassuming man who talks about his developments as if they were things that just happened on the way to the office. Colleagues say that this demeanour is deceptive - that behind the modesty lies a brilliant mind. Moore's description of the invention process is one in which he and his colleagues would be trying to match market needs - preferably high-volume ones - with what they knew about the capacity of the technology to meet those requirements. Sometimes, he says, chance plays its part, but it is difficult to believe that hard thinking has not been the main motor behind Intel's success. Memory chips, for example, have been one of the main propellants of the consumer electronics and personal computer industries, because they allow machines to memorise data that is essential to their function. He and Noyce decided to try and make them, however, not because they developed a process specifically for memories but because they thought these types of chips provided the opportunity to make complex integrated circuits in large volumes. "At that time, it was hard to define any complex integrated circuit that was not essentially unique - you would use them one time in each computer. The technology was capable of making something in greater volume but it was not easy to see what it should be. And we thought semiconductor memory was something we could make in sufficient number to sell to a broad market."

processors that go into desk top machines. "We got into microprocessors when we were looking for other examples of complex products we could make in large volume. At that time we were working with a Japanese company that was designing a series of scientific calculators and wanted 13 different complex chips. This was far beyond what our little engineering company could undertake, but we had a fellow, called Ted Hoff, who looked at the problem and said: 'Gee, I can do all this by using a general purpose computer architecture.' Hoff then pointed out that the chip would not only do that, but could be used for electric controls, traffic lights and a bunch of other things - and to me that was the major insight. He saw that the technology was at the point where we could make something of this complexity that had a very broad range of applications." Moore concedes, however, that chance has come into the picture at times, most crucially in the deal to supply International Business Machines, the world's biggest computer company, with the microprocessors for its first range of personal computers launched in 1981. This contract established the Intel processor as the standard for the industry, a position it has held ever since. But the deal was won, says Moore, by a routine salesman's call on the IBM development team in Florida. At that time, Intel had no perception of the opportunities in personal computers. Back in 1977, at about the time the founders of Apple began to pool their ideas together, an Intel engineer had come up with the idea for a personal computer. "About the only application we could come up with was for housewives to put their recipes on them," says Moore. "It just didn't seem to make any real sense... so when the IBM contract came up, we had no idea how important a product that was going to prove for us. Fortunately, we won the design. If Motorola (Intel's main US competitor) had got there before us, the history of the industry would have been different." As well as breaking new ground in technology, Moore was one of the pioneers in the venture capital movement which has been synonymous with the heavy growth of the Silicon Valley electronic industry. This again happened, he says, almost by chance.



Gordon Moore: "We had better protect ourselves from Japanese targeting or we are all going to be wiped out of one business after another"

Moore, Noyce and six others decided to leave Shockley's laboratory and were anxious to continue working as a team together. One of them wrote a relative asking for help and he sent along a couple of advisers. "We sat down with the Wall Street Journal and selected 30 companies that might be interested in supporting a new semiconductor producer. None of them responded." The group eventually got under way with the backing of Seymour Fairchild, an inventor who had made a fortune out of cameras. In 1968, Intel was started with \$2.8m of pure venture capital funds. Moore, however, now has some reservations about venture capital, which he argues, has destructive as well as constructive characteristics. "Venture capital has been very successful at establishing new ideas which big companies are not very good at bringing out. But at the same time, venture capital can have a destructive effect on industry, taking the best people from the larger companies, ripping apart their organisation and spreading resources too thinly. At one time there were 87 floppy disk companies, all duplicating the same work." Moore is equally agnostic today about the virtues of the free-trading, liberal market philosophy which had such a vital role in fostering entrepreneurial companies like Intel. This change of heart has come about for an obvious reason - the growth of Japanese industrial power in the electronics industry, based, in Moore's view, on deeply illiberal industrial methods. He supports the view that Japanese semiconductor manufacturers were guilty of unfair trading in 1985 and 1986, dumping memory chips at well below their cost price. This dumping, he says, drove almost all the American manufacturers out of the market at great cost both to them and the Japanese - "one industry lost \$2bn and they lost \$4bn" - but the process allowed the Japanese cartel, he contends, lies in the fact that memory prices since 1987 have been much higher than the fair trading level eventually agreed with the US trade authorities; they have also been much higher than the historic levels of the industry. "For the first time in the history of memory products the cost per bit (unit) of memory actually increased in 1987-88. This goes against the historic direction of the cost curve, which until then had been dropping for over two decades at something like 25 per cent a year." The dumping saga was a particularly bitter one for Intel because, back in 1985, when the alleged dumping began, the company was ready to start investment on the production of an advanced one megabit DRAM. Japanese electronics companies have made their reputations as large volume producers of all DRAMs, and have made large profits out of one megabit chips over the last year. Yet Moore claims that Intel's one megabit design would have been a technology leader if the project had gone ahead. In the event, the company decided that it could not afford the \$400m investment because the Japanese had begun cut price selling and profits were falling through the floor. So what lesson does Moore draw from the dumping affair? "We had better protect ourselves from Japanese targeting or we are all going to be wiped out of one business after another." The DS, he said, seems to be the national target market both for Japan and any newly developing industrial nation, simply because it has such an open market. "Yet you can't be the only free market in the world. Japan is not legally closed, but the Japanese don't buy manufacturing products from anyone else... the free market only works if everybody adheres to the same thing."

Next February the new French combat aircraft, the Rafale, will make its first test flight. This is the culmination of a 214m investment programme by French aero-engine company Snecma. It will be equipped with an M88 engine, which makes innovative use of composites and alloys to achieve a high performance. Snecma says the M88 has a lead of at least one year, if not two, over the EJ200, its European competitor. The EJ200 was conceived for the European Fighter Aircraft by a team led by Rolls-Royce. The development of the M88 represents about a quarter of the total Rafale investment. It is 40 per cent shorter and 45 per cent lighter than the Atar 90 engine in the Mirage F1, for the same power. Its thrust/weight ratio - the factor which determines the performance of a military aircraft - is 8.5, which is twice the level of the Atar 90 and 12 per cent higher than General Electric's F404, considered the best aeromarine on the market. Low weight and high temperature performance are the prerequisites of the materials used in aeromarine engines. Among the most critical components are the turbine blades, which must tolerate high temperatures as well as centrifugal forces that are 50,000 times their weight. In the M88, the temperature of the gas at entry to the turbine will be 1,800 deg C, which is higher than the melting point of the nickel alloy blades used in previous models. For the rotating turbine disks the temperature has increased to 600 deg C. Snecma has developed new materials for these components which give the required properties. For the blades, Snecma has created a nickel-based alloy with a tantalum additive, called AM1. Its strength lies in its ability to form a monocrySTALLINE structure in the solid state. But because of the high temperatures, designers had to make as much use as possible of internal cavities in the blade - communicating with the external surface via tiny holes - to assist with cooling. For turbine disks, the emphasis has been on crack propagation. It is important to

Materials that like it hot

be able to specify how long an engine can continue operating safely after a crack has formed. Such a prediction depends on the homogeneity of the material. Snecma claims that another alloy, called N15, is harder and more ductile than the standard alloy, which is the US answer to the problem. N15 is especially suitable because like AM1, it has a fine grain in N15 achieving the required homogeneity by using powder metallurgy. The powder - each "grain" of which contains the true alloy mix - undergoes treatment to optimise its properties and is then extruded to form a semi-finished product. Finally, Snecma has developed a completely controlled industrial forging technique to complete the disk geometry. Isothermal forging is a part of the M88 programme where the US has a head start. It is used with Astroloy to make the disks for General Electric and Pratt & Whitney engines already in service. Snecma is using the two US companies which carry out this process for GE and P&W to make the M88 components. Installing a press in Europe would cost about \$10m. Composites materials is also an area which is expanding in terms of design. In most cases, composite materials replace titanium to give lower cost and reduce weight. For example, the set of "hot" and "cold" flaps will weigh 10kg when they are made from composites in the M88, compared with 25kg otherwise. The hot flap, tolerating temperatures up to 850 deg C, will use a silicon carbide ceramic composite with a silicon carbide ceramic matrix while the cold flap, which only has to withstand temperatures of 650 deg C, is a mix of carbon and silicon carbide fibres. Though composites only account for 5 to 7 per cent of the weight of the current design, of M88 engines, Yves Hemon, head of the materials and processes department at Snecma, believes that by 1995 the percentage will reach 14 per cent and could eventually achieve 25 per cent. They will be used for structural components to avoid the cost of titanium. Anna Kochan

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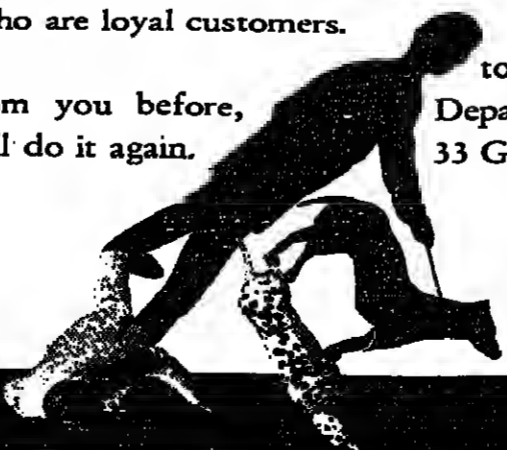
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The sheer survival of the ruling Socialist Unity (Communist) Party of Germany - the SED - is at stake.

Leslie Colitt on the run-up to the East German resignations A party shaken to its core

Shaken to its foundations by powerful protest demonstrations in cities and towns across East Germany and an economically crippling exodus of citizens to the West, the party faces its most serious crisis since its formation in 1946. The opposition, while euphoric at its success on the streets, has been surprised at the speed of the erosion of the ruling party.

Memories are too fresh of Mr Krenz's role as deputy to Mr Honecker in the old era. Thus Mr Krenz has become virtually as great a liability for the deeply demoralised Party as was his predecessor. The question now being asked in the Party is who among senior SED officials can gain the confidence of the people.

For decades the Party was a stronghold of the most orthodox of communists, expelling anyone suspected of wanting reforms. Inevitably, many of the placards and banners held high by the protesters in East Berlin called for the Party itself to step down.

Caught up in the wave of pro-democracy demonstrators last Saturday which surged toward the Alexanderplatz, Dr Frank Rauhut, a long-time SED dissident, said: "In 40 years this Party was inwardly corrupted. Now the sickness must be treated, not the symptoms."

to cope with the torrent of demands from factory and office workers, have for months favoured Mr Modrow and not Mr Krenz as General Secretary of the SED. But after the latest demonstrations they regard the modest reformer from Dresden as the sole hope of saving the Party.

A crucial meeting of the Central Committee of the SED under Mr Krenz, opens today. Originally, the three-day session was to have simply approved the removal from the Politburo of the aged cronies of Mr Erich Honecker, the former leader who resigned in disgrace last month after the first wave of unrest.

The demonstrators who made their way to East Berlin's Alexanderplatz this week seemed of one mind that only one prominent SED official stood a chance of conducting a dialogue with the people. He is Mr Hans Modrow, the reform-minded Party First Secretary of Dresden District, who is virtually certain to join the Politburo this week.

Such a Party Congress could elect a wholly new Central Committee and Politburo, flushing out the conservatives. Mr Modrow, in this view, could then be elected to replace Mr Krenz as General Secretary of the Party.

One of the speakers who addressed the immense crowd on Alexanderplatz, the opposition activist and theologian from Wittenberg, Mr Friedrich Schorlemmer, warned that demands for revenge and retaliation against the Party would not be tolerated.

Mr Jens Reich of New Forum, with more than 100,000 members, noted yesterday that the opposition's immediate aims were to achieve freedom of the press, a reform of the legal system - especially "political" crimes - and a reformed electoral system which would allow the opposition to contest elections for the first time in 1991.



Hans Modrow, the Dresden Communist Party leader, talks to the people

with the opposition. Intense pressure for reforms was bearing on the SED not only from the demonstrations but also from the mounting exodus of East Germans to the West.

But he warned that at present there was "no alternative" to the Party and that without it the country would "fall into chaos."

But what type of socialism did the demonstrators want? Five young workers who were among the demonstrators last Saturday in East Berlin said it had to be a "greatly improved" socialism.

Andrew Glyn on the UK's investment in manufacturing and services

Extraordinary contrasts

One of the claims of the Government is that it has presided over an investment boom. Indeed since 1981 real business investment has grown by more than 7 per cent a year.

ment, divided up into industry and agriculture on the one hand ("material production") and services on the other. There is a quite extraordinary contrast between material production, where investment was still below the level of 1979 in 1988.

Table 2 shows that a declining or stagnant level of investment characterises all the components of material production. In 1988 the growth of the manufacturing capital was a paltry 1.1 per cent a year.

Table 3 shows that not all the services sector has shared in the investment boom. Transport, which is of course an essential adjunct of production, has been starved of investment.

increase of investment in this sector of some 200 per cent since 1979. It would be a fantasy to believe that finance and business services can take over from manufacturing and generate the foreign exchange necessary to pay the import bill.

Table 1 Business investment

	Gross Investment % change 1979-88	Growth of Gross Fixed Capital stock, 1987-1988 %
Total Business	37.4	3.1
Industry & Agriculture	-8.4	0.8
Services*	93.1	6.9

Table 2 Material Goods Investment

	Gross Investment % change 1979-88	Growth of Gross Fixed Capital stock, 1987-1988 %
Agriculture	-7.2	-0.7
Oil and Gas	-38.5	0.0
Energy and Water	-1.5	0.3
Manufacturing†	0.6	1.1
Construction‡	-23.5	0.0

Table 3 Services Investment

	Gross Investment % change 1979-87	Growth of Gross Fixed Capital stock, 1986-1987 %
Distribution and Catering	43.9	5.3
Transport	-17.4	-2.3
Communication	51.6	2.6
Banking and finance*	125.5	9.1
Business Services	148.4	

* Services excludes "other services"
† Manufacturing includes assets leased
‡ For construction the data refer to 1979-87 and 1986-87
* Data for Banking and Finance exclude leasing of assets
Source: United Kingdom National Accounts, 1989 edition

LETTERS

Only Germans can decide

From Mr Friedrich Merz MEP. Sir, The Financial Times should be thanked for its detailed discussion on the German question (October 27, November 6). The European Parliament, too, considered the division of Germany at length last month, and was overwhelmingly in favour of all Germans being granted the right of self-determination.

self-determination what path they want to take. If the Federal Republic and the GDR are to be united in this way, a formal state in the near future, we shall need public support from Britain, France and the United States in particular.

successful, in all parties, than those who demand that the Federal Republic should be integrated ever more closely into the European Community. It is therefore in the interest of the EC and its member states to do all they can to support both the process of European integration and the process of German national unity.

More links than one

From Mr Peter Beales. Sir, The juxtaposition of the UK Government's decision not to support an environmentally sensitive Channel Tunnel rail link and Mr Nigel Lawson's resignation from the Chancellorship is illuminating.

Corporate ultra vires

From Mr Philip Goldenberg. Sir, In my article published in the FT on October 23 relating to the Government's attempted reform of the law of corporate ultra vires, I argued that the then text of the Companies Bill failed to set the proclaimed objective of allowing a company to adopt a short form of memorandum of association.



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Lloyd's 'names' might use their pocket calculators

From Mr John Crowley. Sir, Such is the complexity of Lloyd's of London syndicates accounts that most "names," and even members' agents, probably take them on trust. I happened to have the accounts of two syndicates, together with the associated personal statements, to hand on a rainy weekend.

rate to a point where, if repeated in all personal accounts, it would have benefited the underwriter by over \$5,000. Most errors were to my disadvantage. Again, in the main audited accounts and the various analyses offered, I found significant inconsistencies and apparent errors.

My findings are disconcerting. They suggest that underwriters do not hold their "names" in much respect. Alternatively my findings suggest that standards leave much to be desired: if annual accounts are inaccurate, what is the quality of day-to-day accounting? But perhaps it is ungentlemanly to expect accounts to be accurate to a penny, even if they are presented to the nearest penny and contain separate ledger entries of as little as three pence.

Automatically individual

From Mr P.J. Howarth. Sir, Your correspondent who compares bar-coding with the way coding and sorting helps the UK's mail on its way, does not match like with like ("Sort of automatic," Letters, October 31).

Automatic individual

Without a serious attempt is made to attack subsidies consistently, the suspicion will remain that Mrs Thatcher still leads an administration governed by expediency rather than principle.

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HENRY BUTCHER INTERNATIONAL PROPERTY & PLANT PROFESSIONALS

FINANCIAL TIMES COMPANIES & MARKETS

Wednesday November 8 1989

OVERSEAS MOVING BY MICHAEL GERSON

INSIDE

Magnet loses finance director

Magnet, the kitchen and joinery manufacturer and retailer which is in the middle of discussing a financial restructuring with its bankers...

Enthusiasm worries brokers

Philippines President Corason Aquino, who is on a visit to the US, will officiate today at the launch of a \$200m fund for foreigners to invest in her country's stock market...

Setting the pace Today's move by the Banco Comercial Portugues (BCP), Portugal's foremost private bank...

Chance to join in the excitement A new opportunity to participate in Thailand's extraordinary economic growth is provided today with the listing on the London Stock Exchange of the Siam Smaller Companies Fund...

Profits reversed at the bank Mr Roy Bishko, chairman and chief executive of The Bank (left), warned that the retailer's full-year profit would be "significantly less" than last year's...

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Chief price changes yesterday FRANKFURT (DM) Daimler 500 + 5 EnBW 150 + 1.2 Lafont 2014 - 31 RWE 1100 + 25.3

CHIEF PRICE CHANGES YESTERDAY LONDON (Pence) Anglo 183 + 6 Biffaward 239 + 7 Biffaward 239 + 7 Biffaward 239 + 7

Gartmore could net B&C £130m

By Clay Harris in London

BRITISH & Commonwealth Holdings, the financial services group, said yesterday it expected strong competition from foreign buyers to enable it to raise at least £130m (£304m) from the disposal of Gartmore, its UK-based investment management subsidiary.

B&C is putting Gartmore, formerly considered one of its core businesses, up for sale to reduce borrowing and to try to remove the immediate threat of any hostile takeover bid.

With £6.4bn under management, Gartmore is more than twice the size of any of the other UK investment groups which have changed hands in the past year.

It is likely to prove attractive not only to potential overseas purchasers looking for a foothold in the UK market, but also to domestic institutions such as building societies.

Mr John Gunn, B&C chairman, said the proposed sale had been forced on the group by a mismatch between its low-yielding investments and high interest rates, and by continuing scepticism in the City about B&C's strategy.

F AULTY judgment, unfortunate timing or just bad luck? British & Commonwealth Holdings' decision to jettison Gartmore to keep the group aloft brings Mr John Gunn's stewardship sharply into focus.

From his heyday as the architect of Exco, the world's largest moneybroker, to his assumption of the leadership mantle at B&C, Mr Gunn appeared infallible.

Since October 1987, the contrast could not be starker. Nothing has gone right. Deals came unstuck; acquisitions were made just before downturns in the relevant sectors; investments still to show, but value and profit frustratingly illiquid.



John Gunn: since October 1987, nothing has gone right for him

The post-crash purchase of Abaco, the professional services group, and last summer's £407m acquisition of Atlantic Computers, Gunn said, had brought the City's faith in the firm's strategy under a heavy cloud.

Mr Gunn also admits B&C got its timing wrong in not selling enough investments before the 1987 crash. It had not expected a downturn until the first or second quarter of 1988, and had sold only half its portfolio by October.

The watered-down deal in the takeover of Mercantile House Holdings in 1987, which brought in investment manager Oppenheimer into the group, Quadrax Holdings, a US securities firm headed by Mr Gary Kirsch, forced B&C to raise its price, and to promise to sell Mercantile's whole holding division.

Quadrax's failure to complete the deal in February 1988 led to lengthy litigation and left B&C with business in its division.

Alitalia hit by death of president

ALITALIA, the Italian state airline, has suffered a big blow to its recovery strategy with the death of Mr Carlo Verri, its 59-year-old president, in a car crash in Rome, Reuters reports.

His death late on Monday could scarcely have come at a worse time for the struggling airline. Analysts said Alitalia faces erratic profits, stagnating passenger traffic and growing competition on its European and long-haul routes.

Mr Verri, who was appointed from the private sector in July last year to revitalize the airline, was a key element in its strategy.

Verri had been president of the components group of Electrolux, the Swedish white goods maker, and, unusually for a manager of a major state firm, had pursued his career far from the political intrigues of Rome.

His brief at Alitalia was to resolve chronic labour problems which had disrupted Alitalia schedules and map out a growth strategy.

Mr Verri's achievement in sealing deals with the unions was secured at considerable cost, including a 26 per cent pay rise for the pilots over the four years of the accord, backdated to 1987.

Mr Verri was also the architect of a £5,900m (£4.3bn) investment programme between 1989 and 1995. Of this, £3,400m was for fleet expansion and the rest for upgrading ground infrastructure.

The investment was part financed by a two-for-three rights issue to increase capital to £975m, from £655m.

Despite less pressure from fuel costs than in the early 1980s, analysts believe the airline still faces an uphill struggle to improve profits while fighting for market share. In the meantime, Alitalia faces uncertain profits. Consolidated attributable group profit fell to £47.55m last year, from £128.5m in 1988.

His brief at Alitalia was to resolve chronic labour problems which had disrupted Alitalia schedules and map out a growth strategy.

AT&T proposes Unix equity sale

AT&T IS planning to offer to sell equity stakes in its Unix Software Operation to a number of computer companies, in a move aimed at resolving conflict in the computer industry.

Mr Robert Kavner, AT&T Data Systems president, said he has discussed the proposal with senior executives at several leading computer companies. "We are finding great interest," he reported.

AT&T's plan is designed to address the concerns of some computer companies that its control of the Unix Software Operation could place AT&T at an advantage over other Unix computer system manufacturers.

Such concerns were a major factor in an industry-wide schism, 18 months ago, that led to the formation of the Open Software Foundation, members of which include IBM, Digital Equipment and Hewlett-Packard.

The Unix Software Operation is the AT&T unit responsible for Unix development and marketing.

Last week the unit introduced a new "standard" of Unix that integrates several widely used versions and is capable of running on a wide variety of different types of computers, from laptop computers to miniframes.

The Unix computer operating system was developed by AT&T in the 1970s. It has become one of the most widely used systems in the world. Sales of Unix based computers totalled about \$10bn last year and are expected to increase to over \$30bn per year by the mid-1990s.

Among the companies understood to have been approached by AT&T with its investment proposal are IBM, Digital Equipment and Hewlett-Packard, as well as the members of the Unix international industry group.

Perrier plans \$394m sale of soft drinks side

By William Dawkins in Paris

SOURCE PERRIER, the world's largest supplier of mineral water, is widely expected today to confirm long-running rumours that it plans to sell its soft drinks division.

The sale, which according to stockbrokers Tuffier-Ravie-Py could fetch up to FFr2.5bn (\$394m), comes shortly after an angered Pepsi-Cola de France gave notice that it would end a 27-year franchise agreement with Perrier, under which the mineral water company bottled and distributed Pepsi in France.

This is the second tussle in the French soft drinks industry since August, when Pepsi's larger rival, Coca-Cola, ended a long-running row with Pernod-Ricard, its former distributor, by buying back its own activities from the French drinks group.

Mr Marcel Richard, Perrier's finance director, was quoted by a news agency as saying that the group wanted to concentrate on the more profitable and faster growing mineral water market. "We think the mineral water market throughout the world is dramatically expanding in the same way it did in France 20 years ago," he said.

Perrier officials refused to comment further, beyond saying that they aim to make a formal announcement today. Perrier's soft drinks division, Compagnie Francaise De Boissons Gazeuses, accounted for FFr1.15bn of the group's FFr15.15bn turnover last year.

The rest is split between mineral water and Roquefort cheese. Its main soft drinks brands include Oasis, Pschitt, Gini and Ball.

Pepsi-Cola accounted for an estimated 1 per cent of the group's overall sales in 1988 and 2 per cent of Perrier's drinks sales. Britain's Cadbury Schweppes and Pepsi-Cola itself have been mentioned as possible buyers.

Mr Stu Heugen managing director of Pepsi-Cola de France, said his decision had no link with the possible sale of Perrier's soft drinks arm, but was instead "the function of many years' of failed performance by Perrier."

UK bid target liable to pay off US board

By Nikk Tait in London

UNITED Scientific Holdings, the US defence contractor facing a £107m (\$169m) takeover bid from Meggit, said yesterday it was liable for up to \$2.46m in "golden parachutes" for directors of its US subsidiaries even though the severance payments had been put in place without the parent company's knowledge.

Meggit, a specialist engineering group, has claimed control of 76.6 per cent of USH but is seeking more financial information before declaring its offer unconditional.

The potential payments could arise at Optic-Electronic Corporation, which makes electro-optical defence systems. USH's plan to sell this business to Imo Industries was blocked last month by the Federal Trade Commission.

When the sale was announced, it was stated that severance sums were payable by OEC to its four directors in the event of "any change of control of OEC," and that USH would indemnify Imo for these.

Since then, according to USH, the OEC board has passed resolutions which could allow these individuals, including OEC's chief executive and chief financial officer, to receive similar payments if control of USH itself changes. OEC is sheltered from USH by a voting trust and proxy board. The UK parent says it was not consulted about the arrangement.

MIDLAND MONTAGU ASSET MANAGEMENT... GLOBAL INVESTMENT IS HARDLY A NEW PHENOMENON... MIDLAND MONTAGU ASSET MANAGEMENT

INTERNATIONAL COMPANIES AND FINANCE

McCaw Cellular improves but stays \$44.9m in red

By Anatole Kaletsky in New York

MCCAW CELLULAR Communications, the leading US mobile telephone operator which is embroiled in a complex \$5.4bn battle to take over LIN Broadcasting, reported a substantial increase in third quarter revenue and cash flow.

interest income attributable to funds received by McCaw from British Telecom in June. McCaw's total revenues increased by 65 per cent to \$133.7m, with most of the growth attributable to cellular service fees, which grew by 80 per cent to \$92.5m.

the \$40m achieved a year ago. But this cash flow still fell short of the latest quarter's interest expenses, which came to \$36.8m. At the end of the third quarter, McCaw's long-term debts came to \$1.77bn, down from \$1.85bn at the beginning of the year.

Elbit to buy majority holding in Elscint

By Hugh Carnegie in Jerusalem

ELBIT COMPUTERS, an Israeli military computer producer, said yesterday it was poised to acquire a majority holding in Elscint, which makes medical diagnostic imaging systems, in an incestuous deal designed to resolve Elscint's heavy debt burden.

Directors of Qintex may face charges on A\$41m payments

By Bruce Jacques in Sydney

DIRECTORS of Qintex, the troubled Australian media and tourism group, may face prosecution over payments made to a private management company controlled by Mr Christopher Skase, the chairman, and key executives.

them. "As far as the A\$14m-odd that was paid directly to the executives, I have very great difficulties with that indeed," he said in a radio interview.

Rapid expansion at Wal-Mart

By Karen Zagor in New York

WAL-MART, one of the biggest US retailers, has reported strong third-quarter earnings and sales. Net income for the three months ended October 31 rose 29 per cent to \$222.7m or 41 cents a share, from \$180.9m or 32 cents a share earlier.

advanced 25 per cent to \$17.82bn from \$14.21bn. The Bentonville, Arkansas company, which is the third biggest chain after Sears, Roebuck and K mart, has been opening 100 new stores each quarter the company opened 40 new Wal-Mart stores, nine Sam's Wholesale clubs and two Hypermarket USA stores.

consumer members, expanded to 118 from 99 the previous year. The company operated three Hypermarket USAs in the recent quarter, from only one a year ago, while the number of discount stores was unchanged at 14.

Operating income at LTV slides

By James Buchan in New York

LTV, the Dallas-based industrial group, yesterday reported a sharp drop in operating income in the third quarter because of a reorganisation of its steel business and higher costs on fixed-price contracts in its aerospace division.

Nine-month decline at Canadian Pacific

By Robert Gibbons in Montreal

CANADIAN Pacific, one of the country's largest conglomerates, reports a sharp decline in nine-month earnings although some improvement is forecast in the final quarter.

ry was hit by heavy discounting in newprint. The impact of the higher Canadian dollar on the company's extensive US operations was severe.

Japan Airlines climbs 40.5% to Y54.59bn

By Robert Thomson in Tokyo

JAPAN AIRLINES (Jal) has reported a 40.5 per cent increase in pre-tax profits to Y54.59bn (\$590m) for the six months to end September, after significant growth in passenger numbers on domestic and international routes.

Citic may purchase stake in Dragonair

By John Elliott in Hong Kong

PEKING-controlled Citic International Trust and Investment Corporation (Citic) is believed to be considering taking a stake in Dragonair, the small Hong Kong-based airline whose main shareholder, Sir Yue Kong's exodus, and the possibility of a Citic stake, has raised speculation about some form of co-operation between the two airlines.

rights. Mr Ronald Chao, now Dragonair's chairman, also has a British passport. Sir Yue Kong's exodus, and the possibility of a Citic stake, has raised speculation about some form of co-operation between the two airlines.

Weak gold price helps tip BIG into \$1.96m loss

Kenneth Gooding, Mining Correspondent

FOREIGN exchange losses, a lower gold price and higher production costs pushed Bond International Gold, (BIG), which recently became a subsidiary of LAC Minerals group in Canada, into a net loss of US\$1.96m or 3 cents a share in the first quarter of its current financial year.

Canadian bank lifts provisions

By David Owen in Toronto

ROYAL BANK of Canada has become the third Canadian bank to raise its less-developed country (LDC) loan-loss provisions in recent weeks, in a move that will reduce after-tax earnings in 1989 by about C\$50m (US\$47m).

Over the six months Jal carried 6.92m passengers on domestic routes, an 11.7 per cent increase, and 4.16m passengers on international services, a 6.5 per cent increase.

Malayan Banking ahead

By Lim Siong Hoon in Kuala Lumpur

MALAYAN BANKING, Malaysia's largest bank which is afflicted by severe bad debts, managed to raise pre-tax profit 37 per cent from 97m ringgit (\$36m) to 132m ringgit for the year to June, succeeded in lifting its net income 19 per cent to 63m ringgit, as well as trimming expenditure. Revenue totalled 1.9bn ringgit.

Tiger Oats margins rise despite more competition

By Jim Jones in Johannesburg

TIGER OATS, one of South Africa's largest food, fishing and pharmaceuticals groups, increased sales by almost one third in the year to September 30, following the integration of recent acquisitions, but warned sales growth is likely to slow.

subsidy measures and heightening of interest rates. However, says food and pharmaceuticals are less sensitive to economic cycles than other products. Earnings increased to 158.1 cents a share from 126.5 cents and the total dividend has been raised to 54.5 cents from 42.5 cents. Tiger is controlled by Barlow Rand, the industrial and mining group.

BARCLAYS BARCLAYS OVERSEAS INVESTMENT COMPANY B.V. U.S.\$600,000,000 Junior Guaranteed Undated Floating Rate Notes

NZ aims to heal rift with Japan over DFC

By Terry Hall in Wellington

MR GEOFFREY Palmer, New Zealand's Prime Minister, yesterday instructed Mr David Caygill, the Finance Minister, to redouble his efforts to heal the serious rifts with Japan which followed the collapse of DFC, the former state-owned bank.

Mr Palmer said he was concerned at the persistence of what he termed a misunderstanding over the situation and said the matter was occupying much of his time.

case to the courts. The creditors, including Japanese bankers, argued that the NPF should pay DFC's debts. However, the government does not intend to accept the reserve bank's recommendation and invoke statutory management over the company.

largest losses came from the parent bank, followed by its subsidiary, Kwong Yik Bank, where the group injected 102m ringgit to make up for depleted reserves and a capital deficit.

Republic of Iceland U.S.\$50,000,000 12 3/4% Bonds Due 1992 NOTICE IS HEREBY GIVEN that, pursuant to Condition 5(a) of the Bonds, Citibank, N.A. as Fiscal Agent, has selected by lot for redemption on December 15, 1989 US\$8,000,000 principal amount of said Bonds at the redemption price of 100% of the principal amount thereof.

ML-Alliance Asset Allocation N.V. (Incorporated in the Netherlands Antilles) Placing by Merrill Lynch, Pierce, Fenner & Smith Incorporated of up to 50,000 shares of Class A Common Stock, par value U.S.\$0.10 per share and up to 50,000 shares of Class B Common Stock, par value U.S.\$0.10 per share

Southeast Banking Corporation (Incorporated in Florida, U.S.A.) Floating Rate Subordinated Capital Notes Due 1997 For the six months 8th November, 1989 to 8th May, 1990 the Notes will carry an interest rate of 8 1/4% per cent. per annum.

CHANGE OF ADDRESS

Notice to holders of Bonds, Notes and Warrants of certain issues for which Mitsubishi Bank Trust Company of New York acts as Trustee, Paying Agent, Fiscal Agent, Principal Paying Agent, Warrant Agent, Conversion Agent or in any other similar capacities.



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All of these securities having been sold, this announcement appears as a matter of record only.

New Issue

November, 1989

4,600,000 Shares



Common Stock

BEA Associates, Inc. - Investment Adviser

1,250,000 Shares

The above shares are being offered outside the United States and Canada by the undersigned.

Donaldson, Lufkin & Jenrette Securities Corporation

James Capel & Co. Limited

Beta Capital, S.V., S.A.

Amsterdam-Rotterdam Bank N.V. Paribas Capital Markets Group Daiwa Europe Limited

N.M. Rothschild & Sons Limited Swiss Bank Corporation S.G. Warburg Securities

UBS Phillips & Drew Securities Limited Yamaichi International (Europe) Limited

Aros Fondkommission AB Daishin Securities Co., Ltd.

3,350,000 Shares

The above shares are being offered in the United States and Canada by the undersigned.

Donaldson, Lufkin & Jenrette Securities Corporation

The First Boston Corporation Daiwa Securities America Inc. Drexel Burnham Lambert

Goldman, Sachs & Co. Lazard Frères & Co. Prudential-Bache Capital Funding

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S.G. Warburg Securities Yamaichi International (America), Inc.

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Blunt Ellis & Loewi Dain Bosworth D. A. Davidson & Co. First Equity Corporation

Howard, Weil, Labouisse, Friedrichs Interstate/Johnson Lane

Janney Montgomery Scott Inc. Ladenburg, Thalmann & Co. Inc.

Legg Mason Wood Walker Neuberger & Berman Parker/Hunter

Piper, Jaffray & Hopwood Prescott, Ball & Turben, Inc. Stephens Inc. Tucker Anthony

Christiania Bank og Kreditkasse (Incorporated in the Kingdom of Norway with limited liability) U.S.\$200,000,000 Primary Capital Undated Floating Rate Notes

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INTERNATIONAL CAPITAL MARKETS

BoJ to ease discounted lending to foreign banks

By Ian Rodger in Tokyo

FOREIGN BANKERS in Japan have warmly welcomed the Bank of Japan's plan to give them improved access to its discount facilities. The issue has been a sore point among foreign banks for several years because they feel at a great disadvantage to Japanese banks, which have access to large sources of low-cost funds, either from retail deposits or from direct borrowing from the central bank.

The total of loans under this system and another for rediscounting local commercial bills has grown to only ¥150bn, while the Japanese banks' borrowing from the central bank at the discount rate has reached ¥6,200bn. BoJ officials yesterday said they were studying a system for providing collateral-based lending to foreign banks at the discount rate. Details would be revealed in a week or two.

In Japan, said "This will give us access to funds on the same terms as Japanese banks." It remains to be seen what conditions may be placed on the facility, such as the total amount available and whether or not foreign banks will be obliged to meet BoJ reserve-to-asset ratios and other supervisory requirements. But Mr Tomalin said the move should be welcomed as much for its psychological value as for its ultimate effect.

Warning over 'encroachment' by big banks

THE UNIMPEDED entry of Japan's big banks into the local capital market...

HKFE wins approval for Hibor futures contract

By Deborah Hargreaves

THE Hong Kong Futures Exchange is preparing for the launch of its long-awaited interest-rate futures contract after receiving the go-ahead from the colony's market regulatory agency. The Government is now due to rubber-stamp the futures contract on the Hong Kong Interbank Offered Rate (Hibor) after it received approval from the Securities and Futures Commission and before its scheduled start-up in mid-February.

capitalisation of its market. Although it was proposed over two years ago, the Hibor futures contract was postponed when 1987's stock market crash sent Hong Kong into a freefall and forced an overhaul of the market's regulation. It will be the first new futures contract to start up under the new market regime. In the aftermath of Black Monday, the HKFE has strengthened its clearing system and added a new reserve fund of \$100m to boost the

Oslo bourse fines DnC and Norsk Hydro

By Karen Fossil in Oslo

OSLO Stock Exchange officials have levied fines totalling Nkr1.8m (\$260m) on Den norske Creditbank and Norsk Hydro for violation of disclosure rules. The companies sold shares in June without informing bourse officials until October. This is the first time the bourse has fined companies for rule violations of this kind. Norsk Hydro, Norway's largest stock market-listed company, intends to appeal to the bourse appeal commission. DnC may follow suit. In June, DnC agreed to sell Norsk Hydro a share stake of just under 10 per cent in Saga Petroleum, Norway's largest independent oil company, for Nkr196 a share. However, the companies did not inform the bourse until four months later. Bourse officials said that it had fined DnC Nkr1.5m and Norsk Hydro Nkr300,000. Earlier DnC had failed to sell the stake to Total Marine Norsk, the Norwegian unit of CFP, the French Total oil group, following the refusal by Saga's board to change the company's statutes to allow a majority foreign shareholding. However, that agreement remains open until December 31, or until CFP declares its intention to pull out of the deal. At that point the DnC-Hydro deal will take effect. Saga must first approve the DnC-Hydro share sale which would increase Hydro's stake in Saga to 14 per cent. Saga has already declared itself against the deal. DnC, hard-pressed by losses on loans and guarantees, is keen to raise fresh capital.

Israel offers options pegged to \$

THE BANK of Israel is to introduce foreign currency options as part of its plans to liberalise Israel's capital market, Reuters reports.

The central bank said it would offer local banks a daily tender of \$3m in dollar-pegged options from tomorrow. The options will not involve any foreign currency purchases and all transactions will be made in sheqels. Central bank officials said initially only dollar options would be traded. They will permit Israeli companies to protect themselves against fluctuations in the dollar's exchange rate. Mr David Klein, head of the Bank of Israel's monetary department, said he hoped Israeli banks would form an over-the-counter secondary market because they would be allowed to issue any amount of their own dollar options. Mr Klein estimated there could be a few hundred million dollars' worth of trading on such a secondary market. The Bank of Israel has begun loosening regulations in its capital markets. It has announced plans to allow foreigners to invest in foreign stock markets for the first time through special mutual funds.

Investa sets up environmental mutual fund

By Karen Fossil

INVESTA, Norway's leading investment company, has established Aksejfond Miljøinvest, a mutual fund investing in environmental-sector companies. The fund has capital of Nkr10m (\$1.4m). Mr Carlos Joly, an administration executive, said: "The criteria for our investment is strict. For example, qualified companies will use recycled material in their production process or manufacture or will produce equipment which will restrict pollution or they may even produce biodegradable consumer products." Though the new fund will mostly limit its investments to listed companies, it will consider companies not listed but close to being floated. Aksejfond's target is institutional investors, pension funds and individuals. The minimum investment is Nkr2,000. According to Mr Joly there are only a "handful" of listed Norwegian companies that qualify for the fund. Mr Joly said that as far as he knew there was only one similar fund in the UK and two in the US.

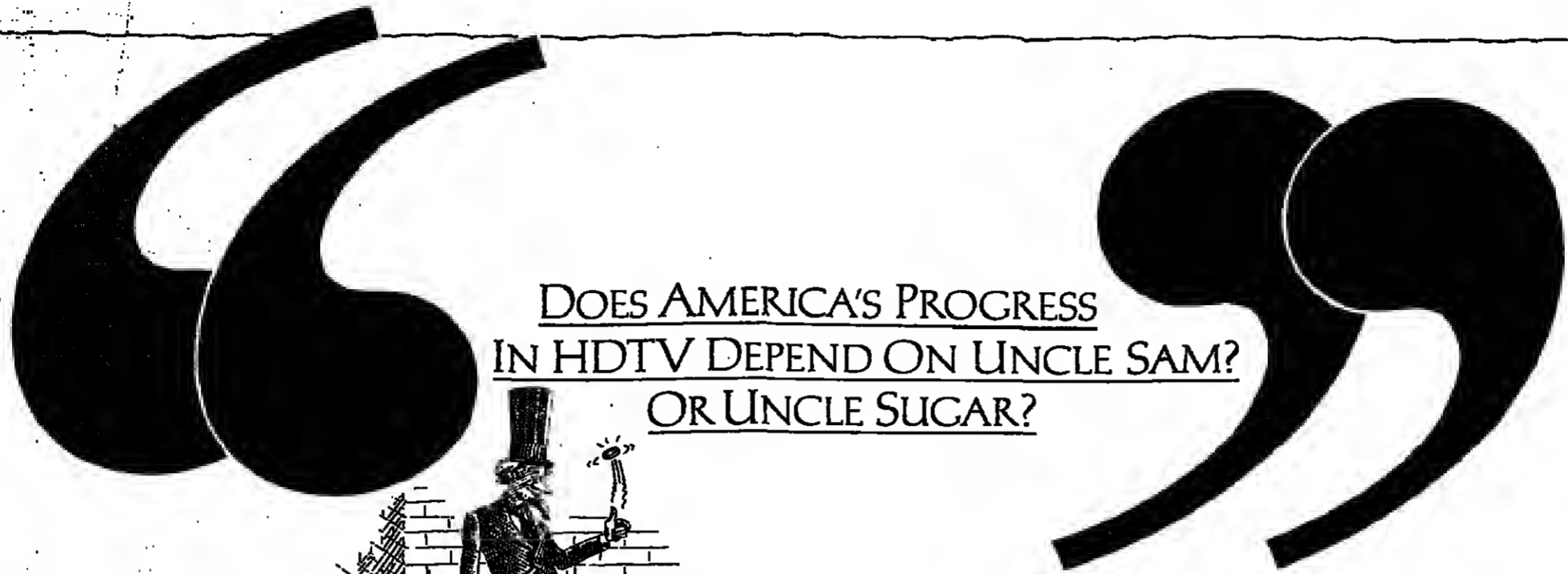
FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

Table with columns for US DOLLAR, DEUTSCHE MARK, SWISS FRANC, YEN STRAIGHTS, OTHER STRAIGHTS, CONVERTIBLE, and STRAIGHTS. Each column contains a list of bond issues with their respective prices and yields.

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CLEARING THE AIR ABOUT HIGH-DEFINITION TELEVISION N^o. 4



DOES AMERICA'S PROGRESS
IN HDTV DEPEND ON UNCLE SAM?
OR UNCLE SUGAR?



Spending is no substitute for leadership.

The professional television industry already has all the ingredients to succeed in high-definition television. In fact, what we really need from the Federal Government is not a cup of sugar, but the recipe.

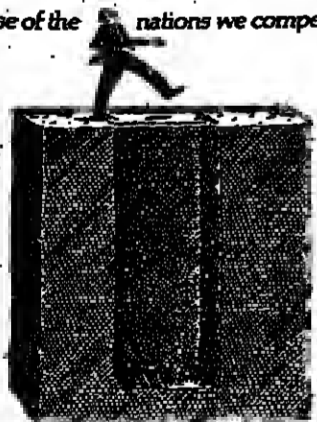
We need Uncle Sam to set the technical parameters for delivering motion-picture-quality television into the home. Once these delivery standards have been set, the industry can implement production standards for making HDTV programs.

Only by setting standards can we reasonably limit the risks of entering the market.

But it's to no one's advantage to make a decision as far-reaching as this without examining all the options. And considering all the consequences—economic, cultural and political.

Unfortunately, the delivery standards for conventional television, set almost 50 years ago, cannot accommodate true high-definition TV with its voracious demands on our limited broadcast spectrum.

Economics and common sense suggest that HDTV should be compatible with existing TV receivers. Some sort of enhanced-definition television could be an interim step to true HDTV. However, other nations are already moving ahead and the U.S. should not accept standards that are substantially and permanently lower than those of the nations we compete with.



The U.S. should choose an HDTV standard that ensures a path to the future.

What appears to be a safe path today could turn into a dead end tomorrow. Or a mine field.

The current NTSC standard, named for the National Television System Committee which established it, was probably higher than it needed to be at the time it was set. That's one reason why it's lasted for almost 50 years.

Likewise, the standard for HDTV needs to be of high-enough quality to allow for the ingenuity of a free market. To allow for innovation, natural cost reductions, and a free flow of technology to other industries. At a minimum, it should allow the U.S. to compete successfully in other markets, like Europe and Japan, which already have committed to the higher standards of true HDTV.



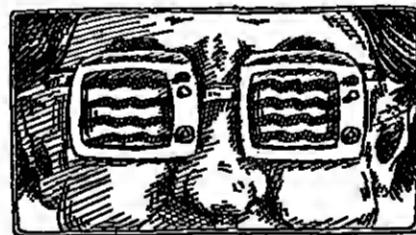
It looks good at home, but can it compete in open waters?

We're not talking about competing just for the sale of TVs and VCRs. People who view HDTV solely as a potential savior of the American consumer electronics industry are missing the big picture.

Granted, the manufacture of consumer electronics is a large industry—one which represents a lot of money and a lot of jobs. But making television sets is a narrow endeavor compared to making television.

Just think of the dollars and people involved in the professional TV industry. The thousands of program production and post-production companies who make and export TV shows and commercials. The 1400 American television stations and nearly 10,000 cable systems who bring those programs into the home. And the professional equipment manufacturers, like Ampex, who make the equipment and videotape for recording, producing and delivering television programs.

You may be surprised to know that the United States is the world leader in all of these areas.



People who think the HDTV issue is just about TV sets aren't getting the picture.

More important, it is in the professional TV industry where new technology like HDTV is spawned—not in consumer electronics.

The VCR and portable video camera were professional tools long before they became available at local retailers. The professional TV industry has also spawned technology now used in myriad other fields—from education to aerospace, from medicine to police investigation.

Most of these technical achievements were produced by independent American companies without government assistance.

HDTV can happen the same way.



An amazing number of advances in other fields are a direct outgrowth of TV technology.

Whether or not we need "Uncle Sugar" to subsidize research and development or to provide tax breaks or trade restrictions is a matter of opinion. One thing's clear: Uncle Sam must set the standards and if those standards aren't competitive in world markets, all that sugar is going to go to waste.

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INTERNATIONAL CAPITAL MARKETS

ENEL raises floating-rate issue to L400bn

By Andrew Freeman

EUROBOND MARKETS lacked direction yesterday, despite a healthy volume of new issues. Secondary trading was thin, although there was support for Eurosterling bonds which were bought on weakness.

INTERNATIONAL BONDS

was issued by San Paolo for ENEL, the state-guaranteed electrical utility. The 10-year floating-rate issue was increased to L400bn after good demand from institutions.

The bonds were quoted inside fees at 99.35 bid before the increase and fell just outside fees to 99.15 bid thereafter. The Euroyen sector was active amid speculation that several more deals were in the pipeline.

Traders said the terms were on the tight side given the lack of positive sentiment for bonds in Tokyo. A Daiwa official

NEW INTERNATIONAL BOND ISSUES

Table with columns: Borrower, Amount m, Coupon %, Price, Maturity, Fees, Book runner. Includes ENEL, Hamilton Wentworth, Australian Dollars, Swiss Francs, D-MARKS, Yen, and others.

agreed sentiment was poor, but argued that the coupon had attracted interest. The bonds were quoted at less than 1% bid, a discount equivalent to full underwriting fees.

for Commerzbank Overseas Finance which was launched comfortably before the Abbey National issue. The bonds carried a coupon of 6% per cent and were critically described by some traders.

ated as a reoffering, with banks agreeing not to offer bonds below the 1% offering concession. At that level, the yield was around 37 basis points over government bonds.

Treasuries up on hope of Japanese refunding demand

By Janet Bush in New York and Rachel Johnson in London

US TREASURY bonds moved a little higher yesterday amid hopes of healthy Japanese demand at the quarterly refunding and in reaction to a soft Fed funds rate.

GOVERNMENT BONDS

was quoted 1/4 point higher for a yield of 7.83 per cent. The Treasury said yesterday that it had been forced to postpone this week's sale of auctions because Congress had still not passed legislation to raise the debt ceiling.

There is some optimism that, when the refunding occurs, it will go well with reports of significant Japanese interest at current yields.

The bond market also appeared to move a little higher having been rather soft in overseas trading in response to a soft Fed funds rate of 6% per cent to 8% per cent. This was slightly lower than bond market analysts had anticipated and encouraged some hope that the Fed might have initiated another easing move.

At the fixings, however, bonds were marked up 5 to 10 p/bids, but traders warned this was not a sign that the

BENCHMARK GOVERNMENT BONDS

Table with columns: Coupon, Bid Date, Price, Change, Yield, Week, Month. Includes UK Gilts, US Treasury, Japan, Germany, France, Canada, Netherlands, Australia.

recent decline had been arrested. In fact, the market is still struggling to digest the new DM6bn bond, launched at a time when buyers were in short supply.

released during the day was the announcement that the Government was likely to create a DM8bn fund to provide houses for the East German refugees. This was not taken as positive news for bonds since it was viewed as

pocket of demand and increased its recent Electricite de France 10-year deal by C\$25m to C\$125m.

The spread of the Province of Alberta \$750m deal widened to around 50 basis points as Treasuries gained 1/4 point on news that the quarterly refunding was postponed.

Westpac brought an A\$50m unswapped issue for IBM Australia Credit to a good reception. The bonds were trading at less than 1% bid, inside full fees.

In Switzerland, late in the day, UBS launched a SFr100m seven-year deal for Finance for Danish Industry which met some demand and traded at less than 1% bid, just inside fees to counterparties.

Thai \$30m fund aims to invest in small companies

By Roger Matthews in Bangkok and Deborah Hargreaves in London

A NEW, if somewhat riskier, opportunity to participate in Thailand's explosive economic growth is provided today with the listing on the London Stock Exchange of the Siam Smaller Companies Fund.

As the name indicates, the \$30m fund has been designed specifically to invest in smaller companies in a market dominated in terms of both capitalisation and turnover by a handful of large organisations.

The five largest companies quoted on the Securities Exchange of Thailand account for more than 30 per cent of the market's overall capitalisation and the top 15 companies for nearly 50 per cent.

It is also prepared to take positions in private companies with plans to go public. Royal Trust Asset Management (Asia), the Hong Kong arm of Royal Trust of Canada, argues that many of these companies have the greatest prospects for long-term capital appreciation although, given the low levels of disclosure required in Thailand, they may also pose some of the greatest research difficulties.

The fund's managers hope to have the fully-subscribed \$30m invested within six months. It is expected to be a success because of the Indonesian stock market is huge and the market is currently doubling in value almost every six months.

The fund's managers hope to have the fully-subscribed \$30m invested within six months. It is expected to be a success because of the Indonesian stock market is huge and the market is currently doubling in value almost every six months.

launched its Indonesian Capital Fund. The new fund gives investors a chance to take part in the development of one of the fastest-growing stock markets in south-east Asia without the enormous practical difficulties they would face in buying equities directly.

The \$30m fund, which is offering 3m shares and 600,000 warrants, is expected to attract largely institutional buyers as well as some expatriate investors from the Far East.

The growth potential in the Indonesian stock market is huge and the market is currently doubling in value almost every six months. Country funds have regained enormous popularity after receiving a setback from the 1987 stock market crash.

Opposition mounts to DGZ Landesbanken plan

By Haig Simonian in Bonn

DETAILED NEGOTIATIONS on restructuring West Germany's public-sector Landesbanken (state banks) could drag on well into next year if political opposition blocks a simple solution, according to the German Savings Bank Association.

Mr Helmut Geiger, president of the association, said he hoped the plan to create a single "summit" bank for Germany's 11 Landesbanken could be realised most quickly by using Deutsche Girozentrale, Deutsche Kommunbank (DGZ), the small Frankfurt public-sector bank which specialises in the wholesale markets, as the basis for the new institution.

Using DGZ, which is owned by the Landesbanken and regional savings organisations, would allow a new institution to be created on the basis of federal law. Moreover, a decision to proceed in principle could come as early as the bank's annual general meeting in December.

ward by McKinsey, the management consultants, to merge the activities of the Landesbanken into a new bank.

Mr Geiger said he would soon be talking to both the state governments of Rhineland Palatinate and Bavaria - the two strongest critics of the McKinsey suggestions - to see whether they could be brought round to the plan in principle. On the basis of those talks, it should be possible to see whether a solution using DGZ was feasible.

With important state elections next year in both North Rhine Westphalia and Lower Saxony, Mr Geiger made clear that such a course could leave the plan to rationalise the Landesbanken exposed to political fortune, with state governments likely to give greater emphasis to local politics.

Strong demand for Tanzania \$40m facility

By Stephen Fidler, Euromarkets Correspondent

TANZANIA HAS arranged for the third successive year a coffee pre-export finance facility to allow it to secure its crude oil imports.

Interest in the \$40m facility, arranged by Bankers Trust, has grown among financial institutions. It was \$10.5m oversubscribed this year. Eleven banks, two more than last year, joined the financing for Tanzania's National Bank of Commerce.

The country is negotiating with the International Monetary Fund over a structural adjustment programme expected to be in the region of \$250m. Ford Motor Credit has established a \$25m Eurocommercial paper programme, arranged by Nikko Securities (Europe), with Yamachi International also acting as a dealer. Midland Mootagu arranged a \$100m sterling commercial paper programme for BPB Industries, with Barclays de Zoete Wedd also a dealer.

LONDON MARKET STATISTICS

RISES AND FALLS YESTERDAY

Table showing rises and falls in various market indices like British Funds, FT-100, Industrial and Property, etc.

LONDON RECENT ISSUES

Table listing recent issues with columns for Issue, Price, Date, etc.

FIXED INTEREST STOCKS

Table listing fixed interest stocks with columns for Issue, Price, Date, etc.

RIGHTS OFFERS

Table listing rights offers with columns for Issue, Price, Date, etc.

TRADITIONAL OPTIONS

Table listing traditional options with columns for Issue, Price, Date, etc.

LONDON TRADED OPTIONS

Large table listing London traded options with columns for Calls, Puts, etc.

FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

Table showing FT-Actuaries Share Indices with columns for Index, Day's Change, etc.

FIXED INTEREST

Table showing fixed interest rates with columns for Rate, Term, etc.

Additional information and disclaimers regarding the data presented in the tables.

UK COMPANY NEWS

US operations inflate turnover and cut earnings as costs outstrip estimates Tie Rack disappoints with £0.27m loss

By Jane Fuller

THE RACK, the retailer which has tied up a lot of money in expansion, particularly in the US, incurred a worse-than-expected pre-tax loss of £272,000 for the 28 weeks to August 13.

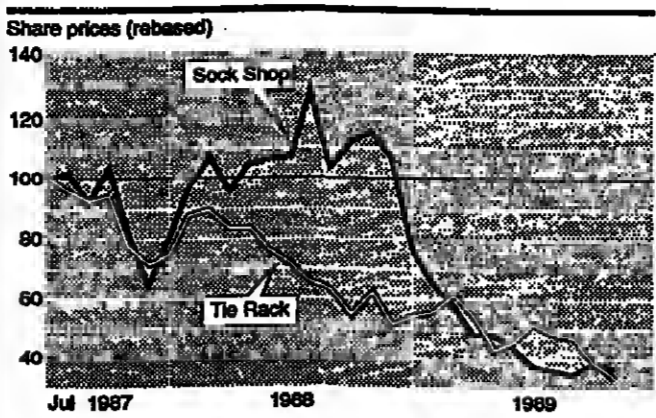


Roy Bishko: uncomfortable with high expectations

Expectations have been reasonably high and we are not very comfortable with that. He said the US operation, involving 41 shops, had both inflated the turnover figure and cut earnings.

It was taking longer than he had hoped to build up American awareness of Tie Rack.

Rail and London Underground were hit and a further seven days of tube stoppages, over a four-month period.



Although Tie Rack was not immune from the downturn in UK consumer spending, he believed the comparatively low price tag on the in-house designed products would restore sales to a satisfactory level in the peak trading period up to Christmas.

company run, whereas the target was to have 80 per cent franchised. Gearing had risen to a peak, which he would not disclose.

Racal approached over Orbitel stake

By Hugo Dixon

ERICSSON, the Swedish telecoms manufacturer, and Matra, the French electronics group, have both approached Racal Telecom with a view to acquiring a stake in Orbitel, the mobile communications group's manufacturing offshoot.

An option to buy out Plessey's 50 per cent stake. The two sides are now in negotiations which are thought to value the whole of Orbitel at up to £100m.

France's two mobile phone operators in which Racal already has a minority stake. If D-Tel, another consortium of other European mobile communications operators, wins a licence to offer mobile services in West Germany, that company would also be a possible partner.

Parkland Textile expansion

By Alice Rawsthorn

PARKLAND TEXTILE (Holdings), the Bradford-based other European mobile communications operators, One advantage of such a deal would be that the operators would be expected to purchase some of their equipment from Orbitel, so increasing its market reach.

However, Mr Whent said these were just ideas and that no discussions had yet taken place with either Cofira or D-Tel.

FIH considers sale of Berisfords ribbons side

FERGUSON Industrial Holdings is considering selling the ribbons business of its Berisfords subsidiary. The move is part of Ferguson's strategy of concentrating on its printing, packaging, publishing and plastics interests.

For the pan-European market. Mr Whent also expressed interest in selling stakes to other European mobile communications operators.

Continental Cablevision, Inc. USDol 100,000,000 senior subordinated floating rate debentures due 2004. In accordance with the provisions of the debenture, notice is hereby given that for the interest period November 8, 1989 to May 8, 1990 the debentures will carry an interest rate of 11 1/2% per annum.

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COMPANY NEWS IN BRIEF. BARKER (CHARLES) has changed its name to BNB Resources. The sale of the London-based public relations businesses to Corporate Communications for £2m has been completed. RLAN CORPORATION: Interim results showed net profits of £1.33m (£1.21m), against a deficit of £258,000 in the corresponding period of the previous year.

Due to the unqualified success of this years venture we are now pleased to announce ARROWS 'YOUNG COMPANY OF THE YEAR' 1990 AWARDS which will be presented on June 11th 1990 at a star-studded Gala Dinner to be held at the prestigious Hotel Hermitage, Monte Carlo in the beautiful Principality of Monaco.

66ACCOUNTANCY The Financial Times proposes to publish this survey on: 1st DECEMBER 1989 For a full official synopsis and advertisement details, please contact: WENDY ALEXANDER on 01-673 3524

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HENDERSON ADMINISTRATION GROUP PLC Interim results for six months to 30th September, 1989. Profit before tax (£000s) 10,740 (1988) 4,285 (1987) 12,440 (1986). Earnings per ordinary share (pence)* 32.86 (1988) 12.40 (1987) 37.87 (1986). Dividends per ordinary share (pence) 10.00 (1988) 7.00 (1987) 30.00 (1986). Funds under management (£ million) 8,878 (1988) 7,948 (1987) 8,787 (1986).

For our Group the essential challenge is to maintain the high standard of investment performance and administration which, allied to our financial strength, will support our renewed determination to expand both domestically and internationally.

The figures for the year to 31st March, 1989 are extracted from the accounts of the Group on which the auditors have given an unqualified opinion. The Interim Report was posted to shareholders on 7th November, 1989. Copies may be obtained from the Company Secretary, Henderson Administration Group plc, 3 Finsbury Avenue, London EC2M 2FA.

HENDERSON. THE INVESTMENT MANAGERS.

Swiss Re 1988 Results. Swiss Re Group In millions of Swiss francs 1988 1987. Premium income: Gross 12,326 10,434. Net 11,508 9,841. Life insurance in force, net 199,405 154,146. Underwriting results: Non-Life insurance -176 -222. Life insurance 49 58. Other income and outgo: Investment and other financial income 1,358 1,134. Other income and outgo including taxes -958 -761. Consolidated net profit 248 201.

*subject to the resolutions of the General Meeting

THE FUJI BANK, LIMITED Notice to Holders of US\$100,000,000 2 3/4 per cent. Convertible Bonds 2000 and US\$200,000,000 1 3/4 per cent. Convertible Bonds 2002. Pursuant to Clauses 6(E) and (H)(ii)(iii) of the Trust Deed (the "Trust Deed") dated 20th September, 1985, in respect of the above issue, notice is hereby given as follows: 1. On 5th October and 12th October, 1989, the Board of Directors of the Bank resolved to issue 60,000,000 shares of common stock of the Bank as of 31st October, 1989, at the issue price of Yen 3,069 per Share.

UK COMPANY NEWS

Far Eastern group to buy lion's share of ailing textile side £38m disposal for Polly Peck

By Jane Fuller

POLLY PECK International, the electronics and fresh produce group, has arranged the sale of the lion's share of its textile division for more than £38m.

It is selling its 74 per cent stake in Hong Kong-based Polly Peck Far East to Brave Dragon, a new company formed by Sun Hung Kai Properties and Wing Tai Exporters.

Polly Peck said it intended to dispose of its textile division on September 7, the same date as it announced its purchase of the US Del Monte Corporation's fresh fruit operations for \$875m (\$554m) with the help of a £283m rights issue.

On the same day Polly Peck

also released its interim results, which showed that the textile division had contributed a mere £200,000 to the pre-tax profit of £94.4m.

While the food and electronics divisions had forged ahead to £50.7m and £13.5m respectively, the textile profit had fallen to a tenth of the previous first-half figure.

Since then the company has again hit the headlines by becoming only the third foreign organisation to take control of a quoted Japanese company, through its purchase of a 51 per cent stake in Sanyo, the low-cost audio equipment business.

On the sale of the textile activities, Mr Tim Wood, Polly

Peck's director of investor relations, said the original plan was to buy out the minority stake in PPFTE and dispose of the textile division as a whole.

Then along came Brave Dragon with a proposal to buy the 74 per cent interest in PPFTE for HK\$ 471m (£38.3m), including a £17m special dividend.

However, there were three bits that it did not want: majority stakes in Santana, a US garment distributor, and in Agoli Industria E Comercio, a Portuguese knitwear company, and a minority stake in Shell Electric Mfg, a Hong Kong electric appliances maker.

So part of the deal is that Polly Peck buys the shares in

these three companies for £10.5m, leaving it with net proceeds of £27.5m. The proposal has to go before an extraordinary general meeting of PPFTE.

Mr Wood said that if the deal fell through, Polly Peck would revert to plan A - to buy out the minority stake in PPFTE.

The sale of the Santana and Agoli stakes, plus two other small companies, would complete the disposal of the textile division. Also for sale were the Del Monte ships, valued at \$803m. Once both sets of disposals were accomplished, Polly Peck's gearing would be about 105 per cent, said Mr Wood. By the end of 1990 it should fall below 75 per cent, taking account of brand value.

Magnet finance director departs

By Maggie Urry

MAGNET, the kitchen and joinery manufacturer and retailer which is in the middle of discussing a financial restructuring with its bankers, Bankers Trust, announced last night that Mr Albert King, finance director, "has left the employment of the group."

No explanation for Mr King's sudden departure was given. Analysts speculated that Mr King was being held responsible for the group's financial difficulties. They also suggested that the group's auditors would be changed at the annual meeting.

A brief statement was issued shortly before the Stock Exchange company announcements system closed for the day. Mr Tom Duxbury, Magnet's chairman and chief executive, and the rest of the Magnet directors were unavailable for comment.

The group arranged a £625m massent buy-out in the summer, but rapidly met trading difficulties. It admitted that it was incapable of meeting agreements with its bankers on October 24.

Yesterday's statement said that the "positive discussions" with the bankers were "expected to continue over the next few weeks."

The group's shares, which were suspended when Magnet announced that talks with bankers were taking place, will remain frozen "until the financial restructuring has been satisfactorily completed," the company stated.

Pembridge nears 54% of DRG but institutions still drag their feet over minority situation

By Clare Pearson

Mr ROLAND FRANKLIN's Pembridge Investments picked up a few more shares in DRG yesterday as institutions pondered whether to take the highly unusual step of resisting the bidder, which now speaks for nearly 54 per cent of ordinary shares in the paper and packaging company.

The move was initially aired at a meeting on Monday orchestrated by DRG's financial advisers after Pembridge, a Bermuda-based vehicle, had achieved control.

One fund manager, who attended this meeting, said yesterday: "It is too early to tell whether the discussions will amount to anything, but there is certainly a chance of getting together to form a cohesive group."

At another institution, which has a small holding in DRG but which did not attend Monday's meeting, the view was less positive. "You'd have to be very brave to hang on like this, when you're obviously not dealing with a simpleton," a spokesman said.

At the crux of institutions' deliberations is the question of whether forming a group of

minority shareholders, a move on which they would generally look askance, is in this case worthwhile due to the perceived weaknesses arising from the debt burden incurred by Pembridge in making the bid.

Investors' main hope in not accepting the offer appears to be to extract better terms from Pembridge, a Bermuda vehicle, than its current \$500m cash in six months' time. This is when it would become free to pay more for their shares than it offered during the bid.

The other option, that of holding on to the shares while Mr Franklin, a US-based financier, carries out the restructuring, would probably be less attractive, as a longer-term commitment.

Holders of at least 25 per cent of the shares would need to get together for the action to be effective. At the level, Pembridge's financial position would be less advantageous since it would have to distribute profits in DRG by way of a dividend.

Schroder's financial advisers to Pembridge, a Bermuda-based company, said yesterday: "Obviously, Pembridge can

cope financially with a minority shareholding, or we've wouldn't have structured the bid as we did."

Since Pembridge itself speaks for more than 30 per cent of the shares, under Take-over Panel rules the bid must go unconditional at above the 50 per cent level as soon as necessary paperwork on the shares is in order.

Today marks the first day on which shareholders can withdraw their acceptances. The offer remains open until 26th November.

Pembridge, which added a handful of shares to its holding yesterday, is expected to be declared unconditional in the next few days.

Pearl Group, which speaks for about 2.4 per cent of the company, and Prudential, with about 3.5 per cent, are thought to be among the keenest on turning down the 590p terms.

On Monday, Legal & General sold its 1.4 per cent stake to Pembridge. It said yesterday this was in line with usual action once a bidder controlled more than 50 per cent of the target.

See Lex

Henderson Admin recovers to £10.7m

By Andrew Hill

HENDERSON Administration Group managed to put a brake on overheads and increase profits to £10.7m before tax in the six months to September 30.

The fund management group has recovered since the first half of last year when profits suffered from the dearth of unit trust activity following the 1987 stock market crash and dropped to £4.33m. That compared with £15.2m in the first half of 1987-88.

Henderson said overheads had risen less than 1 per cent in the first half of the year.

However, funds under management were only marginally

higher at \$3.85bn (\$7.95bn) by the end of September, as some unit trust clients who had recouped their losses from the 1987 crash decided to sell out.

Henderson also revealed that it had lost a number of pension fund clients. The overall figure, which includes new clients won by the fund manager, dropped from 246 to 236.

Mr Ben Wrey, Henderson's deputy chairman, said the fall reflected two important changes in the pension fund industry: a switch from balanced funds, under single managers, to more specialised funds, and a move towards funds which track the large

stock market indices. Henderson has no indexed funds.

Earnings rose from 12.4p to 32.8p before a transfer from Henderson's initial charges equalisation reserve (which rises out fluctuations in unit trust profits). An interim dividend of 10p, against 7p, is declared.

"When you get into the kind of air pockets that the markets have, it does hit investor sentiment and naturally people are very cautious. They won't be buyers of units until the dust settles - but that doesn't mean we can't make money," said Mr Wrey yesterday.

Revenue increased to £22.2m

(£17.9m) in the first half, generating operating profits of £5.44m (£1.76m). Interest receivable rose to £4.02m (£2.08m) and investment income from £792,000 to £1.7m. Some £3.65m (£3.92m) was available for distribution after transfer.

COMMENT

Analysts' admiration for the way in which Henderson controlled costs in the first half was tempered yesterday by concern that funds under management showed only sluggish growth while the market was performing reasonably well. Since September the climate for investors has looked slightly less certain and Henderson's shares, the fortunes of which are inextricably entwined with the stock market, have weakened dramatically. Yesterday they found the strength to climb 36p to 690p, and now stand on a prospective 1/2 of about 10 (before transfer) assuming pre-tax profits of £22m for the full year. The interesting element of bid speculation surrounding the 14 per cent stake still held by USF&G Corporation, a US insurance group, seems to have disappeared, and the shares would look reasonably attractive were the markets to perk up.

Arlen warns of sharp downturn

By Andrew Hill

ARLEN, the light fittings and electrical accessories group, yesterday warned that its interim results would be significantly lower than in the equivalent period.

The company said there had been a sharp downturn in trading in the six months to the end of September - an indication that the retailing and homebuilding sectors is beginning to affect manufacturers.

At the end of last month, Arlen announced a \$6.12m cash and management injection. Mr Leo Hancock, chairman, said then that Arlen would not match last year's profits of \$797,000 before tax.

The latest statement was prompted by concern at the company that the market had not absorbed the implications of the earlier profits warning, but Arlen's shares rose 1p to 68p yesterday.

Arlen blamed the profits fall on destocking by its customers, which included high street retailers, DIY stores, white goods manufacturers and the television industry. The group has also borrowed more money to fund the development of new products.

Arlen has brought forward its results announcement to next Monday in order to clarify the situation for investors as soon as possible.

Revenue increased to £22.2m

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FINANCIAL TIMES
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UK COMPANY NEWS

American Distributors launches £7m placing

By Nikki Tait

AMERICAN Distributors, the former Sapphire Petroleum exploration company which has now been turned into a US tobacco wholesaler, is raising just over £7m, before expenses, via a conditional placing for cash and offer to shareholders of 7.56m new shares. The new shares are available at 93p each - a seven per cent discount to yesterday's price of 100p. At the same time, the company has announced the acquisition of Alpert Bros, a Massachusetts-based distributor of tobacco and confectionery products, for \$4.5m (£2.72m) cash. Alpert made pre-tax profits of \$318,000 in 1988, and American Distributors said that it would expand the customer list in New England, allowing the new Mansfield warehouse to be used to full capacity.

The directors said that the purpose of the cash-raising exercise is partly to reduce debt following the latest acquisitions, but also to expand the company's capital base and allow it to utilise larger lines of bank funding. The company's debt position fluctuates significantly, reaching peaks at end-June and end-December when stocks have to be funded in advance of the manufacturers' price increase. According to the group, this means that debt facilities of around \$100m will now be needed by the end of the year. If it is to take maximum advantage of prior stock-building. Certain institutional shareholders have irrevocably undertaken to subscribe for the maximum pro rata allocation of new ordinary shares. Together, they will take 74 per

cent of the issue, and receive a commission of 1.25 per cent on the shares they are taking up. Directors and employees are taking a further five per cent of the issue, but get no commission. The remaining 1.54m new shares have been conditionally placed at 93p, but shareholders can claw back at the same price on the basis of seven new shares for every 25 held. The slightly unusual arrangements are necessitated by the fact that the group has certain tax losses available in the US, as a result of its previous incorporation. However, in order to retain these, it is important that there is no substantial shift in the company's ownership. Hence the securing of irrevocable subscriptions from existing institutional investors.

GKN pays \$4m for US plant hire group

GKN, the engineering, industrial services and supplies group has extended its industrial service activities in North America by acquiring the plant hire business of A-1 Lou's Rentals and its Rentland subsidiary. The business, which operates in southern California from a sizeable network, has been purchased from Wreckair Holdings for \$4.3m (£2.5m). A-1 has a turnover of about \$5m and provides a complementary operation to Foothill Tool and Equipment Rental, acquired by GKN in May. Integration of the two companies will create a 19 branch equipment hire business south of Los Angeles serving mainly small builders, tradesmen and DIY customers.

New £30m Tyndall trust to invest in Philippines

By Nikki Tait

THE WAVE of new investment trusts recently being launched on to the stockmarket is set to continue with the arrival of the First Philippine Investment Trust from the Tyndall group. There is also talk of a new UK-based trust being launched by another fund management stable later this week. The Tyndall fund is the first London-listed investment trust to invest in Philippines. The managers are aiming to raise up to £30m via a placing of 60m ordinary shares at 50p apiece. With every five shares, there will be one free warrant giving the right to subscribe for a further ordinary share at 50p between 1992 and 1996. The trust carries a potential wind-up date in the first half of 1997.

The fund will also employ a newly-formed Bermuda-based company called PI as an investment adviser. PI is owned 26 per cent by Tyndall, 26 per cent by Anscor, 20 per cent by Citicorp Springour Vickers (brokers to the trust), 10 per cent by Gerard Vivian Gray (secondary distributors), and 5 per cent each by Merchant Navy Investment Management, Abbey Life and Edinburgh Fund Managers. The three UK institutions are expected to subscribe for an aggregate £7.5m-worth of shares in the trust itself. PI gets an annual management fee of 1 per cent of funds under management, plus a possible performance bonus. The managers said that, with the Philippine market now capitalised at about \$10bn, the fund's assets will normally be fully invested in equities, and that up to 25 per cent could go in unlisted situations. The fund will, however, be initially restricted to B shares in the listed company; these tend to trade at a premium to the A shares, which are available to Filipino nationals. It said that it was exploring the possibility of obtaining approval to invest in A shares. Dealings in the new trust are due to start on December 12.

Celtic Gold incurs deficit of £76,000

Celtic Gold reported a pre-tax loss of £75,823 (£68,998), compared with £59,262, for the six months to June 30. The company continued to make satisfactory progress with its exploration programmes, both directly and by way of joint venture agreements.

The joint investment managers of the fund will be Tyndall and Anscor Capital and Investment Corporation, a Philippines-based investment house owned jointly by A Soriano Corporation, Bankers Trust and senior management. Mr Andres Soriano, who chairs San Miguel, the country's largest manufacturing company but recently the subject of controversy, will be chairman of the trust. They will each be paid an annual management fee of 0.3 per cent of funds under management.

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The author Alan Kelly, is Partner in charge of the National Personal Financial Planning Dept. at Grant Thornton. The book is based on the successful course that the author directs for the Institute of Chartered Accountants in England and Wales and is published in an association with them.

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RADAR

The Royal Association for Disability and Rehabilitation

Wednesday 8 November 1989 • 'Men of the Year' Awards Souvenir

The Royal Association for Disability and Rehabilitation (RADAR) was formed twelve years ago by an amalgamation of two bodies, both of which had similar beliefs; that disabled people should not be second-class citizens and should have equal rights in society to their peers. What have been our achievements over the last twelve years, and what have we done against a depressing economic back-cloth with perpetual demands for retrenchment and saving, rather than the expansion and increase in expenditure which is necessary?

The Association's main aim has been to ensure that disabled people were not forgotten and that they had their fair share and their rightful place in society.

Many differing areas make up our life style;

we need housing, education, employment, transport, medical care and a host of other services. All of these are provided and governed by regulation and legislation and amended or changed to meet differing circumstances. One of our tasks has been to ensure that disabled people were considered in all these areas; that their education was the same as anyone else, that they were not separate in their education and that education was not regarded as special. Disabled children needed as complete an education as any other child, for education and training are the keys to employment and the ability to lead an independent life.

Above all it has been necessary to ensure that everything is done to minimise the disability and emphasise a person's ability. There are

many barriers to disabled people. There are the obvious environmental barriers, steps for people with mobility problems, hazards which blind people are unable to see, a lack of communication for people with hearing difficulties. These obstacles affect education and training, they can prevent the development of a social life and those friendships and outings which are all part of growing up. They can mean that you are out of the mainstream of life.

Attitudinal barriers also present problems which need to be attacked. The state of disabled people derives from cultures and attitudes, often from religious and philosophical beliefs, and throughout the world much needs to be done to see that these misconceptions are broken down. RADAR's staff of fifty work to break down all

kinds of barriers and remove pre-conceived ideas. They point out that in everyone there is ability, but often a minimum of disability masks an incredible ability and disability is often increased by external factors. Society also decides on disability and nominates certain conditions to be disabling. Those of us who wear glasses are not considered disabled. Yet without these aids we are more handicapped than many whom we classify as disabled people.

There is a negative outlook which creates disabled people. RADAR's view is that we think positively. The ability is there to be recognised and maximised. In that way disabled people will be able to take their rightful place in society and play a full part in it.

THE 'MEN OF THE YEAR'

RADAR's principal fundraising activities are largely centred around the 'Men of the Year' tradition.

Each year some 12-14 men receive an Award for outstanding courage and achievement in the previous 12-18 months. The men are selected from a large number of nominations sent to RADAR throughout the year. Once the Selection Committee has reached its decision, the 'Men'

are invited to attend the Luncheon at which the Awards are presented and which draws its support both from leaders of commerce and industry and individuals associated with RADAR.

Those 'Men' who have been selected to receive the Awards for 1989 can be seen below:



Major W.R. Horn, CVO
For his achievements and success in horse racing.



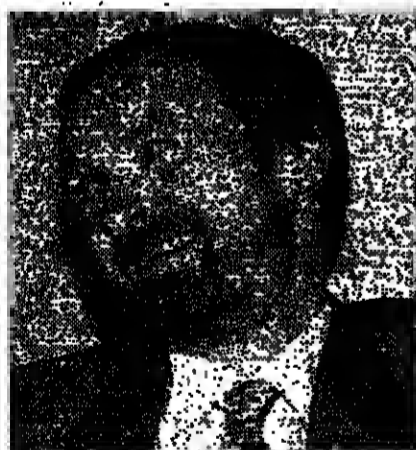
Jonathan Whybrow Esq
For his essential role at the Clapham Rail Crash.



The Roux Brothers
For their contribution to, and improvement of, British Cuisine.



John Hawkridge Esq
For his tremendous mountaineering exploits in spite of suffering from Cerebral Palsy.



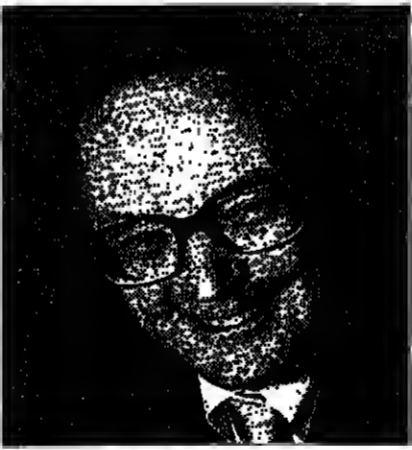
John Bevan Esq
For his launching of a national database for Motor Neurone Disease (MND). Since his selection as a 'Man' John has tragically died.



Terence W Hawkins QGM
For his display of exceptional courage in detaining an armed bank robber.



PC Stephen Hanson QGM
For bravery displayed during the Kings Cross Tube fire disaster.



Harry Carpenter Esq
For his services as sports commentator.



Divisional Officer Alan R Riddet
For his bravery and initiative at the Lockerbie disaster.



David Holding Esq
For his achievement in winning the Wheelchair Division of the London Marathon in record time.



Graham Raines Esq
For his courage and determination in rescuing and supporting a man in the sea in the most arduous circumstances.



Sir John Gielgud
For his outstanding contribution to the world of entertainment.

1989 ACCESS 'Men of the Year' Luncheon

Wednesday, 8 November 1989

The 1989 ACCESS 'Men of the Year' Luncheon at which the 'Men of the Year' Awards are presented will be a very special occasion, marking the 30th Anniversary of the famous Awards.

The Luncheon is organised by RADAR with proceeds going towards the essential and ever-expanding service that it offers throughout the country. The Luncheon draws its support primarily from a wide range of British organisations to whom RADAR owes a great deal for continued support each year. Some 800 guests will be attending today at the London Hilton, not only to enjoy the Luncheon and speeches, but to be present when the coveted Awards are actually presented to the 'Men'.

Norman Tebbit CH, MP begins

his period as Chairman of the Luncheon. The previous Chairman was Lord Tonypanby (Lord Tonypanby was a 'Man' in 1983). Speakers include Austin Mitchell MP, Labour Member for Great Grimsby, and Willie Rushion. Frank Bough, once again, will be reading the citations and film clips relevant to some of the 'Men' will be shown. The Very Reverend Lawrence Jackson, Provost of Blackburn, will be saying Grace.

The 1989 Luncheon is, once again, sponsored by ACCESS and marks a decade of close association with RADAR and the 'Men of the Year' tradition. ACCESS has been a loyal and greatly valued RADAR supporter for many years, not just in the Sponsorship of the Luncheon, but at various other activities organised by RADAR.



MAC - 'Man of the Year' 1988

1960-1989 30 Years of Courage and Achievement



Lord Tonypanby, 1988 Luncheon Chairman, accepts sponsor's cheque.

1989 marks the 30th Anniversary of the 'Men of the Year' tradition, and today's Luncheon sponsored by ACCESS, at the London Hilton on Park Lane is therefore a very special occasion for celebration. Since the awards were first presented in 1960, some 400 'Men' have been selected as 'Men of the Year' for a wide range of achievements and distinctions. Previous 'Men' include Richard

Branson, Sir John Harvey-Jones, Sir John Mills, Lord Tonypanby, the entire 1988 Olympic 'Gold' Hockey Team, Bob Champion, Bobby Moore, Professor Stephen Hawking and many other representatives from the RNLI, the Armed Forces and Fire Services as well as from areas such as Sport, Politics and Industry. RADAR holds an annual Dinner, sponsored by Leeds Permanent

Building Society, at the Savoy Hotel to 'reunite' all those who have been a 'Man of the Year'. The 1989 Dinner welcomed, amongst others, Lord Tonypanby, Simon Weston and Lord Longford. 'Leaders' Awards were presented to three 'Men' representative of each decade since 1960, for continued courage and distinction since their initial year of nomination.

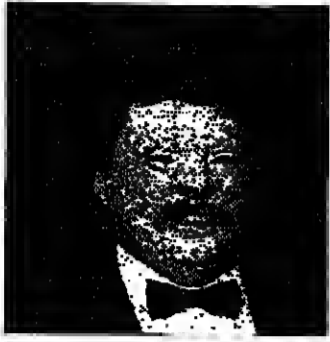
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'MEN OF THE YEAR' Update.....

Since the 'Men of the Year' Awards were first presented in 1960, almost 400 'Men' have been selected for outstanding courage and achievement. We have taken the opportunity here to provide some information as to what the 'Men' have been doing since their initial year of nomination:



Professor Colin Blakemore ... nominated in 1978 for his achievements as a 'vision research scientist', he has recently been awarded the 1989 Royal Society Michael Faraday Medal which is given specifically to an active scientist who has contributed towards the public understanding of science. He has made two television series - one entitled 'The Mind Machine' which looked at the brain and its functions and the second, 'Imagina', which looked at the use of computers to make cartoons and other forms of pictures and movies.



Derek Jameson ... nominated in 1988 for his achievements as radio and television presenter, he is now one of Britain's highest paid broadcasters with his five-nights-a-week chat show on satellite TV. He has received in the region of £500,000 for a two year deal.

year and continues to spend much time with his charity 'Weston Spirit' which works to help children in Liverpool. Simon's first book, 'Walking Tall' has recently been published. He has also begun a life long ambition to race cars.

Bob Mathews ... nominated in 1984 for gaining three gold medals in the New York Disabled Olympics, continues to achieve acclaim with his running.

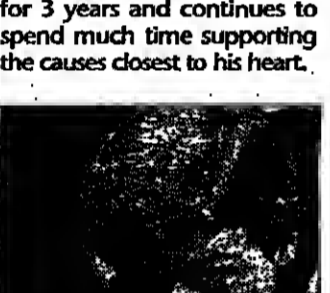


Norman Croucher OBE ... nominated in both 1971 and 1978 for his achievements as a 'legless mountaineer', his recent exploits include Monte Cinto and Paglia Orbia in Corsica. He continues with his plans for future ascents.



The Rt Hon Viscount Tony Pandy PC ... nominated in 1983 as former Speaker of the House of Commons, has been Chairman of the ACCESS 'Men of the Year' Luncheon for 3 years and continues to spend much time supporting the causes closest to his heart.

Richard Dodds OBE ... nominated in 1988 as Captain of the Olympic 'Gold' Hockey Team, he has now returned to his career as Surgical Registrar in Sussex.



Sir John Harvey-Jones ... nominated in 1987 for his business achievements, his two aims for 1989 have apparently been to learn to touch type ("My writing is almost illegible") and to learn to play golf ... it just so happens that Tony Jacklin is free at the moment!



Steve Davis MBE ... nominated in 1981 as World Professional Snooker Champion, he has again achieved victory this year against Steve Duggan.



David Scott Cowper ... nominated in 1980 as a 'round the world yachtsman', he has continued to travel the seas - latterly to the high Arctic in an attempt to be the first Englishman to transit the North West Passage single-handed. David travelled in his converted ex-RNLI Lifeboat, the 'Mabel E Holland'.

Chaim Topol ... nominated in 1967 as 'Star of Musical Comedy', has more recently achieved success with the show Ziegfeld whilst it ran at the London Palladium.



Frank Bruno ... nominated in 1986 as one of the great sportsmen of our time has now assumed a new role as BBC presenter of his own TV series.



Allan Bennett ... nominated in 1961 for his part in 'Beyond the Fringe', he has many playwriting successes, latterly with his play 'Single Spies' now playing in London's West End.

Richard Branson ... nominated in 1986 as 'an outstanding businessman and entrepreneur', continues to expand his business empire whilst making plans for the longest ever hot air balloon journey.

Jonathan Miller CBE ... nominated also in 1961 for his part in 'Beyond the Fringe' he has recently directed King Lear, amongst other plays at the Old Vic earlier in the year.

Simon Weston ... nominated in 1985 for bravery and determination in pursuing rehabilitation after the Falklands Campaign. He featured in a BBC documentary series earlier in the

Dick Thompson MBE ... nominated in 1960 as gold medalist in the first Paralympics held in Rome where he succeeded in winning four gold medals. Since then he has actively participated in another 3 Paralympics and became the first Sports Writer's Association 'Disabled Sportsman of the Year'

Sebastian Coe ... nominated in 1979 for holding the world record for 800 metres, 1500 metres and the mile. Sebastian has recently retired from full time running and hopes to begin a career in politics. He was a close friend of John Bevan, a 1989 'Man of the Year' who has tragically died since his nomination. John's wife together with Seb will be representing John at this year's Luncheon.

Modern Technology

Modern technology has completely changed the lives of many disabled people. For the whole community it has improved communication, simplified working systems, shortened distances to solving problems, but for a disabled person it has opened up whole areas which were barred to them. Above all, it has given communication, without which all of us would wither. Few of us who have the ability to communicate freely and without hindrance can imagine the frustration of being unable to communicate. Try it by speaking one word every three seconds and see how rapidly everyone loses interest in you. Think how more depressing it would be to try to spell words out with a printer letter by letter and the determination needed to communicate in this way.

Computers, visual display units, voice synthesisers, all that equipment which now monopolises much of our lives, has also changed the lives of many disabled people and given them great opportunities. Twelve years ago, RADAR started its work on the use of modern technology as a communication aid. Working jointly with Sweden, Canada and the United States it was possible to heighten interest in the subject among doctors, speech therapists, engineers, teachers and above all, disabled people themselves. For many it was still unnatural that 'speech therapy' should rely on "wizardry". Speech therapy was the improvement of verbal communication and not its replacement by another form of communication.

The Department of Health showed great interest and support and in 1981 RADAR received £250,000 from the Grand Charity of the United Grand Lodges of England and, with a similar amount from government, was able to set up

six communication aids centres. These were in districts of the National Health Service, but would act as regional centres and would be financed by the special fund for five years. Those six centres have now become an integral part of the National Health Service and several other authorities have also started their own centres. A whole range of equipment now exists from the simplest to the most sophisticated, for as one eminent specialist said, "Regardless of the intellectual potential, the person with no communication first needs the capacity to express some seventeen basics. I am hot, I am cold, I am hungry/thirsty and will then progress at his own pace to the equipment which might allow him to write his PhD."

In the past, aids for disabled people have been classified according to the area in which they have been used - education aids, employment aids, etc., but the computer can be them all. Given the ability to communicate, it is then

INTERNATIONAL

RADAR is closely involved with similar organisations in a variety of countries and with 1992 rapidly approaching the work in this area continues to develop at a fast pace.

RADAR plays a very active role in various European Community projects. Earlier in the year, it hosted a meeting of the European Community HELIOS Programme which centres around establishing international networks to assist disabled people throughout Europe.

RADAR's association with the China Fund for the Handicapped has been firmly cemented this year with a visit from Dr Zhang Nan, International Director of the Fund, who is working with RADAR for a year. RADAR also has close links with Rehabilitation Inter-

national and plays a leading role within it. Mrs Thatcher can be seen receiving the Charter of Rehabilitation International from Dr Harry S Fang CBE. Dr Fang was selected as 'Man of the Year' in 1981 for his work as President of Rehabilitation International.



possible to think of training or employment and the appropriate software turns the computer into what you wish it to be. There is one residential home where three of the residents learnt to use their computer for alternative communication and now keep the accounts of the home, are doing an Open University course, are into electronic mail and over the last ten years have seen their lives change

dramatically, from one where days stretched drearily ahead to one in which there are not enough hours. We are still only at the threshold of the use of modern technology. It will play a remarkable part in the future, in a world which is to be more cerebral than muscular in its employment and in which disabled people will be able to play an equal role. There can be no finer example of what can be than

Stephen Hawking, Lucasian Professor of Mathematics at Cambridge, whose computers and voice synthesisers allow him to communicate, to lecture and be one of the greatest thinkers and mathematicians of our time. Not all of us can be Stephen Hawking, but modern technology gives the power to overcome that disability and to bring into play a little more of the ability which cannot assert itself.

ACCESS

Much of life depends upon freedom of access and the ability to move about the environment. Education, training and employment are of little use if buildings are inaccessible and it is impossible to use your skills.

Offices, shops and other work-places all need to be accessible to disabled people and that presents a mammoth task. Legislation now insists that all new buildings are accessible, but does not require that existing buildings are adapted or that any extensions or alterations incorporate access for disabled people and it will be many years before it does. The main needs are for ramps, level areas with no separation by steps, accessible lavatories. Not only people with mobility problems must be considered, but also visually handicapped people and those with a hearing disability.

The Royal National Institute for the Blind in Great Portland Street demonstrates the ideal, as you would expect. On entering the building you activate a recorded message which says that this building is the Royal National Institute for the Blind and then tells you where reception is, where the lifts are and other information. Lifts announce the floor and all lift buttons are marked in braille. Colour contrasts and colour markings on steps help people with poor sight to distinguish obstacles.

Employers who wish to employ disabled people can obtain grants from the Department of Employment to adapt premises for disabled people and also to provide special equipment.

A fund has recently been established for the adaptation of theatres, concert halls, etc to encourage the participation of disabled people in the Arts and Theatre.

All new buildings include appropriate facilities for disabled people. Every new hotel and motel - and large numbers are going up along our motorways and arterial roads - includes accommodation for

disabled people. In the past this facility invariably meant going out of the front door and finding a side door, but experience now provides an obstacle-free surface throughout. Older buildings being adapted or refurbished now consider the needs of disabled people and it is significant that RADAR is advising the Department of Trade and Industry on making all its offices accessible and friendly to disabled people. The RIBA has just launched its guidelines on designing, with disabled people in mind, and perhaps it will not be long before these needs are incorporated into all buildings naturally as they now include doors and windows.

Hopefully, we are past the days of long correspondence with an anonymous body who was building an accessible lavatory. Correspondence and reports showed that it would be the acme of perfection with every useful piece of equipment and everything strategically placed. A visit showed that accessibility had not really been grasped, and fully understood. This paragon of a facility had been built at the bottom of a flight of twenty steps!

HOW YOU CAN HELP RADAR

Please support RADAR's work throughout the country by sending a donation to the Head Office in Mortimer Street, or by arranging a Banker's Order. With reports earlier this year stating that there are now 6.2 million disabled people in Great Britain, the need for financial resources here at RADAR to implement and extend our work is considerable. Our sincere thanks in advance.

DONATION FORM

I wish to make a donation of £..... towards the work of the Royal Association for Disability and Rehabilitation.

I would like to do so by Access/Visa/Cheque. (Please delete as appropriate).

I enclose a cheque for £..... made payable to RADAR.

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My card number is (13 or 16 Digits) *Please delete as necessary

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RADAR

MANAGEMENT

Consumer appliances

Why Pifco is set to turn up the heat

Christopher Parkes on the UK group's search for a broader base

Pifco has three times had to regret the abandonment of its long-established business style of keeping its head down and saying nowt. After the first shock, about 15 years ago, the torch, hair-dryer and coffee machine maker was overcome with shyness and retreated into its Manchester headquarters, a decade later. When it eventually reappeared above the parapet, it was bitten again. Twice.

Now, accepting that the occasional nip is all part of corporate life's rich pattern, Pifco appears to have come out into the open for good. Michael Webber, the chairman, is committed to a dash for growth. "We need to be big enough to take a knock," he says, with the benefit of experience.

His ambition is for the company to achieve what he calls a critical mass with £100m-a-year sales. "We'll get out," he declares, if he and James Wallace, the finance director, do not manage this five-fold increase in three to five years. Wallace, a fellow chartered accountant, and straight man to the irrepressible chairman in this jolly managerial duo, winces at the thought of the company being swallowed up by a larger competitor. "We feel unloved," says Wallace. "We are unloved," snorts Webber.

They have their admirers. Timothy Parker, who led last September's management buy-out of Kenwood appliances from Thorn EMI, for example, aspires to match their 15 per cent return on sales. Although turnover has hardly budged since 1986, Pifco's pre-tax profits have forged ahead. Flattering as Parkes' appraisal may be, Messrs Webber and Wallace would rather win a place in the City's heart; this is the main job in hand.

From the time its shares were first marketed in 1957, the company had limited itself to providing only the bare essentials in terms of information about the business. Interim figures never showed turnover. Every forecast was

couched in terms of "great caution." But while profits continued, and steady dividends were distributed to the institutions squatting on the bulk of those shares not in Webber family hands, there was no apparent need for change.

So it was a significant day in the mid-1970s when an institutional fund manager came calling. Warmly welcomed, fed, and given a full run-down on operations, he returned to London and promptly dumped his 200,000 shares.

The horrified family put up the shutters against outsiders, Webber says. However, as the economy turned down at the end of the last decade, it became apparent that the longstanding belief that Pifco, simply by virtue of its mainstream interests in low-priced, everyday gadgetry, could resist all shocks no longer held true. In 1983 the company suffered its first profits fall - apart from a dip in 1969 caused by reorganisation costs - in its quoted history. Another year on; another drop in profit. The pressure was on. Recession was bad enough, but little Pifco was also being squeezed by cheap Far Eastern imports and retail chains demanding ever finer terms - not that it revealed any of these insights to anyone outside its coves.

Pifco showed its hand in 1984, only to suffer another setback. Its first significant acquisition, a £10m deal to buy Swan Housewares - a business three times its size - proved a disaster. The deal, completed as Pifco retreated at the last moment, "the third blow fell in 1986, when a year after paying £1.5m for appliance maker Salton, Pifco said it found its acquisition to be in a far worse position than it had been led to believe. A £2.4m claim against Price Waterhouse, Salton's former auditors, is due in court next July.

Restoration work on Salton provided management with practice for a similar task undertaken by Carmen, a loss-making heated hair roller company picked up in 1987 for £245,000. Meanwhile, Pifco has been transformed; the one-time



Michael Webber: his stable includes Carmen Crimpers, Salton coffee maker, and Pifco Iron

one-brand specialist in the cheap and cheerful now has three brands. Carmen is its top-end representative in hair-dryers and other personal care products; Salton lives in all around the house with a collection of fans, fairy lights and toasters. And while there has been a shift towards higher-priced, higher-margin products, most of the lines cost less than £50 and can still qualify, even in these straitened times, as impulse buys.

Eager to show its ways have changed, the company has taken on a new broker, set out its stall at hunches for analysts and fund managers, and broken the habit of a lifetime by hiring public relations advisers.

Starting at a price/earnings ratio of 5 on Tuesday, October 17, the day after echoes of a black Monday rumbled through the stock market, Webber mused glumly on whether this was time and money well spent. However, he has accepted that circumstances seem to demand considerably more expenditure of both valuable commodities. The object is to build the business, its rating and the market in its shares.

Stocks in a small company controlled to the extent of 50 per cent plus by family and board, and where holders of "A" shares are effectively disenfranchised, are not among the most marketable. A one-for-one scrip issue just completed may help, and hints of possible changes in the share structure may lead to more movement.

But the key to developing City interest in the company and its shares lies in the scale of the business. Pifco is committed to expansion, and is currently examining a handful of possible acquisition and licensing opportunities in the UK and overseas. With interest rates, retail sales and stock markets in their present condition, shaking the odd tree to see what falls out might be a fruitful exercise. He has said publicly that he is especially

prudence and, possibly, re-emergent traditional Webber conservatism made Pifco jib at the prices asked. "Even if we were a £250m company we would not have paid £1m for Kenwood," the chairman insists.

However, he cannot allow too many opportunities to slide by. There has been a lively market in small appliance companies which is starting finally to produce an effect worthy of the title "restructuring" - even consolidation. Prices are unlikely to fall. Rowenta, which has changed hands three times in as many years cost its new owner, SEB, £22m last summer two years after Chicago Pacific of the US bought it for \$75m from joint owners Rothmans and Allegheny international.

"We have a number of banks prepared to lend us any amount of money," Webber declares. With "north of £1m and south of £10m" in the bank, Pifco can borrow at fine rates, he adds, unperturbed by Britain's 15 per cent prevailing interest rates.

With the missing links in its product portfolio in place, and turnover around target levels, the next embellishments to the grand design could be a re-rating by the investment community, enfranchisement of the "A" shares, and the issue of paper to pave Pifco's way to the big time - and the minefields - in the international marketplace.

Companies and the environment

A practical alternative

John Hunt reports on the role of a team of top businessmen

The immense increase in public concern for the environment is presenting business and industry with a major challenge; governments are facing mounting pressure for stricter regulations to control pollution. Companies are having to develop new strategies to bring their activities in line with the concept of sustainable development. This definition - which has become a catch-phrase - was described in the Brundtland report on the world environment as "development that meets the needs of the present without compromising the ability of future generations to meet their own needs."

Tony Cleaver, chief executive of IBM UK, has just been appointed chairman of a team of top British businessmen which will be working on a two-year programme to find solutions to some of these problems.

With an ironic smile he points out that the UK Centre for Economic and Environmental Development, which will be advising the team, has already collected 61 definitions of sustainable development.

"We don't see ourselves pontificating or prescribing," he says. "We see ourselves as working from our own practical experience. I would not have thought that anybody could look around at the general state of the environment today and say that we could not have done better."

Nor does he underestimate the complexity of the problems, the environment being an issue where "none of the normal boundaries applies."

The programme the team will work on, Business in the Environment, has been established by Business in the Community, an association of 400 UK companies which has the Prince of Wales as president, and UK 2000, an environmental partnership of voluntary organisations, companies, local authorities and government.

Others on the environmental team include CEBG, Costain, TSB, ICI, Tesco, Johnson Wax, Albright and Wilson and British Telecom.

IBM is a pioneer in environmental awareness in business. As a major multinational producing information technology, it introduced its own environ-



Tony Cleaver: "Ultimately, costs go to the consumer"

mental programme in 1971 in all of the 130 countries where it operates.

This commits the company to meet or exceed all government regulations on pollution and establish its own stringent standards where such regulations do not exist. It will attempt to use non-polluting technologies and to minimise the consumption of energy and materials. Products and processes are subject to regular assessment in order to reduce or eliminate damaging impact on the environment.

In the UK, the company has just taken this a stage further by setting up an environmental council under David Livermore, director of corporate services. Six other senior executives representing all aspects of IBM's business serve with him. The intention is to sharpen the company's strategy for tackling environmental questions.

Business in the Environment is a natural development for Cleaver, 51, who joined IBM after graduating from Oxford in 1962. He has a strong interest in the relationship between business and society and plans his week so that he spends at least one day dealing with external aspects of the company's activities. Two days are spent on internal management, one with customers and one with employees.

During the 1970s he became deeply conscious of the apparent conflict between economic development and concern for the environment and found the immense complexity of these issues intellectually challenging.

IBM is not in the first division of polluters although it

has been a heavy user of chlorofluorocarbons (CFCs) which deplete the ozone layer. These are used for cleaning semiconductor devices and circuit boards.

But the company has developed alternatives and will phase out CFCs in its plants throughout the world by 1993 and in its plant at Greenock, Scotland, by the middle of next year.

"It has certainly increased our costs in the very short term," says Cleaver. "This is the real issue that industry is going to face. The costs go to consumers ultimately and sometimes there appears not to be an understanding of that."

An aim of the team is to persuade companies generally to give greater priority to protection of the environment in their decision making.

The team will attempt to promote a better understanding and application of sustainable economic thinking on which environmental priorities will have to be based.

Cleaver says the team does not want just to generate ideas which will then drift away. "It has to be something practical."

The IBM philosophy is to look at the effect of its actions on its five "stakeholders" - shareholders, customers, employees, business associates and the community. Among all of these he sees environmental pressures building up and interacting.

Cleaver accepts that further environmental legislation is inevitable but hopes that it will take place after an informed debate with the views of industry being taken into account.

"This is so far beyond the competence of any individual organisation that there must be governmental and legislative action," he says.

However, the search for a clearer understanding of environmental threats has a positive side.

In a recent speech Cleaver declared: "I see a business opportunity. The information technology industry has a very special role to play in helping scientists interpret just what is happening to our planet and the natural systems which support its life."

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Expenses	247.83
Net result	22,440.91
Gift	
Income	9,160.27
Expenses	245.57
Net result	8,914.70

The British Police Fellowship records its warmest gratitude to the members of the public for their generous support and its appreciation to all collectors who made this voluntary effort possible.

PERSONAL

Philosophy of business and the environment. Continuing lecture series, Thursdays 6pm, King's College, Strand, London WC2R 2LS. All Welcome 9 Nov Dr. Philippe Staudt, International Environmental Law 16 Nov Prof. Jack Maloney, Business Responsibility for the Environment 23 Nov Mr Peter Byrne, The Use of Animals in Medical Research

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COMMODITIES AND AGRICULTURE

Gold traders hopes raised as price hits 4-month high

By Kenneth Gooding, Mining Correspondent

A SHARP rise in the price of gold bullion yesterday sparked hopes among traders that the downward price trend, which has lasted about two years, might now be over.

In London yesterday the two price-establishing "fixing" sessions attended by leading gold bullion dealers lasted much longer than usual.

long-term fundamental picture should result in bullion establishing itself above \$400 an ounce," he added.

Cocoa trader says it can cover contracts

By William Dawkins in Paris

SUCRES ET DENREES (Sudeten), the Paris sugar and cocoa trader, yesterday confirmed that it would, if necessary, deliver on one of the largest short positions ever held on the London market.

Brazil plans sugar juggling act

By John Barham in Sao Paulo

REPRESENTATIVES of five commodity trading houses and Brazilian government officials say they have reached agreement in principle for a complex operation that would enable Brazil partially to honour 492,000 tonnes in outstanding sugar export commitments this year.

Institute (IAA) and the traders. With only the 317,000 tonnes of whites remaining in the IAA's stock the traders and the IAA have devised a scheme whereby the Institute will honour the original white sugar contract.

The US limits sugar imports, but pays prices above the international market. Washington reacted to rumours that Brazil would not fill its US quota by threatening to cancel the quota and share it out among other suppliers.

intense opposition from sugar-cane growers in the North-east of Brazil, the president's political heartland. Only North-eastern producers are allowed to export sugar and they want to maximise sales while world prices remain high, rather than allow all export houses to appropriate Brazil's remaining share of the US import quota.

Future exports of Soviet oil in doubt

By Steven Butler

THE POSSIBILITY of reductions in future Soviet oil exports was raised last night by Mr Alexander Arhatov, vice-chairman of the Soviet Academy of Sciences' natural resources committee, speaking to a meeting of the British Institute of Energy Economics.

Copper loses its grip on car radiator market

By Kenneth Gooding

THE WEIGHT of copper used in car radiators has dropped by 37 per cent since 1980 even though the number of cars produced has risen by a quarter, according to the Commodities Research Bureau.

when the motor industry outside Japan was moving quickly to get the weight out of cars to help save fuel. There were problems with early aluminium radiators but the industry persevered with expensive development work to solve them, says Mr Tomlinson.

Creditors' stocks hang over tin market

By Lim Siong Hoon in Kuala Lumpur

WITH THE imminent settlement of creditor claims against the International Tin Council, the Kuala Lumpur market is watching for signs of how the tin collateral will be disposed of.

Shoring up Britain's coastal defences

Bridget Bloom on efforts to protect land in peril from the sea

WILL IT be merely a finger in the dyke? Or will Britain prove to have anticipated the worst effects of global warming and to have protected its citizens, including its farmers, from them?

more likely to be dispersed several months, however, says one trader. In their dilemma between anticipation of greater consumer demand and the shock of sliding prices, miners in Malaysia have chosen the second route out.

The Association of Tin Producing Countries seems a shade less pessimistic, however. "The price must be at rock bottom," says an ATPC official. "It cannot go down further without endangering future supplies."

Stock figures released by the Statistics Department recently offer little comfort to the Kuala Lumpur market nor its producers. In August the level rose to nearly 19,000 tonnes, from 18,000 tonnes two months earlier. Production in the eight months to August, compared with the period earlier, has also risen, by 12 per cent to 21,000 tonnes.

WEEKLY METALS PRICES

Table with columns: Metal, Price, Change. Includes COBALT, BISMUTH, CADMIUM, SELENIUM.

Table with columns: Metal, Price, Change. Includes COPPER, ZINC, NICKEL, LEAD, TIN, VANADIUM, URANIUM.

WORLD COMMODITIES PRICES

LONDON MARKETS

Table with columns: Commodity, Price, Change. Includes COPPER, RUBBER, SUGAR, SPOT MARKETS.

COCOA - London FOEX

Table with columns: Month, Price, High/Low. Includes Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov.

LONDON METAL EXCHANGE

Table with columns: Metal, Price, High/Low. Includes ALUMINIUM, CASH, COPPER, LEAD, NICKEL, ZINC.

POTATOES - BSE

Table with columns: Month, Price, High/Low. Includes Nov, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov.

US MARKETS

Table with columns: Commodity, Price, Change. Includes COPPER, RUBBER, SUGAR, SPOT MARKETS.

NEW YORK

Table with columns: Commodity, Price, Change. Includes COPPER, RUBBER, SUGAR, SPOT MARKETS.

CHICAGO

Table with columns: Commodity, Price, Change. Includes SOYABEANS, WHEAT, CORN, CATTLE.

SPOT MARKETS

Table with columns: Commodity, Price, Change. Includes CRUDE OIL, BUNN, ETHANOL, GASOLINE, OIL PRODUCTS.

SUGAR - London FOEX

Table with columns: Month, Price, High/Low. Includes Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov.

COBALT - BSE

Table with columns: Month, Price, High/Low. Includes Nov, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov.

SOYABEAN MEAL - BSE

Table with columns: Month, Price, High/Low. Includes Nov, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov.

WHEAT - BSE

Table with columns: Month, Price, High/Low. Includes Nov, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov.

PLATINUM - BSE

Table with columns: Month, Price, High/Low. Includes Nov, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov.

SILVER - BSE

Table with columns: Month, Price, High/Low. Includes Nov, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov.

TRADING OPTIONS

Table with columns: Commodity, Price, High/Low. Includes ALUMINIUM, COPPER, RUBBER, SUGAR.

WHEAT - BSE

Table with columns: Month, Price, High/Low. Includes Nov, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov.

BARLEY - BSE

Table with columns: Month, Price, High/Low. Includes Nov, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov.

COFFEE - BSE

Table with columns: Month, Price, High/Low. Includes Nov, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov.

COCOA - BSE

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CRUDE - BSE

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REUTERS

Table with columns: Commodity, Price, High/Low. Includes COPPER, RUBBER, SUGAR, SPOT MARKETS.

WHEAT - BSE

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BARLEY - BSE

Table with columns: Month, Price, High/Low. Includes Nov, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov.

COTTON

Liverpool - Spot and shipment rates for the week ended November 3 amounted to 488 1/4 cents for 115 in the previous week. Slow trading occurred with interest in Asian, American wool African and Pakistan growth.

WHEAT - BSE

Table with columns: Month, Price, High/Low. Includes Nov, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov.

BARLEY - BSE

Table with columns: Month, Price, High/Low. Includes Nov, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov.

COFFEE - BSE

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COCOA - BSE

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WHEAT - BSE

Table with columns: Month, Price, High/Low. Includes Nov, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov.

LONDON STOCK EXCHANGE

Blue chips rally after uncertain start

LONDON'S EQUITY market fought back from a poor opening and generally unhappy morning session to finish with a flourish and good gains overall as Wall Street came in better than expected in early dealings and sterling maintained its recent good showing. Adding to a better mood overall was a small increase in the level of business activity yesterday.

Share prices opened on a dull note, but generally better than many London traders had expected. Prices began to edge higher as institutions placed small amounts in the market, encouraged by a growing feeling that interest rates may have topped, and with sterling steady.

Business activity tailed off around lunchtime, accompanied by a decline in share prices, before a rather tentative opening on Wall Street was followed by a modest but sustained rally there which, in turn, triggered a similar move

in London which eventually closed at the day's best levels. The FT-SE 100-share index, having opened 7 points lower at 2,162.6, was at its worst - down 7.3 - within 30 minutes of the official start of business, but it picked up strongly during the afternoon to end with a gain of 8.6 at 2,178.2. Turnover, totalling 416.9m shares, easily outpaced Monday's 330.3m.

In an overall market view, one top strategist commented: "Therecent underperformance of London has already worked in our favour, along with sterling which has in turn capped money market rates." Behind the good performance of London yesterday, he said, was the

Table with columns for Financial Times Stock Indices, including Government Secs, Fixed Interest, Ordinary Share, Gold Mines, FT-SE 100 Share, Ord. Div. Yield, Earning Yld % (Full), P/E Ratio (Net)(R), SEAC Bargains (50m), Equity Turnover (m), Equity Bargains, and Shares Traded (m).

Morgan centre stage

Morgan Grenfell once more hogged the limelight in the banking sector. The small increase in its share price disguised a day of sharp oscillations as an auction expanded to the merchant bank was no longer talking to its main potential suitor, BZW, more than cancelled out earlier hopes of a bid battle with French stakeholder, Banque Indosuez.

The merchant and clearing banks were relatively unaffected by the activity in Morgan Grenfell. The exception was Barclays, west in the wake of the announcement that talks between subsidiary BZW with potential takeover target Morgan had been broken off. The share eventually recovered from the low of 467p to limit the day's loss to a penny at 474p.

The planned sale of Gartmore by British & Commonwealth initially helped the latter's shares. They touched 130p at 9.30 and its market capitalisation dropped to £238m from £271m on Monday.

Iceland downgraded Iceland Frozen Foods fell sharply following a downgrade by Hoare Govett and Charterhouse Tilney. Hoare and Charterhouse Tilney are now joint brokers. Hoare and Charterhouse lowered their estimated pre-tax profits for the current financial year to £35m from £37m. Next year they expect an even larger decline in profits, 25% against the £47m previously forecast.

High interest rates are seen by the analysts as the main reason for a lower profit. At 60 per cent, Iceland's gearing is higher than most other food retailers, and its borrowing costs are being pushed up by the high interest rate caps, the analysts said. Furthermore, the integration of Bejam into its operations has also caused difficulties for Iceland's new distribution network.

Mr Andrew Fowler, retail analyst at Charterhouse Tilney, said: "High interest rates are biting quite deeply. It's also obvious that Iceland is not going to cure its distribution problems immediately. The problem is more than just a pricing issue. It's not often in retailing you get a small company doubling or tripling in size this quickly."

down 8 on the day. Many of the Rack's stores are in surface and underground stations, leading some in the market to suggest that the company had suffered in the transport strikes. DSM-quoted Stock Ship slipped in sympathy, closing 2 off at 91p.

Booker remained firm after institutions were encouraged by their visit earlier in the week. Booker closed up a penny at 417p. Berisford International was boosted by takeover talk. The speculator focused on Associated British Foods, which holds just under 24 per cent of Berisford. Mr Larry Goodman, the Irish businessman, who holds 9 per cent, was also mentioned. However, dealers said they doubted the accuracy of the speculation and said the price had also been boosted by a shortage of stock. Berisford closed up 5 at 145p. AB Foods closed up 5 at 390p following a buy recommendation by Warburg Securities.

TRADING VOLUME IN MAJOR STOCKS

Table showing trading volume in major stocks for various sectors like A&A, B&S, C&A, etc.

NEW HIGHS AND LOWS FOR 1989. Lists new highs and lows for various companies like Brunswick, Chrysler, Daimler-Benz, etc.

Brokers to show significant gains included Sedgwick, 6 better at 279p, GE Health 8 firmer at 496p and Hogg Robinson closing 5 at 150p.

Analysts dissected Monday's retail sales figures and found a 23 per cent improvement in jewellery sales. Retailers dominate the market and its market share is increasing. That added up to a rise of 6 in the retail price index.

Mr Jack Summerscale, who heads the electrical team at BZW, trimmed his forecast for Cable and Wireless profits for the current year to £300m - the middle of the market range, according to dealers. The move was enough to push the shares which closed at 491p.

Fairley moved up 10 to close the day at 124p. Mr Pete Deighton, analyst at County NatWest WoodMac, said: "The price has been partly moved by the question of whether a broker's visit on Friday, and partly because it is in an area similar to Ross Catherall which was taken out by Vickers at 18.8 times, whereas Fairley now stands at 7.8 times."

airliner had also put in an order. BAE shares rose 7 at 541p. Caparo Automotive Group, controlled by Mr Swraj Paul, moved a step closer to total victory in its takeover battle with Armstrong Equipment, by buying another 17.4 per cent of the company.

James Capel's positive rating of many of the electronics stocks circulated on Monday continued to help Hawker Siddeley, with Hawker shares up another 11 at 625p, for a two-day gain of 15. It also helped GEC firm 4 to 234p.

Premier, where Burmah has a 29.9 per cent stake and SHV a holding of around 4 per cent, were held back by a sell note issued by Nomura. The Japanese broker's oil team said: "The downside risk of Burmah placing its 29.9 per cent holding now outweighs any upside potential arising from a possible bid. However the complex SHV/Burmah/Calor situation is assessed, a placing of the Premier shares seems increasingly likely, not least in view of Burmah's September statement to the effect that divestment of the stake is inevitable."

APPOINTMENTS

Senior posts at P&O

Mr Hans Liesner has been appointed as a deputy chairman of the MONOPOLES AND MERGERS COMMISSION for three years from September 21 1989. The appointment as a deputy chairman of Mr David Richards has been extended until February 28 1990. Mr Liesner has been a member of the Commission since April 1989. From 1976 to March 1989 he was a deputy secretary and chief economic adviser of what is now the Department of Trade and Industry. In 1984 he took over responsibility for all competition policy matters in DTI. Mr Richards was a senior partner in Deloitte, Haskins & Sells until 1984. He has been a member of the Commission since January 1983.

THE PENINSULAR AND ORIENTAL STEAM NAVIGATION COMPANY has made the following appointments. Mr Tim Harding, managing director of P&O Properties International, has been appointed to the main board, becoming responsible for the group's worldwide commercial property investments and developments. He will become managing director of P&O Property Holdings, succeeding Mr Dennis Ertion who has joined MERRILL LYNCH'S European research department in London as European technology specialist. He was with UBS Phillips and Drew.

Mr Tony England, on January 1. Mr England, who is leaving to develop family business interests, will remain on the board of P&O Property Holdings as a non-executive director. Mr Martin Saunders, group chief accountant, has been appointed finance director of P&O from December 10, succeeding Mr Andrew Robb who is joining the board of Pilkington.

CHARTERHOUSE TILNEY has appointed Mr Ian Kirk as a director and head of its corporate finance department. He was a director of corporate stockbroking at County NatWest Wood MacKenzie. Mr Tim Furse has been appointed managing director, soft drinks, at H.P. BULMER DRINKS. He was marketing director, Grand Metropolitan Brewing. Mr Bill McGawley has been appointed operations director of the Newcastle upon Tyne plant of VICKERS DEFENCE SYSTEMS. He was operations director at TI Reynolds, Birmingham.

Mr Philip Ribal has been appointed finance director of DEVELOPMENT AND REALISATION TRUST. He was finance director of Wataglade International Holdings. Mr David Shaffer has been appointed executive vice president of THE MAXWELL MACMILLAN GROUP. He is on the board of Maxwell Communications Corporation, and Macmillan, Inc. Mr Sheldon Abbott becomes group vice president with Maxwell Macmillan.

Mr Dennis Ertion has joined MERRILL LYNCH'S European research department in London as European technology specialist. He was with UBS Phillips and Drew. At HAYMILLS (CONTRACTORS) Mr John Woodhouse relinquishes the post of managing director, but continues as chairman. Mr Colin Harvey, deputy managing director, becomes joint managing director with Mr Robert Butler.

FORD MOTOR CO has appointed Mr Colin Brewthick as director of fleet sales. He was marketing programmes manager for Ford of Europe. Mr Charles S. Cooper has been appointed managing director of COMMONWEALTH RISK SERVICES (EUROPE). He was with American International Underwriters (UK).

M.A. Miliken (above) has been appointed group managing director, LAMONT HOLDINGS, from January 1. He is chief executive of the Belfast branch of the Investment Bank of Ireland.



Contrary to popular opinion, not all bears look alike.

Neither do global asset managers if you examine them carefully. For example, the Julius Baer Group, which has over 40 years experience in international portfolio management. Headquartered in Zurich, Bank Julius Baer also operates in London and New York, bringing together a strong team of international money managers and state-of-the-art technical facilities.

BANK JULIUS BAER logo and contact information for Zurich, London, New York, San Francisco, Los Angeles, Mexico City, Hong Kong, Tokyo, Geneva, Munich.

FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your Unit Trust Code Booklet ring the FT Cityline help desk on 01-925-2128

AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Abbey Unit Trust, Adams Unit Trust, and others, with columns for name, price, and other details.

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GUIDE TO UNIT TRUST PRICING. Includes sections for INITIAL CHARGES, PRICES, and other relevant information for investors.

FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cyteline. To obtain your free Unit Trust Code Booklet ring the FT Cyteline help desk on 01-925-2128

Main table of unit trust prices, organized by company and fund name. Columns include company name, fund name, and price per unit. Includes sections for 'OTHER UK UNIT TRUSTS' and 'INSURANCES'.

INSURANCES

Table of insurance unit trust prices, listing various insurance companies and their respective unit prices.

Continued on next page

FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-825-2128

Main table containing unit trust information with columns for Name, Price, Yield, and other financial metrics. Includes sub-sections for 'MANAGEMENT SERVICES' and 'OFFSHORE AND OVERSEAS'.

OFFSHORE AND OVERSEAS

GUERNSEY (SIB RECOGNISED)

MANAGEMENT SERVICES

GUERNSEY (SIB RECOGNISED)

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GUERNSEY (SIB RECOGNISED)

LUSEMBURG (SIB RECOGNISED)

JERSEY (**)

FT UNIT TRUST INFORMATION SERVICE

Table listing various unit trusts with columns for Name, Price, and Yield. Includes sections for 'The Broad Fund' and 'Equity & Law Unit Trusts'.

Table listing unit trusts under the heading 'ISLE OF MAN (**)'. Includes details for 'CAL Investments' and 'Renaissance Unit Trusts'.

Table listing unit trusts under the heading 'LUXEMBOURG (**)'. Includes details for 'LUX Invest' and 'LUX Invest II'.

Table listing unit trusts under the heading 'OTHER OFFSHORE FUNDS'. Includes details for 'ATSP Unit Trusts' and 'Lloyds Bank Unit Trusts'.

Table listing 'OFFSHORE INSURANCES'. Includes details for 'Schroder High Services Unit Trust' and 'Schroder Money Fund'.

LONDON SHARE SERVICE

Table listing 'BRITISH FUNDS' and 'FOREIGN BONDS & RAILS'. Includes sub-sections for 'Over Fifteen Years', 'Five to Fifteen Years', and 'INT. BANK AND O'SEAS'.

Table listing 'AMERICANS' and 'CORPORATION LOANS'. Includes details for various American unit trusts and corporate loan offerings.

Table listing 'Money Market Trust Funds' and 'Money Market Bank Accounts'. Includes details for various money market investment options.

UNIT TRUST NOTES: Points are in pence unless otherwise indicated and these are expressed in terms of the unit price of 10 pence. These notes are for all existing trusts. Prices of certain other trusts are shown in italics. The unit price of the trust is shown in the table. The unit price of the trust is shown in the table.

LONDON SHARE SERVICE

Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help desk on 01-925-2125

AMERICANS - Contd

Table listing American stocks with columns for 1989 Low, High, Stock, Price, Div, Yld, and P/E. Includes companies like American Express, American International Group, and American Overseas Corp.

CANADIANS

Table listing Canadian stocks with columns for 1989 Low, High, Stock, Price, Div, Yld, and P/E. Includes companies like Canadian National, Canadian Pacific, and Canadian Tire.

BANKS, HP & LEASING

Table listing bank and leasing stocks with columns for 1989 Low, High, Stock, Price, Div, Yld, and P/E. Includes companies like Bank of Montreal, Bank of Toronto, and Finance Trust.

BEERS, WINES & SPIRITS

Table listing beer, wine, and spirit stocks with columns for 1989 Low, High, Stock, Price, Div, Yld, and P/E. Includes companies like Carlsberg, Heineken, and J & J.

BUILDING, TIMBER, ROADS

Table listing building, timber, and road stocks with columns for 1989 Low, High, Stock, Price, Div, Yld, and P/E. Includes companies like Bovis Lend Lease, Bovis Lend Lease Group, and Bovis Lend Lease Group.

BUILDING, TIMBER, ROADS - Contd

Continuation of Building, Timber, and Road stocks table.

CHEMICALS, PLASTICS

Table listing chemical and plastic stocks with columns for 1989 Low, High, Stock, Price, Div, Yld, and P/E. Includes companies like Akzo, Akzo Chemicals, and Akzo Chemicals.

DRAPERY AND STORES

Table listing drapery and store stocks with columns for 1989 Low, High, Stock, Price, Div, Yld, and P/E. Includes companies like Debenhams, Debenhams Group, and Debenhams Group.

BUILDING, TIMBER, ROADS

Continuation of Building, Timber, and Road stocks table.

DRAPERY AND STORES - Contd

Continuation of Drapery and Stores stocks table.

ELECTRICALS

Table listing electrical stocks with columns for 1989 Low, High, Stock, Price, Div, Yld, and P/E. Includes companies like Balfour Beatty, Balfour Beatty Group, and Balfour Beatty Group.

FOOD, GROCERIES, ETC

Table listing food, grocery, and other stocks with columns for 1989 Low, High, Stock, Price, Div, Yld, and P/E. Includes companies like Asda, Asda Group, and Asda Group.

HOTELS AND CATERERS

Table listing hotel and catering stocks with columns for 1989 Low, High, Stock, Price, Div, Yld, and P/E. Includes companies like Holiday Inn, Holiday Inn Group, and Holiday Inn Group.

INDUSTRIALS (Miscel.)

Table listing industrial stocks with columns for 1989 Low, High, Stock, Price, Div, Yld, and P/E. Includes companies like Balfour Beatty, Balfour Beatty Group, and Balfour Beatty Group.

ENGINEERING - Contd

Continuation of Engineering stocks table.

INDUSTRIALS (Miscel.) - Contd

Continuation of Industrial (Miscellaneous) stocks table.

INDUSTRIALS (Miscel.)

Table listing industrial stocks with columns for 1989 Low, High, Stock, Price, Div, Yld, and P/E. Includes companies like Balfour Beatty, Balfour Beatty Group, and Balfour Beatty Group.

INDUSTRIALS (Miscel.) - Contd

Continuation of Industrial (Miscellaneous) stocks table.

INDUSTRIALS (Miscel.)

Table listing industrial stocks with columns for 1989 Low, High, Stock, Price, Div, Yld, and P/E. Includes companies like Balfour Beatty, Balfour Beatty Group, and Balfour Beatty Group.

INDUSTRIALS (Miscel.) - Contd

Continuation of Industrial (Miscellaneous) stocks table.

INSURANCES

Table listing insurance stocks with columns for 1989 Low, High, Stock, Price, Div, Yld, and P/E. Includes companies like Aviva, Aviva Group, and Aviva Group.

LONDON SHARE SERVICE

For Latest Share Prices on any telephone ring direct-0896 43 + four digit code (listed below). Calls charged at 35p per minute peak and 25p off peak, inc VAT

LEISURE - Table listing various leisure companies and their share prices.

PAPER, PRINTING, ADVERTISING - Contd - Table listing companies in the paper, printing, and advertising sectors.

PROPERTY - Table listing various property-related companies.

TEXTILES - Contd - Table listing textile companies.

TOBACCO - Table listing tobacco companies.

TRANSPORT - Table listing transport companies.

TRUSTS, FINANCE, LAND - Contd - Table listing trusts, finance, and land companies.

TRUSTS, FINANCE, LAND - Table listing trusts, finance, and land companies.

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TRUSTS, FINANCE, LAND - Table listing trusts, finance, and land companies.

TRUSTS, FINANCE, LAND - Table listing trusts, finance, and land companies.

OIL AND GAS - Contd - Table listing oil and gas companies.

OIL AND GAS - Table listing oil and gas companies.

OIL AND GAS - Table listing oil and gas companies.

MINES - Contd - Table listing mining companies.

MINES - Table listing mining companies.

MINES - Table listing mining companies.

MOTORS, AIRCRAFT TRADES - Table listing motor and aircraft trade companies.

Commercial Vehicles - Table listing commercial vehicle companies.

Components - Table listing component companies.

Garages and Distributors - Table listing garage and distributor companies.

NEWSPAPERS, PUBLISHERS - Table listing newspaper and publisher companies.

PAPER, PRINTING, ADVERTISING - Table listing paper, printing, and advertising companies.

SHOES AND LEATHER - Table listing shoe and leather companies.

SOUTH AFRICANS - Table listing South African companies.

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TRADITIONAL OPTIONS - 3-month call rates - Table listing traditional options.

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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar and pound drift down

THERE WERE no strong factors to move the foreign exchanges yesterday in a market lacking economic news from the main financial centres. The dollar and sterling drifted lower in quiet trading. The dollar continued to suffer from nervousness created by Monday's sharp fall in share prices on Wall Street and from recent data showing weakness in the US manufacturing sector. This coupled with unexpected intervention by the Federal Reserve to add liquidity to the New York banking system yesterday was \$2bn of customer repurchase agreements - increased speculation about an easing of the Fed's monetary stance.

ness investors see opportunities in US property and other relatively cheap assets caused by a slow down in the economy. At the close in Europe the dollar had fallen to Y143.40 from Y143.65; to DM1.8445 from DM1.8530; to SFr1.6175 from SFr1.6240; and to FFf6.2580 from FFf6.2775. According to the Bank of England the dollar's index fell to 69.8 from 69.9. Sterling gained a little ground against the dollar, but weakened against other major currencies, including the D-Mark. Movements were largely technical however with the market still regarding the pound as an expensive currency in which to run short positions because of the high level of London interest rates. The market is looking for some further guidance on UK economic policy, following the

resignation of Mr Nigel Lawson as Chancellor of the Exchequer, and awaits with some nervousness the Autumn Statement from Mr John Major, the new Chancellor. However, no significant change in policy direction is expected, and the main focus of attention is likely to be the next set of UK trade figures in the latter part of this month. Until then the pound is unlikely to come under any strong pressure. Sterling gained 15 points to \$1.5810, but fell to DM2.9160 from DM2.9200; to Y225.75 from Y227.00; to SFr2.5575 from SFr2.5650; and to FFf9.8850 from FFf9.9100. The D-Mark remained relatively soft against its partners in the European Monetary System, as the West German Bundesbank indicated a wish to see a decline in short term interest rates in Frankfurt.

EURO-CURRENCY INTEREST RATES

Table with columns for currency (Sterling, Deutschmark, etc.), term (3 months, 6 months, 1 year), and interest rate.

STERLING INDEX

Table showing Sterling Index values for various currencies (US Dollar, Canadian Dollar, etc.) and their percentage changes.

CURRENCY RATES

Table showing currency rates for Sterling, Deutschmark, Japanese Yen, etc., with columns for current and previous rates.

CURRENCY MOVEMENTS

Table showing percentage changes in currency values for Sterling, Deutschmark, Japanese Yen, etc.

OTHER CURRENCIES

Table showing exchange rates for various currencies including Australian Dollar, Hong Kong Dollar, etc.

EXCHANGE CROSS RATES

Table showing cross-rates between major currencies like Dollar, Deutschmark, Yen, etc.

FINANCIAL FUTURES AND OPTIONS

Table for LFFE 1000 ONLY FUTURES OPTIONS showing strike prices, call/put settlements, and prices.

Table for LFFE 1000 ONLY FUTURES OPTIONS showing estimated volume total, call/put prices, and previous day's open.

Table for LFFE 1000 ONLY FUTURES OPTIONS showing estimated volume total, call/put prices, and previous day's open.

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MONEY MARKETS

Bundesbank signal

THE WEST German Bundesbank sent a signal to the Frankfurt money market yesterday that short term interest rates are still too high. Dealers were surprised when the Bundesbank set a fixed rate tender at 7.30 per cent for a 28-day securities repurchase agreement tender.

The money will be needed to replace DM25.8bn draining from the banking system today as an earlier pact expires. In previous weeks the Bundesbank has offered a tender for 28 days at a fixed rate of 7.30 per cent, but has also offered three-month money at rates bid by the market. This has led to banks bidding above the 8 per cent Lombard emergency financing rate for these longer term funds.

The fact that the central bank has set this week's tender at a fixed 7.30 per cent was taken to indicate that it wants to see a further decline in call money away from the Lombard rate. Call money eased to 7.75 per cent yesterday from 7.80 per cent.

In London three-month interbank fell to 15.15 per cent from 15.15 per cent as sterling held fairly steady on the foreign exchanges. Trading was

quiet with the downward trend led by movements on the futures market. Short term interest rates are still too high, and touched 85.18 before closing at 85.14, compared with 85.10 on Monday.

Credit conditions remained tight on the London money market, with the Bank of England forecasting a day-to-day credit shortage of \$600m, but providing total help of only \$300m. Before lunch the authorities bought \$280m bills outright by way of 50m local authority bills in band 2 at 14 per cent, and \$280m bank bills in 2 at 14 per cent. In the afternoon the Bank of England bought another \$216m bank bills in band 1 at 14 per cent.

Bills maturing in official hands, repayment of late assistance and a take-up of Treasury bills drained \$16m, with Exchequer transactions absorbing \$480m, and bank balances below target \$25m. These factors offset a fall in the note circulation adding \$85m to liquidity.

In Brussels the Belgian National Bank raised the interest rate at yesterday's tender on four-month paper, regulated by the Securities Regulation Fund, by 0.20 per cent to 9.85 per cent. Other short-term rates, including the three-month rate - the main instrument of monetary policy - were left unchanged.

FT LONDON INTERBANK FIXING

Table showing interbank fixing rates for 3 months US dollars and 6 months US dollars.

MONEY RATES

Table showing money rates for Treasury Bills and Bonds, including overnight, one month, and three month rates.

LONDON MONEY RATES

Table showing London money rates for various currencies and terms.

BASE LENDING RATES

Table showing base lending rates for various banks and currencies.

WORLD ADVERTISING

The Financial Times proposes to publish this Survey on 4 DECEMBER 1989. For a full editorial synopsis and advertisement details, please contact: NEVILLE WOODCOCK on 01-873 3365 or write to him at: Number One, Southbank Bridge, London SE1 9HL.

FAIRBANKS FINANCIAL MORTGAGES/REMORTGAGES. ARE YOU AWARE THAT THERE IS FOREIGN INTEREST IN YOUR MORTGAGE? * ECU loans at 11% fixed. * Deutschmark loans at 10%. * Sw. Franc loans at 9.75%. MULTI CURRENCY FACILITIES ALSO AVAILABLE. Rates correct at time of going to Press. If you would like further information on any of the above please call 01-385 5544.

GRANVILLE SPONSORED SECURITIES. High Low Company Price Change. Includes a list of securities such as 343 295 Ass. Brit. Ind. Ordinary, 210 249 Bankers Group (SE), etc.

JOTTER PAD. A grid-based puzzle or game area.

CROSSWORD

No.7,084 Set by CINEPHILE

Crossword puzzle grid with clues for Across and Down words.

Solution to Puzzle No.7,083. Includes a grid and the corresponding words for the crossword puzzle.

WORLD STOCK MARKETS

Table of world stock markets including sections for Australia, France, Germany, Italy, Sweden, and Japan. Each section lists various stocks with their prices and changes.

Table of Canadian stock markets including Toronto and Montreal. It lists various stocks and their prices, along with a section for Toronto 2pm prices.

Table of Japanese stock markets listing various companies and their stock prices.

Table of stock indices including Dow Jones, Standard and Poor's, and various regional indices. It also includes a section for New York active stocks and trading activity.

Table titled 'TOKYO - Most Active Stocks' listing the top performing stocks in Tokyo for Tuesday, November 7, 1989.

Advertisement for 'Travelling by air on business?' featuring a list of airlines and destinations.

Large advertisement for 'Travelling on Business in France?' featuring a list of hotels in Paris, Lyon, and Strasbourg.

NYSE COMPOSITE PRICES

NASDAQ NATIONAL MARKET

3pm prices November 7

Table of NYSE Composite Prices listing various stocks with columns for Stock, High, Low, Close, and Change.

Table of NASDAQ National Market listing various stocks with columns for Stock, High, Low, Last, and Change.

AMEX COMPOSITE PRICES

3pm prices November 7

Table of AMEX Composite Prices listing various stocks with columns for Stock, High, Low, Close, and Change.

Free hand delivery service for all subscribers who work in the business centres of LISBOA AND PORTO. Includes Lisboa 887844 logo.

SECTION III

FINANCIAL TIMES SURVEY



After the emergence of a hardline leadership in China, Hong Kong is wondering if it can

sustain a role as a wide-ranging capitalist centre, able to withstand the inevitable buffeting and interference from communist Peking, says John Elliott

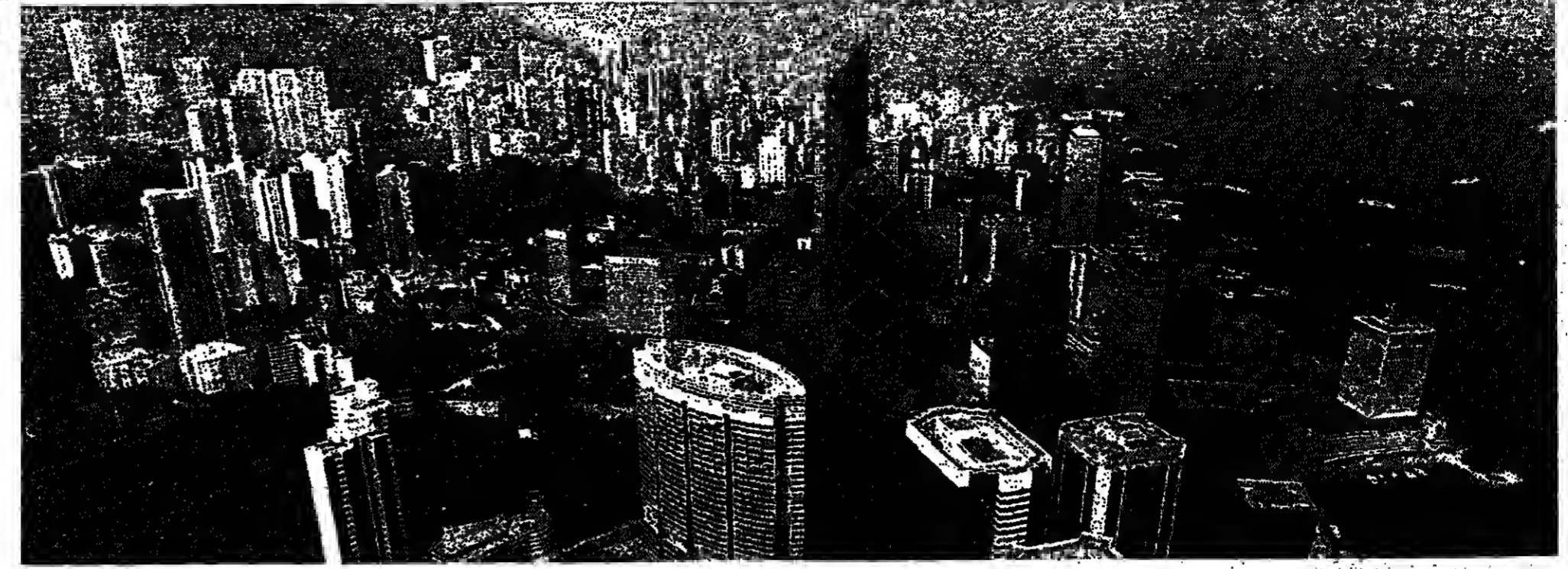
Learning to live with Peking

FOR YEARS Hong Kong has carefully cultivated its confident image as an internationally important financial and business centre. That confidence has now been replaced by uncertainty as it faces persistent accusations from Peking that it is a centre for the subversive activities of political dissidents bent on overthrowing China's Communist regime.

Alternatively, will it enter the next century back where it was in the late 1890s as a prosperous trading centre, based on one of the world's best deep water harbours. Then it would be a rather glibly mirror of modern-day Shanghai, important but not internationally significant.

This is the latest fallout from the army crackdown on Chinese students' demonstrations in June and the emergence of a hardline leadership in Peking. The leadership seems prepared to sacrifice some of the colony's capitalist self-confidence and economic buoyancy in the interests of squashing what it regards as dangerous political activity.

The events of the last few months have brought home to people the reality of Hong Kong's return to Chinese sovereignty in 1997 and made them worry that China may not keep its pledge of allowing Hong Kong a "high degree of autonomy" for at least 50 years after 1997.



In the foreground, above, new hotel and office complexes in Hong Kong; with, centre, the Bank of China headquarters, the tallest building in Asia.

HONG KONG AS A BUSINESS AND TRADING CENTRE

staff problems caused by a growing brain drain. No-one knows the answer to the questions about the future because it is impossible to estimate how long Peking's existing hardline leadership will remain in power. What is clear is that the Basic Law, which will form Hong Kong's mini-constitution after 1997, is likely to have far fewer provisions for democracy and autonomy than had been expected before the June events in China politicised Hong Kong's population. That will knock confidence.

Consequently, there are now two views about how to treat China. One, which has been gaining ground among both local Chinese and expatriate businessmen, is that Hong Kong must learn to live with Peking. The Communist leadership can be criticised but not provocatively defied.

People who are interested in the future of Hong Kong must realise that we have a big neighbour. We must not make it more difficult for ourselves by not being sensitive to the views of our neighbour," says Mr William Purves, chairman of the Hongkong Bank. "We have a great future if people here do not shoot themselves in the foot. Our future is with China".

be announced soon. Similarly, companies are taking initiatives to distance themselves from interference by Peking's Communists. More than 40 companies have this year moved their domicile to offshore centres such as the Cayman Islands and Bermuda.

Foreign investment is still arriving, partly to capitalise on current prosperity and a construction boom, both of which go with a per capita income estimated at approaching US\$11,000. Companies from Japan and elsewhere also want to make use of Hong Kong's labour force, despite rapidly rising costs, and to establish links with China.

It is estimated that at least 1.6m-2m people in China's southern Pearl River Delta work in Hong Kong-linked low-wage factories and that perhaps as many again are employed in related activities, bringing the total to 4m. Since June production has been virtually normal, but companies in the toys and other industries have accelerated their search for dual sourcing arrangements in other low wage locations such as Thailand to assure worried foreign buyers of regular deliveries.

- In the foreground, above, new hotel and office complexes in Hong Kong; with, centre, the Bank of China headquarters, the tallest building in Asia.
- ON OTHER PAGES:
 - Economic outlook prospects as a financial and business centre, page 2.
 - Key facts: plans for new port and airport; the property market, page 3.
 - Chinese companies in Hong Kong; the brain drain, page 4.
 - Trade and industry, page 5.
 - Banking; offshore investment management, page 6.
 - Financial markets and regulations, page 7.
 - Futures; Exchange; investment in tourism, page 8.
- Editorial production: Michael Wilshire; pictures: Glyn Genin and Ashley Ashwood.

ceivable that Hong Kong might fade to become a far less important regional financial centre and still service China satisfactorily. The main strengths that could keep the place going are the natural assets of its port and its people who, as refugees from the mainland, strive for financial success.

Local insight. Global outlook.

Hongkong Bank

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HONG KONG 2

THE PLANES to Ho Chi Minh City in Vietnam (it used to be called Saigon) are full these days, the load-factors boosted not least by Hong Kong property developers. Several of these are busy leasing old office buildings and renovating them to a standard which multinational businesses will find acceptable.

As 40-floor office towers rise in Manila, and Bangkok is choked by a construction boom, there are reminders all around South East Asia that changes can take place amazingly fast. Does this represent a threat to Hong Kong, or simply re-inforce its opportunities as the leading financial and business centre in the region?

The clock is ticking away to 1997. With the brain drain putting increasing pressure on Hong Kong's financial institutions, rival centres could seize their chance.

Barry Riley on Hong Kong's prospects as a leading financial and commercial centre

A great place to be based for business

over, the mainland is changing, says Mr Faber, who cultivates a reputation as the territory's resident Dr Doom - "if China opens up, then in ten years there could be five or six cities more important than Hong Kong. And if China does not open up, Hong Kong will be in a lot of trouble."

Right now, however, Hong Kong remains a lot of advantages - "it's a wonderful place to be based," says Mark Mobius, who runs international emerging markets funds out of Hong Kong for Templeton Investment Management, and scours the Pacific rim for undervalued investment opportunities. He points to the excellent infrastructure, including top quality telecommunications, efficient travel connections and free flows of information. Work permits are relatively easily available for financial professionals, and personal and business taxes are comparatively low (with no tax at all on investments held outside Hong Kong).

One problem, however, is the cost of property. Land is inevitably in short supply in Hong Kong, but the scarcity is exaggerated by the Government's land release policy, which is designed to provide revenue. Property costs therefore amount to a kind of hidden tax on citizens and businesses in the territory.

Hong Kong, moreover, is not as free-wheeling and easy-going as it used to be. Since the stock market scandals of two years ago threatened the territory's reputation, the Government has cracked down, against the background of tighter and better-harmonised regulation in Europe and America.

Philip Tose, a well-known local stockbroker, who early this year became chairman of Peregrine Capital, observes that when it comes to regulation of the financial markets there has been "a fairly wide

swing of the pendulum." The approach of the authorities, he says, has gone "almost from the sublime to the ridiculous".

Stephen Clark also worries that the dynamism of the local markets could be destroyed by the bureaucrats. The financial community, he says, was too hasty in 1988 in welcoming the conclusions of Ian Hay Davison, the top London accountant who was commissioned by the Government to write a report in response to the scandals of 1987.

"We should all blame ourselves," he considers. "The idea that the Hong Kong Stock Exchange should meet the standards of London or New York is quite inappropriate."

Local practitioners are doubtful, for instance, whether Hong Kong companies will be willing to accept tough disclosure standards unless there are clear rewards in the form of high market ratings. In this sense, the political risks in Hong Kong, which have led to stock market weakness, may make it more difficult to implement a clean-up campaign.

The Government, however, is clearly concerned to prevent Hong Kong from falling too far behind international practices. It believes that it must create a high quality financial industry by 1997.

There can be no absolute guarantees that the Chinese Government of that time will protect and sustain a capitalist Hong Kong, though the current regime has promised to do so. But at least it seems reasonable to suppose that a well-regulated Hong Kong will be more useful and attractive to the minimum as a gateway to the world than a scandal-ridden cowboy marketplace with a poor international reputation. On this view, Hong Kong needs to clean up its act in order to secure its very future.

This interest by the Government in the honesty of the markets is, however, relatively

new. Previously it has been happy to let those dealing in the markets look out pretty much for themselves. Once, phenomena such as runs on failed banks, used to be a fairly normal part of the South China financial scenery. But they are no longer considered to be tolerable in a sophisticated financial economy.

"We've got to live down the past," says Anthony Nicolle, the Banking Commissioner. His policy of requiring banks in Hong Kong to comply with the internationally determined Basle Committee capital ratios sooner than in many other countries has caused eyebrows to be raised locally. "It's a way of telling the world that Hong Kong has got a soundly capitalised system," he says.

The main concern of the colonial Government over the years has been in insisting upon openness to outside participation - originally so that the requirements of the British Empire could be serviced. Now, there is a need to demonstrate to the Chinese Government that Hong Kong is plugged securely into the global capital markets - with the presence of some 350 international banks, for instance, either with full or deposit-taking licences.

In sharp contrast, most other financial centres in the region are very protective of domestic interest groups. International firms are still struggling to get into places like Seoul and Taipei. The battles of foreign stockbroking firms to enter the Tokyo Stock Exchange are well documented.

Tensions

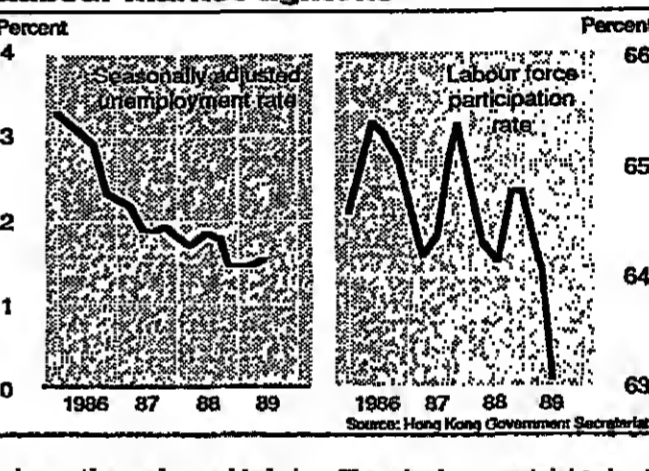
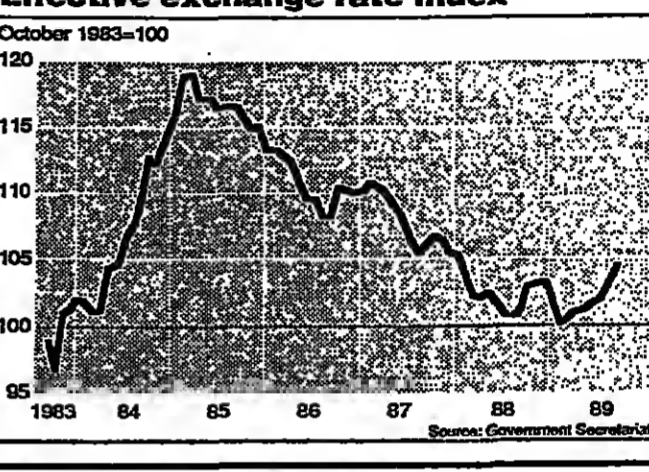
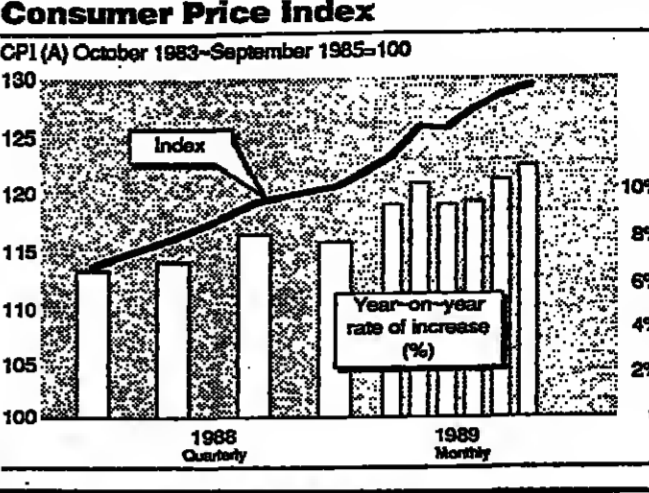
Despite the policies of the Hong Kong administration, this underlying tension between domestic and international priorities nevertheless persists, and it has surfaced recently in the form of an argument over the new Stock Exchange clearing system.

Local brokers want to settle quickly, to minimise their working capital needs and their bad debt risks, but brokers with international clients need more time in order that certificates can be fetched from global notations, possibly thousands of miles away.

But at the Hongkong Bank, Mr Purves is adamant that the territory's financial industry must become more and more international. He points to the fact that the Japanese, who take a very long view, are investing in Hong Kong on the basis of its potential as a gateway to China - "the opportunities for Hong Kong could be very great," he says.

SIGNS OF A SLOWDOWN

A lively economy takes a breather



Republic. However, Hong Kong's exports of consumer goods into China, representing about a quarter of the territory's total exports, are likely to suffer.

"Hong Kong has become over the years very much more dependent on the mainland economy," he says. Manufacturing investment is falling off, while hotels and tourist shops are being hit by American cancellations and by the sharp fall in visitors to China who in the past have often spent two or three nights in Hong Kong en route.

The tourist dip should turn out to be temporary, however. A rapid expansion in the hotel industry saw the number of bedrooms climb by 15 per cent in the year to June, and although the immediate effect has been to push occupancy rates down sharply (by eight percentage points in the first half of the year) the industry will now be able to market its capacity more aggressively.

The threat to the level of manufacturing investment next year could be more worrying. But overall, according to Mr McLean, "the economy has survived the passage of the 4 in remarkably good shape."

But Hong Kong remains a small economy buffeted by global forces. In particular, the pegging of its currency to the US dollar has brought confidence, but has left the territory vulnerable to the vagaries of the American currency. This year the strength of the dollar has probably been welcome, as have the rises in interest rates during the first half, but it is the US Federal Reserve which will determine how interest rates move during 1990.

Looking further ahead, Hong Kong is now focusing on the need for infrastructure spending if it is to avoid running into serious bottlenecks. The existing Kai Tak airport, for instance, is approaching full capacity, and road links with the mainland need to be improved.

Last month the Governor, Sir David Wilson, unveiled a plan costing HK\$12.7bn (£10.6bn) for a new airport and seaport development scheme. The motivation is political as well as economic, but most businessmen in Hong Kong agree that action needs to be taken to underpin the territory's long-term development.

Immediately, however, the Financial Secretary, Sir Piers Jacobs, was warning that taxes may have to be increased in order to pay for part of the costs. He once again raised the prospect of a sales tax, which would be highly unwelcome in Hong Kong's freeport culture.

Hong Kong's economy is fast growing up. But maturity brings added responsibilities, and a retreat from the simplicities of the past.

Barry Riley



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Hong Kong Trade Development Council

Employment in manufacturing in the territory actually fell by 4 per cent in the year to March, but there was a 13 per cent increase in the number of people working for financial and other business services. The workforce as a whole is growing only very slowly - held back by a decline in the participation rate from 66 per cent five years ago to about 63 per cent today. The fall reflects factors such as a rising proportion of old people, and greater involvement of youngsters in full-time higher education.

The acting Government economist, Mr K.Y. Tang, comments that Hong Kong is benefiting in GDP from the one-off shift of people out of manufacturing into services

where the value added is greater. However, this also implies that the economy is becoming more mature, and although earnings in financial services may be higher, they also offer less scope for productivity growth. The seeds of a future slowdown in the growth trend are therefore being sown.

As for the immediate cyclical outlook, Mr Tang sees a "natural process of adjustment in the economy." There has been a good revival from the immediate impact of the political crisis in June, but there will be no acceleration this year, and much depends on the performance of the US economy.

There is also uncertainty about Hong Kong's heavy investment in China - "I believe that 1990 will be another year of moderate growth," he says.

Alan McLean, who has just left Government service to become the Hongkong Bank's chief economist, maintains a close study of the situation on the mainland. It is, he says, a mixed picture.

On the positive side, the business of shipping raw materials and components into neighbouring Chinese factories for further processing is continuing to be largely unaffected by the political and economic difficulties of the People's

The colony has the world's busiest container terminal

Business centre based on a deep-water port

HONG KONG'S role as a broad business and service centre has long been overshadowed by its internationally famous but narrower financial sector. The development of the present-day financial city, however, began with commerce in what is one of the world's most perfect natural deep water harbours, and its future may well depend on this.

It was the port that led to the development of Hong Kong as an entrepot for China. A manufacturing industry then grew up, followed by development of the financial sector and more general business services. With the opening up of China's economy in the past decade, the entrepot free port role has come back to the fore, and manufacturing has given way to more services as labour-intensive factories have switched across the border to cheaper locations in China.

"Hong Kong is a centre for manufacturers, rather than a centre of manufacturing," says Mr Andrew Leung, the Government's director of industry. This is a reference to services such as financing, buying of materials, quality control, packaging, marketing and shipping which are partly provided for goods produced elsewhere, mostly in southern China.

The services sector, including finance and construction, involved trade totalling HK\$141bn last year. When local services are included, it contributes approaching 70 per cent of the colony's GDP and employs about 60 per cent of the working population. The container port has overtaken Rotterdam as the busiest in the world, and the airport is the sixth busiest in terms of pas-

sengers handled.

But with 1997 looming, there is doubt about the future. So Hong Kong is developing as a city with mostly low-cost services. The development of industry investments which have payback periods in the early to mid-1990s and which can later be moved out fairly easily.

This raises the question of whether Hong Kong can strengthen its base and thus improve its survival prospects by developing as a centre for a wider part of the Asia-Pacific

the colony's current wealth, or it involves companies positioning themselves to tap China's vast potential market, however long the waiting period.

Japanese companies illustrate the main trends - "the China factor in these investments so far is limited, but everyone is aiming at China in the long-term," says Mr Yukio Satoh, Japan's Consul General. His government's statistics show that Japan's investment in all sectors during 1988 totalled US\$1.66bn, up from

US\$1.07bn in 1987, and the largest Japanese capital investment in Asia.

By next year, 11 Japanese department stores will be running a total of 19 stores and supermarkets, cashing in on both local consumers' and tourist demands, and also buying goods in China for their headquarters. One of the groups, Seiyu, is buying a 40 per cent stake in the local Wing On Department Stores. Another group, Yaohan, is moving its headquarters into the colony, partly as a long-term strategy to prepare for the China market.

There are 49 Japanese banks (28 with branches and 21 with representative offices) and 35 securities companies. They are highly mobile and, for at present, find Hong Kong's financial markets, which are much more free than Tokyo's, a good place from which to do international business, not just involving China.

The port is probably Hong Kong's best economic insurance for the future, says John Elliott

Rim region, than just China.

"China is a huge market, but it is not always the best choice and it is not essential nor indispensable," says Professor Edward Chan, director of the University of Hong Kong's Asian Studies Centre. "We can diversify away from China. Since June 4, Hong Kong companies have become more aware that they must internationalise themselves."

Professor Chen says this could be done by diversifying away from the politically sensitive area of finance and instead becoming a regional centre serving a bigger geographical area for electronic data, communications, technology transfer, and legal and other services which help to attract company regional headquarters.

However, a vast proportion of the commitment and investment now going into Hong Kong is either of the quick pay-back variety, cashing in on

Japanese manufacturers had provided 31 per cent of the colony's HK\$26.17bn total (at original cost) foreign investment by the end of last year, according to Hong Kong government figures. This is the second biggest total after the US, which had 34 per cent, and before China (11 per cent) and the UK (8 per cent). The investment is using low cost labour in the colony, sometimes linked to operations in southern China, and some of the products cater for the colony's booming construction industry.

Four out of six foreign investments in manufacturing approved in the first two months after the June 4 Tiananmen Square crackdown were from Japan. Totalling HK\$183m, they involved Daini Concrete, Daiwa Steel, NEC for software, and Lamda Magnetics. There are two notable exceptions to the short term investment trend which involve projects with pay-back periods after 1997. One is a HK\$5.5bn pledge by an international consortium led by Sir Y.K. Pao's Wharf Group for developing the colony's first cable television service and a second telecommunications network. This shows confidence that there will continue to be a high demand for telecommunications and for home entertainment after 1997.

The other is the government's new HK\$12.7bn infrastructure development plan which includes large expenditure on the port as well as an airport running up to 2007. This demonstrates confidence that China will not be able to ignore such a facility, which has an average annual container traffic growth rate of 14

Continued on page 3

HONG KONG 3

Investment yields on Hong Kong property are high by international standards

Resilient property market holds most of its gains

YOU can't keep the resilient Hong Kong property market down. In the past few months it has been battered by the post-Tiananmen Square confidence crisis and is now threatened by an economic slowdown. But property values have bounced off the bottom, and remain quite close to the all-time peaks seen last spring.

Of the two only really weak sectors at present, one is the top end of the residential market, where the balance is affected by heavy supply as well as by political uncertainty, and prices may have eased by 25-30 per cent. Elsewhere, retail unit rentals in the prime tourist areas have been adversely affected by the fall in the numbers of visitors. But in general, the market has been resistant enough for local property men to regain their natural bullishness very quickly, even though one or two observers detect a renewed weakening of the office market within the past month.

"We are heading back to normality," says Alan Hill, managing director of Jones Lang Wootton. "This is a real business town, as long as China leaves it alone."

"The Hong Kong market is still fundamentally sound, and cheap in world terms," argues David Davies, chairman and managing director of First Pacific. "It is cheap compared to what it will ultimately represent as the New York of China. People should never write this place off. We're only on the edge of its potential."

Another property man who is anxious to play down the political risks is Lo Ka-Shui, managing director of the Great Eagle Company. "The world economy has more bearing on Hong Kong than the political situation," he says. "China needs Hong Kong as a middle-man."

Mr Lo recently emerged as either the shrewdest or the most starry-eyed of Hong Kong property men when his consortium emerged as the winner of the tender for the most important development site to have come on the market in recent months in the prime Central district.

The Garden Road site, next to the towering Bank of China building, the tallest skyscraper in Asia, would probably have fetched between HK\$2bn and HK\$3bn for the Government had the tender not come a few weeks after the June 4 Peking massacre. The Government judged that a postponement might have jolted confidence even more.

As it was, Great Eagle, backed by Citicorp, which will take half the space in one of the two towers planned for the site, won with a bid of HK\$2.7bn (\$225m).

"Whenever there is political uncertainty the property market is always very cheap," Mr Lo says. However, he confesses that in the highly fraught conditions of the time, Great Eagle needed the encouragement of its international partners, who were more optimistic than local people. "That probably helped to influence our decision," he says.

Three or four months later, with the market looking much steadier, he reckons he is on to



Dr Lo Ka-Shui, managing director of the Great Eagle Company, seen with a model of the Citicorp project.

a winner. He estimates the development costs at HK\$3,500 a square foot, but the current value of such a property would be over HK\$6,000. The return at current prime rentals would be some 23 per cent. So rentals could halve, and the project would still generate more than enough to cover financing costs.

Lo Ka-Shui reckons that far from being adventurous he is highly conservative. Hong Kong is the only significant business centre around the world where such high returns are still available.

"I want a yield higher than the cost of funds," he says, adding that Great Eagle's cost of money is some 9 per cent. "I cannot find that outside Hong Kong. I don't believe in relying on capital appreciation. That is speculation."

In general, the office market has appeared steady this autumn. Rentals almost doubled in 1988, but the cooling of economic growth this year has capped the boom. With an underlying growth of demand estimated at some 2m square feet annually, the restricted supply expected over the next couple of years should serve to support rentals, which at some HK\$60 a square foot per month at the top end in Central are equivalent to City of London levels.

Growing congestion in the prime commercial districts is being addressed by plans to decentralise office developments, especially along the outer stretches of the Mass Transit Railway.

However, emigration is a theme which troubles property men - "it is something that concerns us all," admits David Davies, arguing that it is "marginally wrong" for foreign governments to solicit for skilled workers in Hong Kong, with offers of passports.

In the residential market, all the same, there is little sign of any serious impact from the brain drain. According to Alan Hill, emigrants may be holding on to their apartments after leaving Hong Kong, or possibly those leaving may be only part of the household. "We're certainly not seeing armies of people saying 'we must sell'," he remarks.

At the top end of the residential market, prices are nevertheless still off the top, although whether this is due to nervousness by buyers or a more cautious lending policy by the banks is not clear.

Average apartments in the 700 square foot bracket have seen no more than a 10 per cent dip. This is because, according to one sceptic, "they

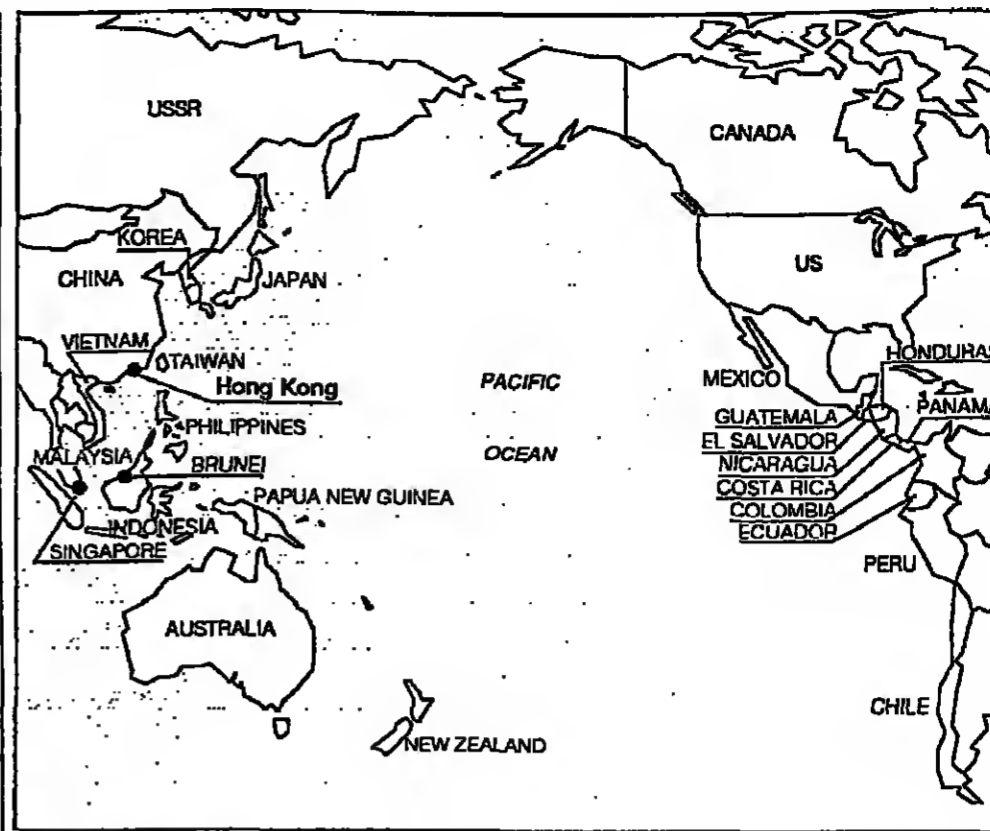
are bought by people who don't have the option to leave Hong Kong."

Investment yields on Hong Kong property are high by international standards, but this partly reflects the artificial nature of the property market, with the supply of development land being limited to 50 hectares a year.

This adds an additional element of political uncertainty. Last month the Government announced ambitious new infrastructure proposals,

including a new airport and extensive development of Lantau Island, while there are substantial land reclamation schemes for Central and Wan Chai districts and Kowloon.

It is assumed that such developments will be carefully phased in such a way as to protect existing property values. That is the way in which the Hong Kong Government has always behaved in the past. But it is a brave man who makes assumptions about what will happen after 1997.



Services sector

Continued from page 2

per cent and far outclasses anything at Shanghai, Guangzhou or elsewhere on the mainland.

Mr Simony Murray, managing director of Hutchison Whampoa which is controlled by Mr Li Ka-Shing and runs over half the container termi-

nals' business through a consortium, says 80 per cent of its cargoes are for Hong Kong itself or China. He considers this an advantage because transit traffic unrelated to Hong Kong or China "has no value and can disappear overnight." He expects his group will "get its money back" on one terminal it is now building

by 1996 and plans to bid for another next year. This commitment reflects the fact that the port is probably Hong Kong's best economic insurance for the future, given the risk that Peking's Communist and bureaucratic government will knock international confidence in the more transitory financial sector.

KEY FACTS ON HONG KONG

- Status: British colony; territory reverts to Chinese sovereignty on July 1, 1997.
- Population: 5.73m (87 per cent ethnic Chinese).
- Currency: HK dollar pegged at HK\$7.80: US\$1.
- GDP per capita (current prices): US\$10,000 to \$11,000 (est. 1989), (14.2% growth).
- GDP growth: 5 per cent, (1988 estimate)
- Inflation: 0.0% (August, 1989)
- Total exports: 1988, HK\$493.1bn (30.4% growth), incl. domestic exports: HK\$217.7bn (11.5%

- growth); re-exports: HK\$275.4bn (50.7% growth).
- Total imports: 1988, HK\$498.8bn (32% growth).
- Labour force (March 1989): 2.73m incl. manufacturing: 814,000; wholesale, retail, export/import: 518,000; finance, real estate, business services: 241,000; hotels and restaurants: 169,000.
- Unemployment rate, mid-1989, seasonally adjusted: 1.3 per cent.
- Land area: 1,070 sq. km.
- Population density: 5,355 persons per sq. km.

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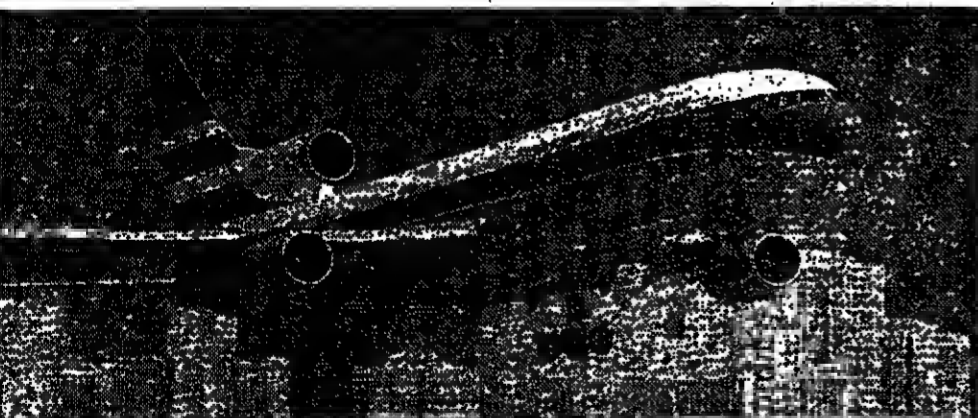
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New airport and infrastructure projects help to rebuild confidence in colony's future

Bold plans under way



Kai Tak is already the world's sixth busiest airport

AN AMBITIOUS 15-year infrastructure construction programme costing HK\$197bn at current prices has been drawn up by the Government to replace crowded airport and shipping facilities and to give Hong Kong's economy a boost in the mid-1990s when the pace of growth is expected to slow.

Other major projects are also being planned, including a third cross-harbour tunnel and a massive land reclamation scheme from the front of a new convention centre in North Wanchai to the central area.

If fully implemented, this would out-class most of the recent dramatic changes to

Hong Kong's skyline. The Government is making the most of these plans in propaganda terms as part of its effort to rebuild confidence in the future of the colony following the June events in China. It has been told by advisors that the planned new airport is financially viable, and senior government officials say they have had approaches from local and international banks and companies. The government hopes the private sector will finance between 40 and 60 per cent of the total HK\$137bn.

The existing container port is the busiest in the world, ahead of Singapore and Rotterdam, with average annual

growth of 14 per cent in the past five years. The new plans envisage increasing container throughput five-fold by 2006.

A new airport is urgently needed because the existing single-runway Kai Tak airport is already over-crowded and will probably reach saturation point between 1991 and 1993, depending on the rate of growth of passenger traffic.

With 15m passengers a year, it is the world's sixth busiest airport, but a 20 per cent annual rate of growth has slowed to 11-12 per cent in the past couple of months as a result of the situation in China.

The new airport is planned

Continued on page 4

More manufacturing shifts across the border into China

Importance of re-exports continues to grow

IN THE ten years since the start of China's open-door policy, Hong Kong's re-export trade has grown at an average rate of 25.7 per cent every year, compared to 10.6 per cent for domestic exports.

Last year the value of re-exports finally outstripped Hong Kong's own domestic exports for the first time since the late 1940s, making up 56 per cent of the total. This is mostly testimony to the renewed importance of the British Colony as a trading post between the rapidly industrialising southern coastline of China and the rest of the world. It also reflects the shift by Hong Kong companies of a lot of their labour-intensive manufacturing activities across the border into China.

The importance of re-exports has continued to grow this year, at a time when the rate of growth of Hong Kong's trade has been decelerating markedly, reflecting a slower increase in demand in major markets for key products, such as garments and toys.

Hong Kong's domestic exports grew by only 4.8 per cent during the first nine months of this year. At the same time, re-exports grew by 32.1 per cent to make up 56.5 per cent of the total.

Peking's economic austerity measures have hurt Hong Kong's re-exports to China by dampening consumer demand there, but local economists regard the global outlook as fairly encouraging as long as major markets, such as the US and the European Community, upon which both China and Hong Kong rely very heavily to fuel their export growth, manage a "soft landing."

The austere programme is not expected to hurt re-exports related to outward processing by Hong Kong companies, because China's export industries are continuing to win the support of the authorities who are keen to make a secure foreign exchange shortage.

Re-exports are those goods imported and later re-exported without undergoing any manufacturing process, though they may be checked for quality or packaged. They are providing a

RE-EXPORTS BY MARKETS (in value terms)

	First half 1988 (\$m)	First half 1989 (\$m)	Growth rate (%)	Share of total re-exports (%)
All markets	117,321	161,096	37	100
China	39,044	52,558	35	33
United States	20,482	29,787	45	18
Japan	7,294	10,221	40	8
Taiwan	5,516	5,159	25	5
Republic of Korea	5,288	5,769	10	4
GD	3,509	5,723	63	4
Rest of the World	34,780	47,590	38	30

valuable boost to Hong Kong's economic growth, particularly since the gap between the value-added component of domestic exports and re-exports is not as great as in most other countries. This is due to two reasons. First, Hong Kong's domestic exports have a lower value-added component than is typical in other countries, since nearly all raw materials, and large quantities of parts and components, have first to be imported.

Second, the value-added

component - all contributing significantly to the local economy, even though their products were once being sold as re-exports, instead of domestic exports.

In addition, the local transportation sector benefits from the large quantities of goods which pass through the port as trans-shipments, not appearing in Hong Kong's trade statistics, but adding to the volume of port traffic.

The Hong Kong Government estimates that of those re-exports going into China, 63 per cent are for China's own use and 37 per cent for outward processing as re-exports. China is the largest market for Hong Kong re-exports, taking up HK\$2.6bn or 33 per cent of all re-exports passing through the territory in the first half of this year.

The main areas were textile yarn and fabrics, electrical machinery and artificial resins and plastic materials, the latter reflecting the relocation of the Hong Kong toy industry in Guangdong.

The other big market for re-exports is the US, taking 18 per cent of the total, while Japan accounts for another 6 per cent. China was also the largest source of re-exports, with goods worth HK\$1.9bn.

In this category, the major items were clothing, textile yarn and fabrics and miscellaneous manufactured articles. Barring a major reversal of the open-door policy, re-exports are likely to remain the larger slice of total exports, with hundreds of millions of dollars worth of raw materials, machinery and manufactured goods moving each day to and fro across the border between Hong Kong and China.

Hong Kong's export-led economy is not only benefitting from the territory's role as the main seaport on China's southern coast, but from the involvement of local businessmen in providing a large part of the capital investment and management expertise for Guangdong's manufacturing sector.

Michael Marry

The industrial base is being restructured, says Michael Marry

A move towards higher value-added products

FACED by an acute labour shortage and rising wages, Hong Kong's industrial base has been through a major restructuring in the past few years.

It has been striving to upgrade production towards higher value-added goods at home while shifting low-end production across the border into China's neighbouring Guangdong Province, or elsewhere in Asia.

For the moment, new investment in China has dramatically slowed. Though it is business as usual for an estimated two million people in the Pearl River Delta already working on Hong Kong-related processing, local businessmen are looking at further diversification into low-wage countries such as Thailand and the Philippines.

At home, the emphasis is on increased automation, such as computer-aided design in the textiles and garments sector, and the production of more sophisticated products in the electronics industry.

Components such as memory chips, printed circuit boards and finished goods like compact disc players and personal computers, are now to be found with a made in Hong Kong tag.

However, the colony still lags well behind other Asian countries in the field of high technology, underlining the Hong Kong entrepreneur's traditional reluctance to commit money to research and development, relying instead on flexibility and short-term pay-backs and being involved in original equipment manufacturing for big American and European buyers.



Industry is faced by rising wage costs and labour shortages.

buildings. Within this basic infrastructure, businessmen are left to decide for themselves what to produce - "we can't necessarily compete in the hi-tech area," argues Mr Andrew Leung, deputy director of industry. He doesn't regard huge research and development programmes as being either feasible or necessarily of vital importance, but instead wants to see available technology applied to making high-quality and marketable consumer goods.

Nor is the high technology message contained in the industry department's inward investment promotions, which will enhance local industry is encouraged, irrespective of whether it is in electronics, chemicals and pharmaceuticals or simply better production technology in existing industries.

Though the electronics sector offers the most potential for growth, with domestic exports valued at HK\$5.5bn in 1988, it still remains second in importance to the textiles and garments industry. Around 390,000 of the colony's industrial workforce of 840,000 work in the huge multi-storey garment factories in the industrial heart of Kowloon, producing domestic exports worth HK\$3.3bn last year.

Despite complaints about the labour shortage and rising wages, which have led to pressure for labour to be imported from other countries, Hong Kong's substantial textile quota allocations are still being used up.

More expensive clothes are now being made in order to fuel profits growth within the quota-limits based on volume. These industries have been largely unable to join the exodus across the border into

neighbouring Guangdong province. Their exports are governed by country of origin regulations which set out where particular processes must be carried out in order to be gain entry to the United States and European community markets under Hong Kong quotas.

Other industries, such as the important watch and clock sector and toy manufacturing have moved much of their production to China, and the latter is the most dramatic example of the shift across the border. Domestic exports of toys fell by 19 per cent to HK\$10.9bn last year, while re-exports leapt by 75 per cent to HK\$15.8bn reflecting this shift of production.

Thailand is a favourite location for new investment from local toy manufacturers. This shift offshore worries some people who see Hong Kong losing its manufacturing base as the service sector expands. But even when production moves elsewhere in the region, Hong Kong usually tends to remain the headquarters for activities such as product-design and testing, quality-control and the manufacturing of more sophisticated parts and components.

In addition, for many companies, new plants overseas represent expansion, rather than a replacement of existing capacity in Hong Kong.

However, there is a question mark over whether Hong Kong businessmen will continue to commit themselves to further investment in new plant and machinery because of worries about 1991.

Lack of confidence in the future may make investment horizons become even more short-term, harming the kind of large-scale investment seen in sophisticated industries such as electronics.

As long as quota limits continue to restrain new low-cost competitors in the region, Hong Kong should remain one of the world's leading suppliers of clothing. But in other industries it cannot afford to lag behind Asian neighbours which are pressing ahead into newer and more sophisticated products.

Exports to the European Community

Manufacturers anxious over spectre of Fortress Europe

HONG KONG'S exports to the European Community have grown over the past few years to reach HK\$2.2bn or 20 per cent of the colony's total domestic exports in the first half of 1989.

It is therefore with some unease that local manufacturers view the progress towards the creation of the single market in the EC by the end of 1992.

Hong Kong manufacturers are convinced that they have found evidence of a "Fortress Europe" in the making, and point anxiously at the spate of anti-dumping investigations initiated in the past two years from Brussels against locally-made products ranging from video and audio tapes to photo albums and denim cloth.

Following the imposition of anti-dumping duties, exports of video tapes to the EC have already plunged by 70 per cent to only HK\$70m in the first half of 1989, and the latest investigation against denim cloth threatens another two hundred million dollars worth of sales per year, and strikes at the very heart of the textiles and garments sector which is the British Colony's single biggest industry.

Companies from almost every country in the community have joined together to lodge the denim complaint, which is a particular cause for concern, since exports of Hong Kong-made cloth to the European Community are already restricted by quotas under the Multi Fibre Arrangement (MFA).

"We feel there is an important principle at stake," said Mr Stuart Harbinson, deputy director general at Hong Kong's trade department, arguing that the MFA should itself protect European industry from possible market disruption, and pointing out that signatories to the MFA are supposed to work within the bilateral treaty to find relief measures before seeking alternative routes such as anti-dumping actions.

The anti-dumping measures are being used as protectionist harassment, both by the EC and the US," said Mr Henry Tang, managing director of Peninsula Knitwear, who expects to see more actions in the future.

The US recently announced an investigation of its own into acrylic sweaters another product covered by the MFA.

Mr Tang voices the common-



Hong Kong has the world's busiest container port. Local exporters are worried by a spate of anti-dumping investigations on a wide range of products, initiated from Brussels in the past two years. Fears of a Fortress Europe are fast gaining ground.

ly-heard argument locally that Hong Kong companies are generally too small to engage in dumping, enjoy no subsidies from government, have no substantial domestic market with which to subsidise exports.

In the wake of duties of up to 21.9 per cent imposed on video tapes earlier this year, local manufacturers who previously failed to defend themselves properly are now becoming more organised, in the face of

what they see as arbitrary and over-stated estimates of production costs arrived at by European Community investigators, to which duties are then added to bring Hong Kong prices in line with the EC considers fair levels.

"The mere fact that anti-dumping proceedings are in train places the exporter at a disadvantage," said Mr Roderick Chalmers, partner at Coopers and Lybrand, which is

involved in defending a number of cases, because buyers loath to place orders which may later become subject to duties.

However, he notes that local manufacturers are becoming more organised in defending themselves, with industry bodies playing a co-ordinating role.

The spectre of Fortress Europe has arisen at a time when Asian exporters also feel under threat from the United States, whereas trade pact with Canada is perceived as another move towards the creation of a trading bloc which will eventually put up barriers to the outside world.

This has speeded up tentative moves within Asia towards greater economic co-operation, but the Hong Kong authorities remain firmly opposed to any creation of what might be seen as a rival Asian trading bloc to mirror developments in the EC and North America, and are committed to fighting for global free trade, including using Hong Kong's membership of the General Agreement on Tariffs and Trade (GATT), to work within the Uruguay round for improvements to the GATT anti-dumping code.

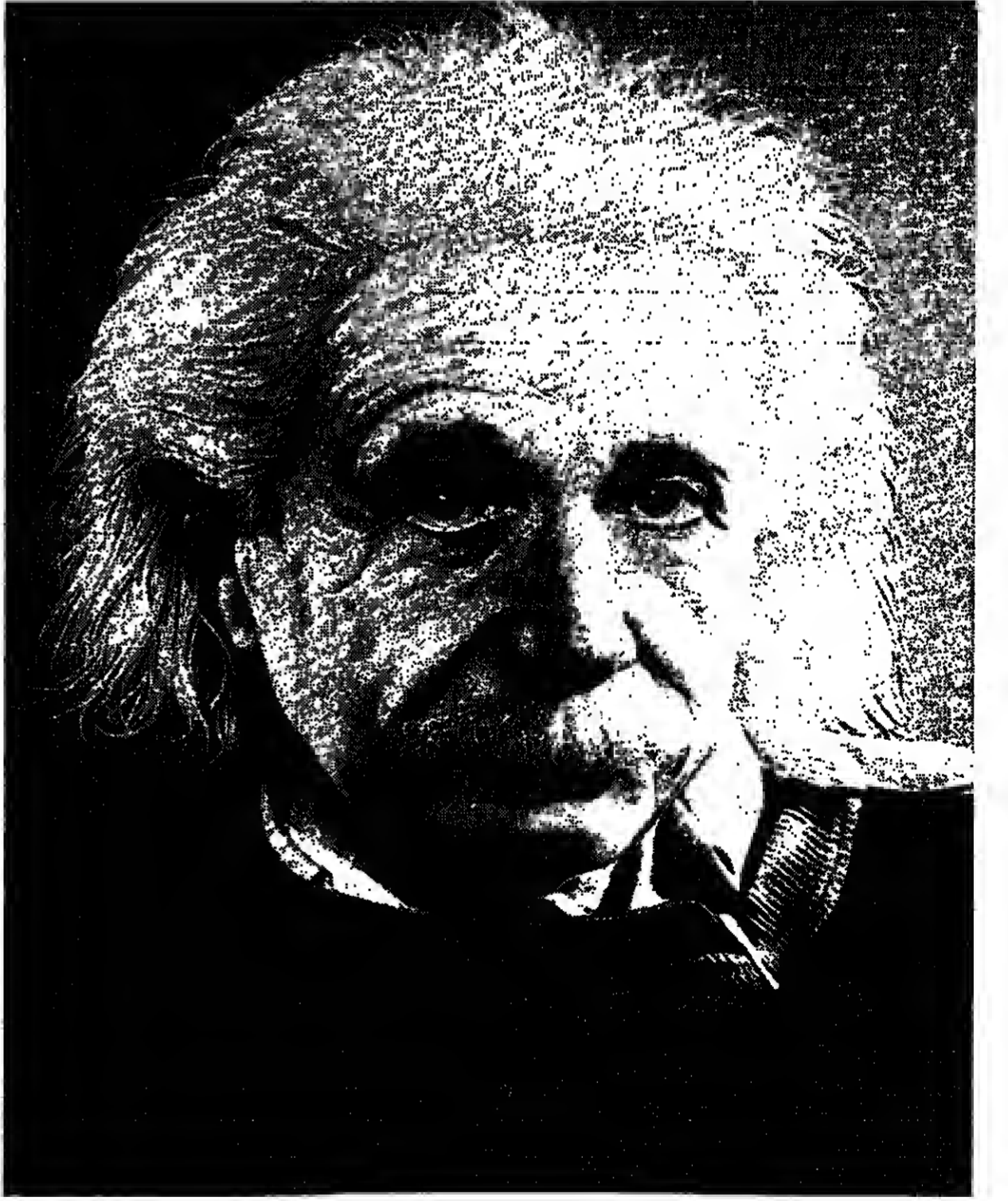
Mr Harbinson is himself yet to be convinced that a new era of protectionism is underway, and so far sees private industry in Europe successfully pushing the commission into instituting anti-dumping investigations.

"The case for Fortress Europe has yet to be proven," he said, arguing that Europe still has considerable self-interest in promoting free trade and maintaining global access for its own exports.

"We hope the creation of the single market will be of benefit to Hong Kong," he said, "but having said that, we are on the lookout. The attitude towards Hong Kong on anti-dumping will be one of the barometers of how the battle is going," he said.

Local manufacturers, who unlike the big Japanese companies, are mostly too small to set up substantial processing plants within Europe in order to guarantee market access, are so far less inclined to give Europe the benefit of the doubt, and the idea of Fortress Europe is fast-gaining ground in the colony.

Michael Marry



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HONG KONG 6

Other banks benefit from the erosion of Bank of China's deposit base, says Michael Marray

Windfall for local and foreign banks

IN THE aftermath of the June 4 crisis in China, long queues formed outside the many Hong Kong branches of the Peking-controlled Bank of China and its 13 sister banks, as angry local people withdrew their savings in protest against the crackdown on the student democracy movement.

which it moved to get its balance sheet in order after the crisis, but the group is now clearly on the defensive after several years of aggressively expanding its marketshare.

Table: Presence of world's largest 500 banks in Hong Kong. Columns include World ranking, Licensed overseas banks in Hong Kong, Licensed deposit-taking companies owned by overseas banks, Registered deposit-taking companies owned by local banks, and Local representative offices for the years 1987 and 1988.

1. Top 500 banking groups in the world ranked by total assets less contra items. Figures for 1987 and 1988 are extracted from The Banker, July 1987 and 1988 issues. 2. Figures in these columns represent the number of deposit-taking companies which are branches or subsidiaries of overseas banks, classified in accordance with the world ranking of these overseas banks.

slump has failed to materialise, with prices creeping back to within ten per cent of pre-June levels for medium-sized flats. Hong Kong home-owners are better paid and less heavily borrowed than they were in the speculation-led property crash of 1982, and with this in mind, Mr Nicolle has suggested that banks concentrate upon cash flow and ability to pay, rather than focussing on the value of collateral.

with their loan portfolios are relatively minor. For most banks the problems remain the familiar pre-June ones of the brain-drain and rising overheads such as rental costs and higher wages, rather than defaults and crisis management as seemed possible five months ago.

John Elliott on the fortunes of the Hongkong and Shanghai Banking Corporation

Decision likely on Midland merger next year

MR WILLIAM PURVES insists that the Hongkong and Shanghai Banking Corporation, of which he is chairman, has been "an international bank from the day we were founded" in 1865.

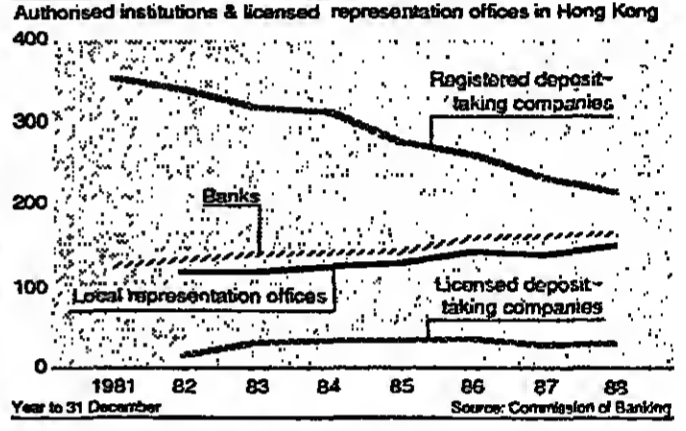


William Purves: considering some dramatic moves

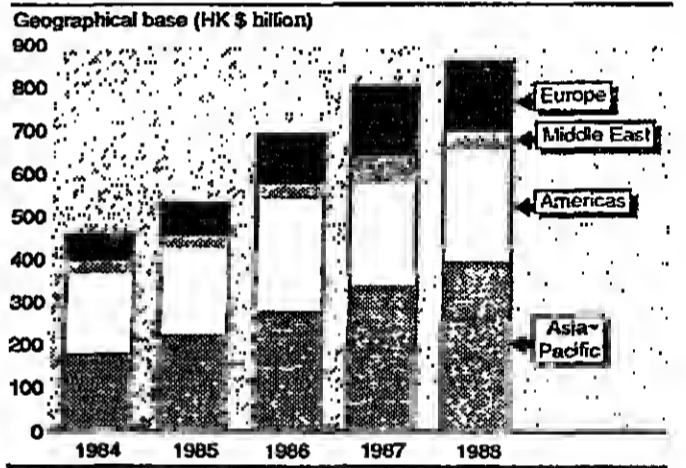
some of its colonial image, spreading its wings abroad and buying subsidiaries such as Marine Midland in the US and James Capel in the UK. In the past 18 months it has also been rationalising some of its operations with the Midland, selling or closing most of its own European operations and absorbing some Midland business in Canada and Asia.

taking over the other. The third, and the most widely rumoured as the favourite, would be the formation of a holding company to merge the two banks' interests.

Hong Kong banking industry



Hongkong & Shanghai Banking Corp.



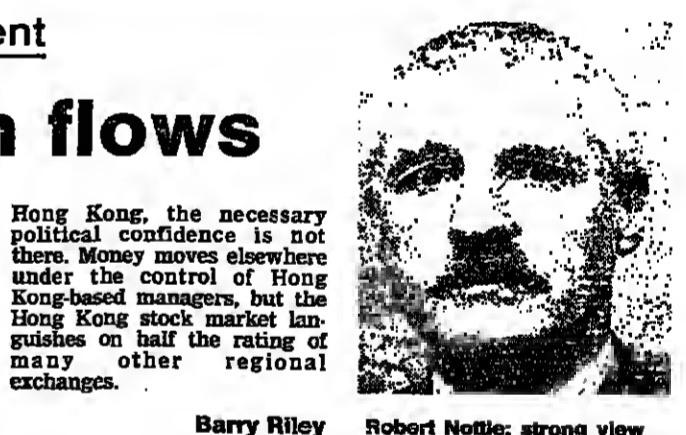
Centre for regional fund management

Tapping the Asian cash flows

AS AN offshore investment management centre, Hong Kong has had to come to terms with political instability. Consequently, it is a place where you are more likely to find fund managers than funds.

lining the procedures and by sidelining 50 or so applications from fund companies which have been more interested in keeping a place in the queue rather than in actually launching a fund in the near future.

Management, says that the company's client-base is becoming increasingly institutional. There is increasing scope to tap into the cash flows which move from north to south within Asia - from Taiwan and Korea these days, as well as from Japan.



Barry Riley Robert Nottle: strong view

Advertisement for Peregrine International Holdings Limited acquisition of The Kwong Sang Hong Limited. Includes logos, share counts (54,000,000 and 45,000,000 shares), and the Peregrine logo.

Schroders advertisement. Includes the Schroders logo, a list of services (Banking, Corporate Finance, Investment, etc.), and contact information for Schroders Asia Limited in Hong Kong.

HONG KONG 7

Stock market business volumes are "reasonably good," but...

Political uncertainty has hit share prices hard

THE NEW regime at the Hong Kong Stock Exchange is now a year old. Past problems - such as the four-day closure in October 1987 - are receding into history, although memories will be re-awakened by the forthcoming trials on corruption charges of Ronald Li, former HKSE chairman, and several of his leading officials.



Despite the Exchange reforms, tensions remain.

This year the stock market survived without serious difficulties the sharp collapse in share prices which followed the Tiananmen Square massacre at the beginning of June. And last month's crash after the Friday the 13th collapse on Wall Street also created few problems.

Business volumes are regarded as reasonably good. Turning over this year has been running at the second highest level since 1987.

Francis Yuen, chief executive of the Stock Exchange, says he is pleased with his largely new team. "The good thing about being new is that everybody is very energetic," he says.

Energy there needs to be, because although the new framework of councils and committees is in place, with broader representation of different interest groups, the next phase of regulatory change is now well under way.

This involves measures by the Government to tighten up the insider dealing rules and strengthen the requirements for disclosure of dealings by major shareholders and connected parties.

insider dealing rules are widely regarded as alien to Hong Kong's free-wheeling culture, and are particularly threatening when much of the liquidity in Hong Kong mainly family-controlled listed stocks is provided by insiders.

"Disclosure must be handled quite carefully, in terms of not draining too much liquidity away from the market," says Philip Toze, chairman of Peregrine Capital.

Mr Yuen is also worried about the possibility that controlling shareholders will be forced into inactivity. "They act as buyers and sellers of last resort," he says.

"This should be allowed to continue. We will continue to make our views known." But he adds: "In general, we will support the insider trading legislation."

The other controversial subject is that of settlement. Last month the SFC "warmly" welcomed the HKSE's decision to accept the main features of a proposed new central clearing and settlement system.

The first stage, involving the netting off of bargains, and thus a sharp reduction in the huge volume of paper-shuffling involved in settlement in Hong Kong, is due to be completed by September 1 next year.

Where the controversy arises is over the settlement period, which is inconveniently short for international brokers. At present it is notionally on a 24-hour basis, so that elevators in the financial district seem to be full of messengers delivering bundles of scrip.

But there is no penalty for lateness, and only three-quarters of bargains are in practice settled on time. Now the HKSE has decided to move to 48 hours (T+2) but with a penalty for late completion.

Mr Yuen expects more than 90 per cent of bargains will meet the new deadline. However, brokers with foreign clients will often have to incur extra expense by borrowing stock if they are to meet T+2.

The HKSE has hit back at the authorities by pointing out that the recent International Group of Thirty study on settlement called for as short a period as possible. It has also agreed that the new system should be designed to be easily switchable to a T+3 basis, if T+2 proves unsatisfactory.

This leaves the SFC still grumbling at the compromise - "the SFC has the most severe reservations," says the Commission's chairman, Robert Owen. But Francis Yuen insists: "We do not wish to be unreasonable."

Barry Riley

Barry Riley looks at regulation of financial markets

Regulators are balancing on a tightrope



Robert Owen: he never expected to receive much praise.

VISIT Hong Kong's financial district and talk to its practitioners and you will quickly find that Robert Owen is one of the most unpopular men around.

He is accused of numerous sins, including the attempted importation of a wholly alien Anglo-American business culture, and the poaching away of valued employees for fancy salaries. You will be told he is not afraid to tread on toes to get his own way. If he is allowed his head, locals complain, he could "ruin" Hong Kong as a financial centre.

Mr Owen is the British diplomat turned merchant banker who arrived in the territory just over a year ago, first to set up and then to run, as executive chairman, the powerful new Securities and Futures Commission, which started operations last May.

He never expected to receive much praise - "If anyone was saying I was doing a great job, I would be very worried," he remarks, insisting that the complaints about excessive burdens are unjustified. "There is only one-third the regulation of the UK."

David Mendick, secretary for monetary affairs, who carries overall responsibility for financial market policy, is keen to soothe anxieties - "The markets are expecting the worst," he says, "but it is too early for people to point the finger at mistakes. There are a number of safeguards which prevent any likelihood of over-regulation."

The official theme is that the territory must steer a delicate course between over-regulation and under-regulation. It must develop a respectable image as a place for people to do international business. With this in mind, it must keep up to date as regulations tighten elsewhere. On the other hand, it must never be in the vanguard, and cannot afford to leave businessmen fearful of arbitrary judgments by bureaucrats. Hong Kong financiers point to the fact that Jardine Fleming, one of the territory's leading merchant banks, is still based in Singapore.

How this delicate balance can be achieved is another matter. At this stage, the regulators are trying to gain political capital from the resilience of the stock market and the futures market in the face of the localised crash in June, and the global mini-crash in October.

It was the stock market crash in October 1987 that set the whole regulatory bandwagon in motion. Scandalously, the Hong Kong Stock Exchange closed for four days, the only significant stock market around the world to do so, and the Futures Exchange collapsed under the weight of some HK\$1.8bn of bad debts.

Soon afterwards the chairman and several other top officials of the HKSE were arrested on corruption charges relating to alleged offences which pre-dated the crash (the trials have still to be held).

Things are different now. "Our markets have matured very much since 1987. There was no need even to consider a closure of either the stock market or the futures market," said David Mendick in the wake of the Friday the 13th crisis on Wall Street. "All the major reforms were in place."

But a solid stock market is only a beginning. The regulators are labouring to build a modern framework in a hostile environment, a process which is not helped by the fragile political climate. After six months the SFC has recruited some 200 out of a total planned payroll of 230 people, including 100 profes-

sional investors the SFC wants to encourage. Unexpectedly, though, the main tensions have not been with the markets but with listed companies. Ermanno Pasutto, the SFC executive director in charge of corporate finance, is handling the question of disclosure of dealings by directors and substantial shareholders. This has become more controversial with the tabling of an Insider Trading Bill.

A new Ordinance on disclosure will tighten up the rules and will also close the loophole whereby the increasing numbers of Hong Kong listed companies which emigrate (something like a fifth are now registered overseas, usually in Bermuda or Cayman) evade the existing disclosure legislation. This anomaly will be corrected by making disclosure part of the Stock Exchange listing rules.

Mr Pasutto says that although local companies are understandably worried about inadvertently falling foul of the insider trading provisions, his period as a regulator in Ontario in rather similar circumstances makes him confident that the fears are exaggerated.

"A lot of the unease will evaporate after people have had experience," he says. He stresses the benefits which SFC-style regulation can bring to Hong Kong companies. For instance, there are plans to speed up rights issue procedures and to permit share buybacks, on a controlled basis. There are also suggestions that short selling of shares at present banned, might be made permissible, subject to detailed safeguards.

Mr Ermanno is also involved in redrafting the UK-style Takeover Code, aiming at reducing its way from hostile takeover bids, of which there are comparatively few in Hong Kong. Instead, it will focus more on protecting the minorities affected by agreed deals, a much more common area of controversy in the territory, where nearly all listed companies are controlled by dominant shareholders or families.

CAPITAL MARKETS

Efforts to stimulate growth

THE PAST 12 months have seen some significant developments on Hong Kong's debt markets. In the March budget, the Government abolished the interest withholding tax in an effort to stimulate growth in local capital markets, while a change of heart on allowing international borrowers to tap the Hong Kong dollar market cleared the way for a ground-breaking HK\$500m bond issue from the World Bank in May.

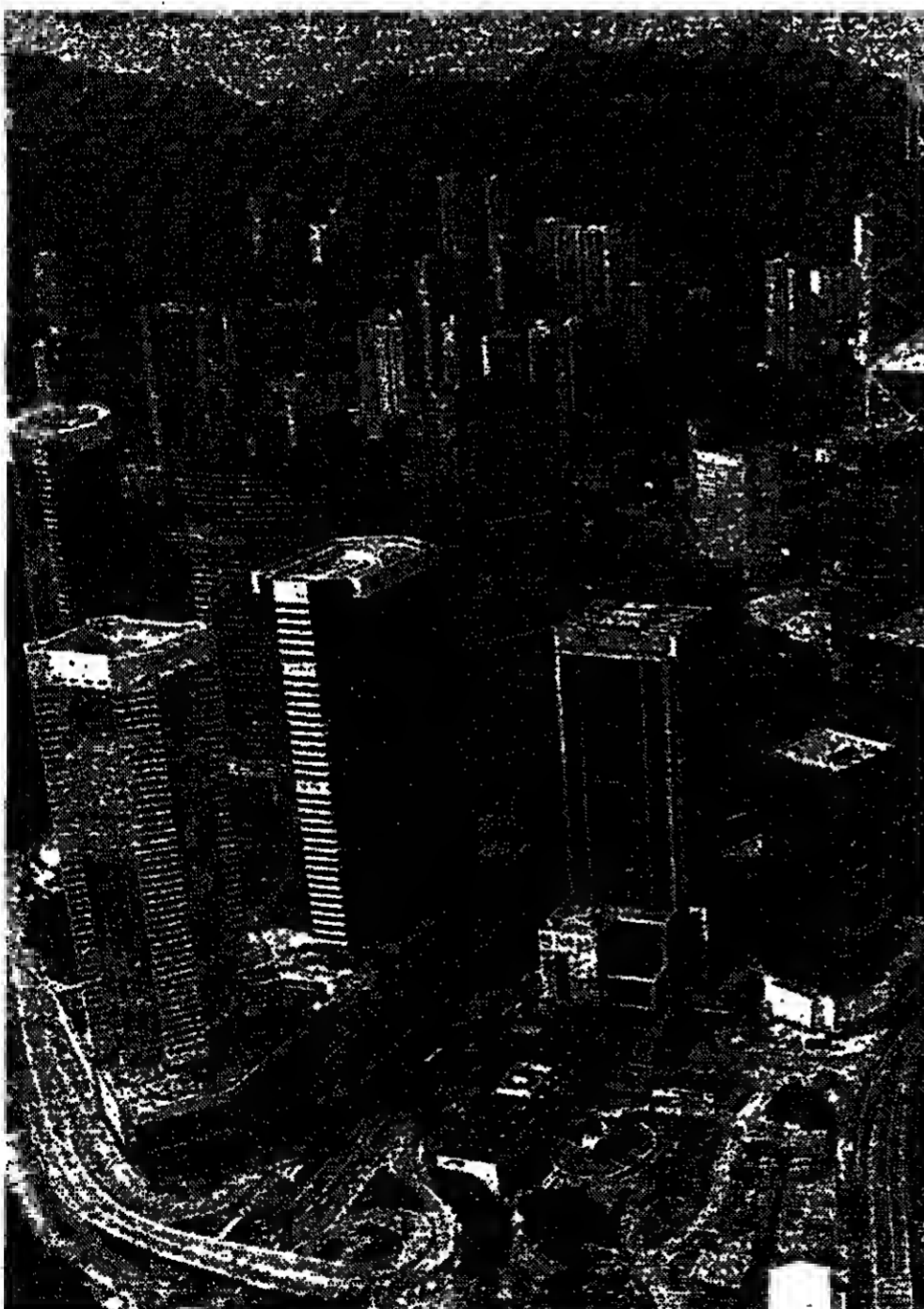
Yet another boost is due early next year when trading in the Government's new exchange fund bills is scheduled to get under way. However, despite all these developments, market participants are predicting any dramatic surge in the number and value of debt instrument issues, the number and total value of which are running at around half the levels seen in 1986, when 98 issues worth a total of HK\$2.2bn came onto the market.

Obstacles to growth include a thin secondary market, with around 90 per cent of all paper quickly disappearing and being held to maturity, while a sharp shortage of high quality corporate issuers and an investor base limited by the HK\$500,000 minimum denomination for Hong Kong dollar certificates of deposit.

But the biggest problem, and the object of consistent lobbying by the Hong Kong Capital Markets Association (HKCMA) is the continued imposition of profits tax levied on Hong Kong dollar paper, resulting in local corporate investors choosing foreign currency investments or swap deposits, rather than home-grown products, in order to escape tax.

"The amount of money which escapes the tax net is HK\$500m, twice the size of the total paper outstanding in Hong Kong," said Mr Patrick Thomas, managing director of Manufacturers Hanover Asia and chairman of the HKCMA, who said that the Government was showing a certain amount of sympathy towards the association's position, and was working to help the local market, as evidenced by the relaxation of controls on international issues.

Since the Government softened its stance on letting in foreign borrowers, there have been two serial bond issues totalling 790m from Australian airline, Qantas - which could demonstrate a connection with the territory and consequent Hong Kong dollar requirements - followed in May by the more significant HK\$600m six-year bond issue by the World Bank.



A section of Hong Kong's central business district. One of the biggest problems in the capital markets, and the object of consistent lobbying by the Hong Kong Capital Markets Association, is the imposition of profits tax, levied on Hong Kong dollar paper.

institutions have Hong Kong dollar needs. "The World Bank issue was important for the market," said Mr Karl Hurst, director of Schroders Asia, "it was well overdue allowing foreign borrowers to access our market."

Capital markets dealers hope that such high quality issuers will increase investor awareness in Hong Kong, as will the planned weekly auctions of government debt instruments.

The 13-week exchange fund bills, which will total between three to four billion outstanding at any one time, once the programme gets underway, will be used only for exchange fund functions such as intervening in the interbank market to stabilise the currency link with the US dollar, and will not be used to finance deficits.

"Exchange fund bills will help create a general aware-

ness of the market's capabilities," said Mr Patrick Thomas, and while not seeing them as a panacea for the shortcomings of the local capital market, he hopes that by helping dealers build up client relationships for the regular issues, doors will be opened for dealers to interest investors in the full range of Hong Kong dollar products on offer.

Michael Marry

Advertisement for Wardley Capital Limited, featuring a grid of 12 financial products with details on company names, amounts, and services. The products include: SONGKONG INTERNATIONAL TERMINALS LIMITED, OMAHA INVESTMENTS LIMITED, KOWLOON-CANTON RAILWAY CORPORATION, SUN BUNG KAI PROPERTIES (FINANCIAL SERVICES) LIMITED, BOEING, MASS TRANSIT RAILWAY CORPORATION, HONG KONG AIR CARGO TERMINALS LIMITED, EMIRATES, THE KOWLOON MOTOR BUS COMPANY (1933) LIMITED, CATHAY PACIFIC AIRWAYS LIMITED, MITSUBISHI CORPORATION, FERROXYTHAI LIMITED, and CHINA LIGHT & POWER COMPANY, LIMITED. Each product entry includes a brief description and the amount raised.

HONG KONG 8

New facilities for international business visitors

Big investments in tourism

PERCHED on the southern edge of China, Hong Kong's travel industry has carved itself a lucrative niche as a gateway for both businessmen and tourists, flying them in from around the world and providing a convenient stop-off in its luxury hotels to recover from jetlag or enjoy a few days rest and recreation after the rigours of travel on the mainland.

However, despite the importance of this gateway role, around 80 per cent of the 5.6m travellers who visited the British colony last year were not China-bound at all. After a confidence-shaking year, politically this is helping Hong Kong to boost its image as a separate destination and as a jumping-off point to other countries in Asia.

Billions of dollars are being invested in new luxury hotels, extra long-haul aircraft for non-stop connections to Europe and North America, and a huge new airport project which will replace the overcrowded Kai Tak Airport in the mid-1990s.

These will add to the attractions both for businessmen, who made up 21 per cent of arrivals last year, and even more so for the other 79 per cent made up of tourists, people visiting friends or relatives,

and visitors making a stop-off en route to other destinations.

Hong Kong's thriving retailing industry, with its thousands of small camera and electronics shops, luxury boutiques selling designer-luggage and clothes, and big Japanese department stores are also strengthening the image as a mecca for shoppers from around the world.

Two new buildings on either side of Victoria Harbour are also seen by the Government as helping Hong Kong establish itself as a major entertainment centre. Currently in the midst of its opening season is the Hong Kong Cultural Centre, a performing arts complex on the tip of the Kowloon waterfront, while facing it across the water on Hong Kong Island is the Hong Kong Convention and Exhibition Centre, which staged its first event a year ago.

Mr Douglas King, general manager for marketing at the

Hong Kong Tourist Association, acknowledges that the colony has not traditionally been associated with the arts, and has not stressed the opportunity for cultural activities in its promotions.

That is now changing, and Cultural Centre is one of the key points in the stay-an-extra-night promotion, allowing a longer stay to see top local and international performers.

In its first six months, the centre is playing host to the Boston Symphony Orchestra and the National Theatre of Great Britain as well as local acts, such as the Hong Kong Chinese Orchestra.

Of less artistic merit, but likely to be an even bigger dollar-earner for the local tourist industry, is the convention centre. In the first half of this year, 58,800 overseas visitors attended conferences or exhibitions, an increase of 14 per cent over the same period last year, while visitors on incentive

travel programmes - such as top automobile or insurance salesmen being rewarded by their employers with a trip overseas, were up by 12 per cent to 39,000.

The centre already has good occupancy levels of around 65 per cent, and the big international events - which are usually booked several years in advance, will start appearing later.

Events already booked include the International Bar Association Conference in 1991, and the Federation of Automobile Dealers of Canada annual conference in 1992.

According to Miss Helena Li, director of marketing at the centre, business has not yet been affected by the trouble in China, with no cancellations or softening in new bookings.

"People look at Hong Kong very much for international and regional attendance," says Miss Li. The Hong Kong Centre competes for business with centres all over the world, in addition to other Asian locations.

"Very little business is booked just because we are next to China," she says. If this proves to be the case, it will be good news for the local tourist industry. Delegates to conventions and exhibitions, who stay twice as long as the 3.4 nights on average and spend three times as much as the average visitor.

The two complexes are helping to secure a future for Hong Kong at a time when the number of visitors arriving is declining in the wake of June 4.

Following the record year for arrivals in 1988, the first half looked rosy, with growth of 8 per cent over the first six months of last year.

But in the aftermath of the Tiananmen Square crisis, this has changed. Arrivals from the United States and Europe have since been running 30 per cent down compared to the same period last year, while the number of Japanese visitors has fallen by 18 per cent.

This year is now expected to end with an overall 5 per cent decrease in arrivals. This trend is particularly unwelcome at a time of a construction boom in

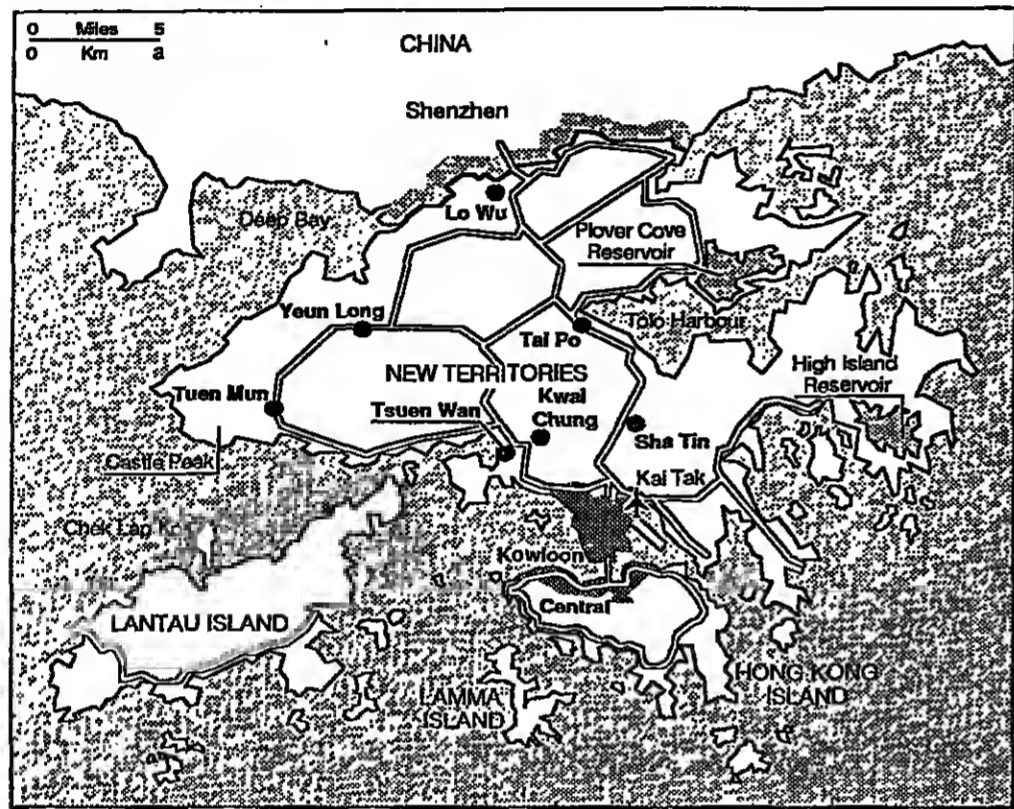
edges that for some long-haul visitors from places such as the United States, China and Hong Kong are bound together in a single package, and it may be hard to sell one without the other. It is, however, likely to remain a popular choice as a venue for the big conferences - mixing work and leisure.

One obstacle to growth here is the difficulty arising from the Soviet Union or Eastern Bloc countries have traditionally had in obtaining entry visas to the colony. This has been relaxed over the past two years, but the tourist association is pressing for further relaxation - arguing that the

visa problem is effectively excluding Hong Kong from being the venue for some international exhibitions.

With these obstacles to growth out of the way, and extra spending on a big overseas marketing campaign, the association believes Hong Kong can restore growth and retain its position as one of the most visited places in Asia, both as a starting point for China travel, and even more important in the light of recent events, as a destination in its own right.

Michael Murray



the hotel sector, with 5,000 extra rooms coming on-stream this year, and several thousand more each year until 1992.

The average occupancy of Hong Kong hotels was 92 per cent in 1988, but excess capacity is now leading to rate-cutting and the short-term pros-

pects for the industry's profitability do not look good.

Additional advertising is being done to sell Hong Kong as an individual destination on the back of its exotic image, or package it with other Asian countries.

Mr Douglas King acknowl-

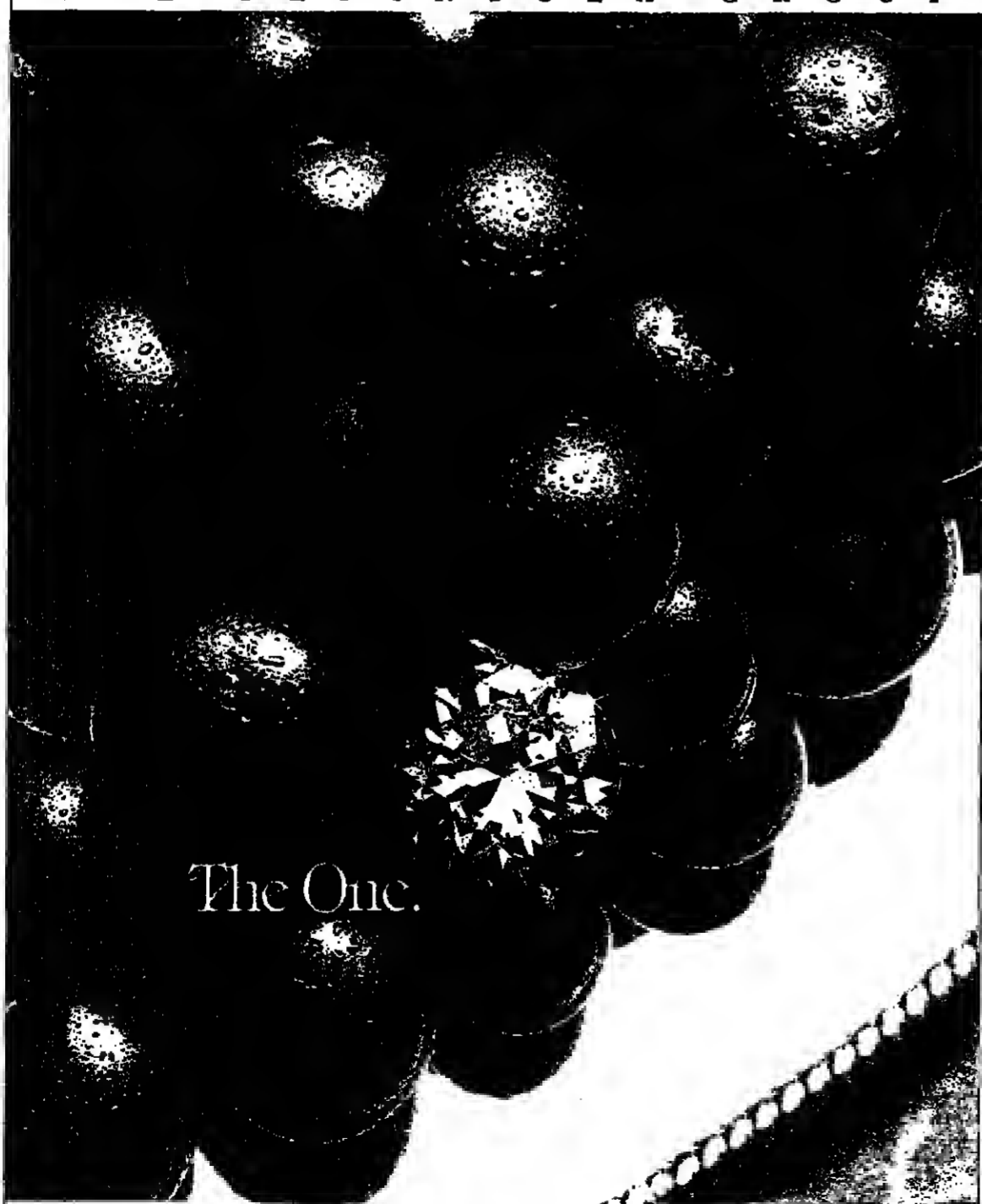


Hong Kong's new Convention and Exhibition Centre, overlooking Victoria Harbour.



Wayne Maddern, executive director of the Hong Kong Cultural Centre, (with external view inset, above right).

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Fresh hopes on the Futures Exchange

Here comes Hibor

TWO YEARS after a government-led rescue in the wake of the 1987 world markets crash, activity on the Hong Kong Futures Exchange remains a shadow of its former self.

A period of reconstruction which followed the controversial four-day closure and near-collapse of the exchange has been primarily concerned with restructuring the membership and management and introducing better risk management procedures.

But with these foundations now in place officials hope that the planned launch within the next few months of a new 91-day Hong Kong dollar interest rate contract will usher in a new era of expansion, with at least one new product being launched each year for the next five years, to add to existing trading in gold, sugar, soybean and stock index contracts.

The shadow of 1987 lives on in the form of a special transaction levy of HK\$30 each per trade for both buyers and sellers of Hang Seng index futures, the proceeds of which are being used to repay the government and financial institutions which bailed out the exchange with a HK\$2bn lifeboat facility in 1987.

"The transaction levy is a major problem," said Mr Eric Cheng, director of futures and options at brokers, James Capel, one of the major players in the local market, "you need a low-cost structure so that small movements will be profitable."

With the contract set at HK\$50 per one point move in the Hang Seng Index, day trad-

ers need high volatility to break even once brokers commissions and stamp duty have been paid, and Futures Exchange officials are lobbying the Government for a downward adjustment to the levy, a move which they argue could boost volume significantly and thus not harm the lifeboat repayment schedule.

High initial margin payments are also a source of discouragement for investors, but while wishing to stimulate trading activity the exchange, the management is also determined to avoid a return to the kind of excessive speculation seen in 1987 which low margins could bring.

Margins are continually under review, both in order to keep in step with the value of a single contract as the market rises and falls, and to reflect conditions of volatility in the market. Brokers are set minimum margins for clients, which are set at HK\$15,000 for clearing members on a contract worth HK\$125,000 at October levels of around 2,700 points.

The October jitters on world stock markets saw an increase in daily volume to over 2,000 lots on some days, and both officials and traders were happy with the smooth way in which the market has functioned in times of high volatility. "People participating now

are certainly more experienced," says Mr Douglas Ford, chief executive of the Futures Exchange, "and risk management procedures are more than adequate."

In addition to margin adjustments, these include a revamped clearing system and a HK\$200m guarantee fund financed through a combination of contributions from clearing members and brokers, bank guarantees and an insurance policy.

Mr Ford now sees four main hopes are focussed on the long-awaited Hibor (Hong Kong Interbank offered rate) contract

areas of potential expansion into new product areas. In addition to the existing stock index contract, the exchange may introduce stock index options as well as contracts based on stockmarket sub-indices, while the three-month Hibor (Hong Kong Interbank offered rate) contract may pave the way for other contracts of varying maturity.

Mr Ford would also like to see more activity on the little traded gold contract, which at present loses out because most local investors prefer to trade on big overseas markets such as New York or London.

The fourth area is currency futures, but here also Hong Kong investors tend to trade US dollar contracts on well-established markets such as Chicago, and it could prove difficult to establish a specialised Hong Kong dollar product.

In the longer-term, China-related products such as contracts based on agricultural and other commodities could also earn a place on the local exchange, but Mr Ford points out that China's own cash markets have some way to go in terms of pricing structures, quality control and legal systems before futures markets based on their produce become a reality.

In the meantime, despite regulatory delays, hopes are focussed upon the long-awaited Hibor contract, which brokers forecast will quickly outgrow the volume seen on Hang Seng index futures and reach several thousand lots per day.

That will still be a long way short of turnover during the heyday of the exchange, when turnover of 25,000 lots per day for a time made Hang Seng index futures one of the most heavily traded contracts in the world - but will nudge the less represent a major step for an exchange whose very existence was being called into question only two years ago.

Michael Murray